



ALEXANDRINA

Annual Business Plan & Budget 2007/2008



Public Consultation

Public Consultation Information Sessions

Two public consultation information sessions were held to discuss the Annual Business Plan. One session was held on Monday 18th June 2007 at the Alexandrina Council Community Chambers, 11 Cadell St Goolwa . A session was also held on Thursday 21st June at the Strathalbyn Branch Office, 1 Colman Tce, Strathalbyn.

Public Meeting

A formal public meeting to hear submissions on the Annual Business Plan and Budget was then held at the Alexandrina Council Community Chambers, 11 Cadell St, Goolwa on Monday 2nd July 2007.



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Introduction by Mayor Kym McHugh



"I take this opportunity to commend to you the 2007/2008 Annual Business Plan and Budget.

We are aware of the need to continue to provide new infrastructure in the form of roads, footpaths, stormwater and sewerage systems and a growing list of other services. This needs to be done whilst keeping the impact of increased rates to a minimum.

This year we are also conscious of the toll the drought has taken on our irrigators, the wider agricultural community, service providers and the environment. Ratepayers suffering hardship have the option of applying to Council to have the payment of their rates postponed.

The State Government's plan to construct a weir at Wellington (as a last resort) is of great concern. Should this occur, the long term financial, social and economic impacts for our communities, particularly at Langhorne Creek, Milang, Clayton, Hindmarsh Island and Goolwa could be devastating.

The proposal to develop 1300 houses at *Narnu Waters* on Hindmarsh Island is before the State Government having been given *Major Project* status. The continuing growth in our urban populations is already placing strain on our infrastructure, levels of service and land-use zonings.

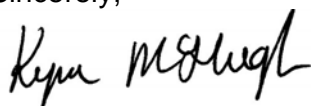
This plan includes significant new roads (some of which having been supported through joint State/Federal *Roads to Recovery* and *Black Spot* grants), upgrading of footpaths and improved stormwater infrastructure.

The new Goolwa Wastewater Treatment Plant, Biosolids Processing and Water Re-use Project has commenced and allocations are proposed to be made towards this development.

Important social programs continue to be delivered by Council to our communities together with the very essential volunteering support that makes Alexandrina the place to live. Our volunteers are absolutely fabulous in the way they give of their time to help others.

I have every confidence that with your support, we can continue to *Preserve the Past and Secure the Future* for all of our great communities that comprise the Alexandrina Council."

Sincerely,

A handwritten signature in black ink that reads "Kym McHugh".

Report by the Chief Executive

The move by many to live in our coastal towns of Port Elliot, Middleton, Goolwa and Hindmarsh Island (known as *Seachange*) continues to place this Council in one of the highest population growth areas in the state.



Strathalbyn's growth in new housing is also significant along with new commercial and industrial development. Growth, particularly in new housing, is a key economic driver for this state. Over 320 new houses were approved for construction in the past 12 months.

This growth however places great strain on our infrastructure and services requiring an increase in operating expenditure from \$21.6m to \$24m.

Council is expected to deliver a small operating surplus before capital revenue and a net surplus of \$1.3m.

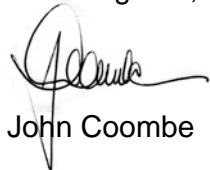
Council's objective is to operate within a balanced budget, but it is also mindful that it is providing new assets for not only existing ratepayers but also for future ratepayers. Council will utilise loan borrowings in accordance with its intergenerational equity sharing principles.

Growth which is principally in the form of new housing is expected to contribute some 3% towards general rate income. General rates from existing rateable properties will therefore need to be increased by around 4% to achieve the planned outcomes for the 2007/08 financial year. This will produce a general rate revenue of \$16,975,000.

The State Valuation Office in the review of valuations has found that there was a small upward movement in residential valuations over the past 12 months. There has been however significant falls in valuations for irrigated properties due to reduced water allocations.

I believe this Annual Plan and budget meets the financial sustainability objectives set down by the State Government in the recent *Local Government (Financial Management and Rating) Amendment Act 2005*.

Kind Regards,



John Coombe

Elected Members

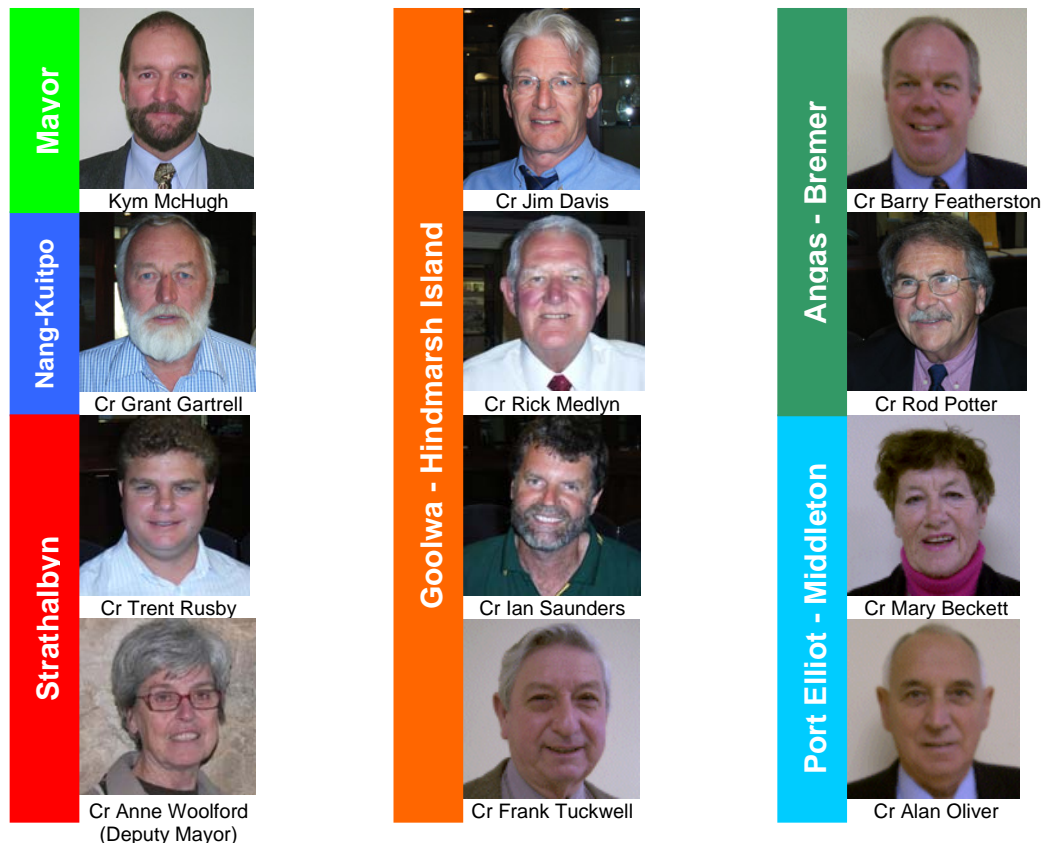
Collectively Elected Members are responsible for policy making and decisions that impact on future plans for the district, and the lives and livelihoods of individuals, organisations and businesses within it.

The role of the Elected Members is to;

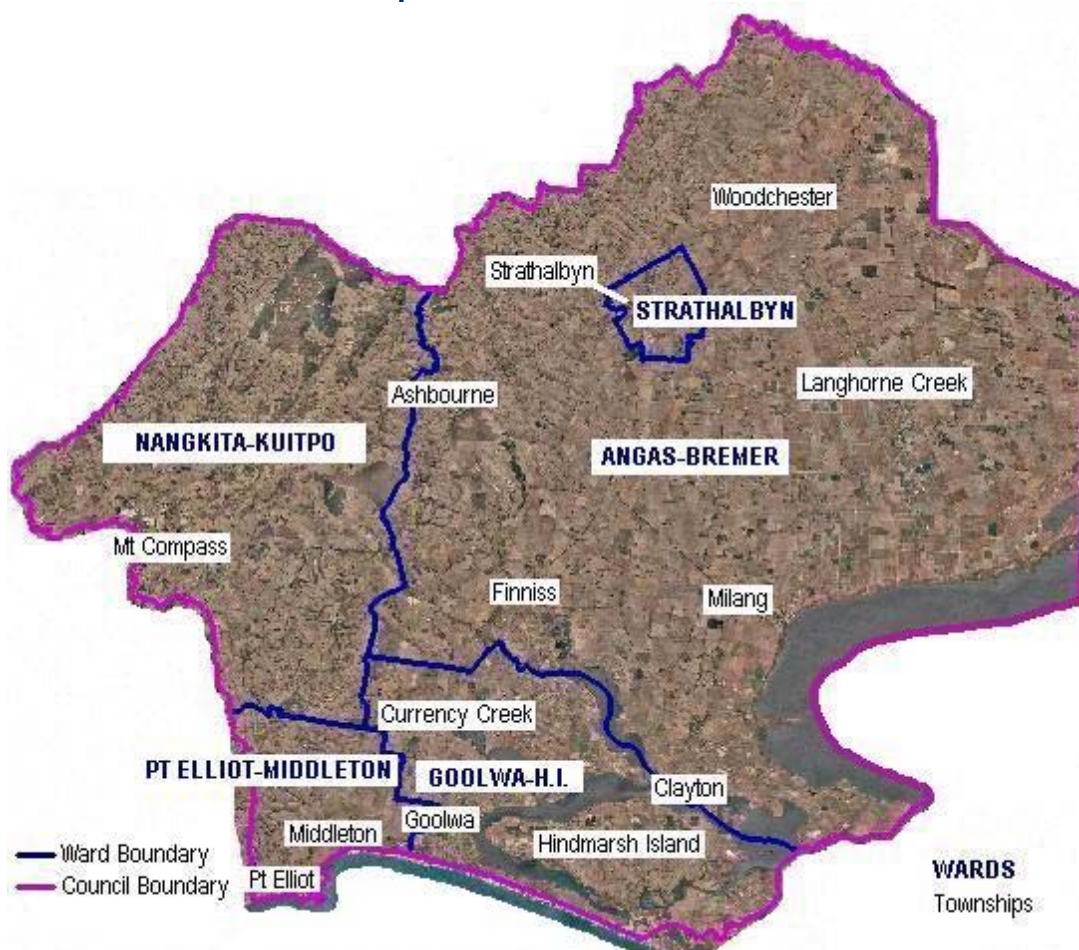
- participate in the deliberations and civic activities of the Council.
- keep the Council's objectives and policies under review to ensure they are appropriate and effective.
- formulate the Council's objectives and policies.
- keep Council's resource allocation, expenditure and activities, and the efficiency and effectiveness of its service delivery, under review.
- represent the interests of residents and ratepayers, to provide community leadership and guidance, and to facilitate communication between the community and the Council.

Alexandrina Council has five wards which are represented by twelve elected members.

The Council is made up of the Mayor (chairperson) and eleven Ward Councillors.



Wards & Townships



Townships & Localities within Alexandrina Council

Angas Plains, Ashbourne, Belvidere, Blackfellows Creek, Bletchley, Bull Creek, Clayton, Currency Creek, Dingabledinga, Finnis, Gemmells, Goolwa, Goolwa Beach, Goolwa North, Goolwa South, Hartley, Hayborough, Highland Valley, Hindmarsh Island, Hope Forest, Kuitpo, Kuitpo Colony, Kyeema, Lake Plains, Langhorne Creek, Macclesfield, McHarg Creek, Middleton, Milang, Montarra, Mosquito Hill, Mount Compass, Mount Jagged, Mount Magnificent, Mount Observation, Mundoo Island, Myponga, Nangkita, Nurragi, PagesFlat, Paris Creek, Point Sturt, Port Elliot, Prospect Hill, Red Creek, Salem, Sandergrove, Strathalbyn, The Range, Tolderol, Tooperang, Willunga Hill, Willyaroo, Wistow, Woodchester, Yundi

Council's Vision

Alexandrina Council is a visionary Council that embraces the needs of the community by protecting and enhancing:

- our natural environment
- lifestyles
- culture and heritage

Council's Mission is to provide visionary leadership and serve the local and wider community equitably with efficient and effective services in order to achieve our community's present and future needs.

Council's Commitment to Sustainability

Environmental

Council is committed to managing, protecting and enhancing the natural and built environment in an ecologically sustainable manner

Social

Council is committed to developing its community in a socially just, ethical and ecological manner by encouraging and developing initiatives within its community for improving the quality of life of the community.

Economic

Council is committed to sustainable economic development that ensures a proper balance between economic, social, environmental and cultural considerations.

The Alexandrina Council and its communities acknowledge the Ngarrindjeri people as the traditional custodians of the lands and waters of our Council district.

Alexandrina Council's Strategic Plan 'Future Directions 2004-2009'

Current Progress on Key Strategic Planning Priorities

Governance

Key strategies for this department have been to strengthen its effectiveness in the areas of major developments, risk management and meeting *Good Governance* Objectives.

Action	Status
Economic development review.	Fleurieu Regional Development/Adelaide Hills Regional Development internal review now completed.
Develop an integrated risk management program.	Proposed to appoint officer from 1/1/08 to implement program. Disaster Continuity Planning is underway.
Investigate the cost/benefit/partnership funding possibilities of creating an indoor aquatic centre near the Victor Harbor/Alexandrina Council boundary.	Discussions commenced – awaiting outcome of Makris Corp offer.

Strategy, Finance & Information Services

The key strategy has been to meet the State Government's Financial Sustainability criteria by revising funding procedures and policies, accounting and audit controls, developing a 10 year Long Term Financial Plan and adopting new financial accounting reporting procedures.

Action	Status
Establish an Audit Committee and review internal audit controls.	Completed.
Review organisational strategies.	Re-organisation completed. Review of all services by departments to be completed by 30/6/08.
Review rating policy.	The 07/08 Rating Policy has been reviewed and is published at the end of this document.
Review Information Communications Technology services.	ICT Strategic Plan completed. Implementation plan for 2007/08 developed.
Develop draft Long Term Financial Plan.	First draft completed.

Environment & Lifestyle Services

Key Planning Strategies are:

1. to continue to implement the actions arising out of the Strathalbyn Town Plan and
2. to create an integrated South Coast Spatial Master Plan for future development along the south coast from Hindmarsh Island/Goolwa to Victor Harbor.

Action	Status
Develop the Goolwa Town Plan.	Framework commenced to align with South Coast Spatial Planning Strategy (Master Plan).
Develop the Goolwa Commercial/Industrial development plan amendment.	To commence shortly subject to Ministerial approval
Develop the Hindmarsh Island development plan amendment..	Council's process completed. Awaiting approval by the Minister.
Develop the Strathalbyn Residential development plan amendment..	Consultation phase completed.
Develop the Strathalbyn Commercial / Industrial development plan amendment..	Ministerial approval received and investigations have commenced.
Develop the Rural Lands development plan amendment.	Not commenced as yet, awaiting completion of the Rural Lands Strategic Report.
Review Heritage lists for townships.	Commenced.
Develop the Alexandrina Sustainable Action Plan.	Commenced.
Create an Alexandrina Council Sport, Recreation & Open Space Committee to review the local Sport, Recreation & Open Space Plan.	Not yet commenced.
Improve Council's social planning methods by integrating community impact analysis into land-use planning.	Not yet commenced.
Review transport planning to ensure residents have reasonable access to public and community transport.	Not yet commenced.
Promote initiatives that enable senior residents and those disabled to live independently.	Ongoing HACC funding successful.
Review the Alexandrina Sustainable Tourism Plan.	Review commenced.

Engineering & Infrastructure Services

The major focus has been to review and develop a new 10 Year Asset & Infrastructure Plan with the first draft completed covering roads and footpaths. This will link to Council's Draft Long Term Financial Plan.

Action	Status
Develop a Regional Waste Management Strategy in conjunction with Kangaroo Island, Victor Harbor & Yankalilla Councils.	Commenced.
Construct new waste water treatment plant, ponds and biosolids processing plant at Goolwa.	Design stage completed, construction to commence in early 2008.
Commence planning for new waste water treatment plant for Strathalbyn.	Negotiation commenced.
Implement the <i>Alexandrina Coastal Park Plan</i> including Surfer's Parade, Middleton and Goolwa Beach carpark re-development.	Surfers Parade completed. Goolwa Beach to commence in 07/08.
Complete the Asset & Infrastructure Plan covering all assets.	Roads & footpaths completed.

By the end of the 2007/2008 financial year, Alexandrina Council's Strategic Management Plan *Future Directions 2004-2009* will have met most of its objectives.

Strong growth demand in new housing and commercial activity across the South Coast continues thereby making it a priority to commence a full investigation into integrated planning for future growth and sharing more services with the City of Victor Harbor a priority.

Significant Influences and Priorities

A number of significant factors have influenced the preparation of the Council's 2007/08 annual business plan.

These include:

- Most recent CPI annualised (March 2007) at 1.8% in South Australia.
- Local Government Cost Index 4.2% (as at March 2007)
- Labour price index estimated at 4.1%
- Requirements to maintain and improve infrastructure assets to acceptable standards including roads, footpaths, lighting, stormwater, street trees and plantings, open space and Council properties
- Service and infrastructure needs for a rapidly growing and ageing population
- Commitments to continuing projects and partnership initiatives over more than one year, such as the Fleurieu Regional Waste Management Strategy and the Adelaide Hills Waste Management Authority's new directions.

The State Valuation Office in its review has found minimal upward movement in residential valuations. There has been some minimal falls in valuations for rural properties generally but with significant falls for irrigated properties due to reduced water allocations. Please refer to Appendix 2 for the 2007/2008 Rating Policy.

In response to these factors, and to minimise the burden on rate payers, the annual business plan has been prepared with the outcome being:

- a small operating surplus before capital revenues with an overall surplus after sale of assets and other capital revenues of \$1.3m.
- As such the annual business plan will result in the total revenue raised through general rates increasing by around 7% (which includes 3% for growth)

In continuing to acknowledge the South Australia Strategic Plan, Council's high level strategic priorities for 2007/08 are

- To continue to develop a comprehensive *Asset & Infrastructure Management Plan*.
- To continue to revisit the *10 Year Long Term Financial Plan*.
- To continue to revise the *Alexandrina Council Development Plan* thereby accommodating the growth pressures on this region.
- To finalise the *Sustainable Alexandrina Action Plan* and determine priorities for implementation.
- To commence the review of the *Alexandrina Future Directions Strategic Plan* and develop the *Draft Alexandrina Corporate Plan* 2008/2009 and beyond.

Council's Services

There is no change in the type of service offered this year that was available last year.

All Councils have mandatory responsibilities under the Local Government Act, the Development Act, the Public and Environmental Health Act, the Natural Resources Management Act and other relevant legislation. These include:

- Regulatory activities such as maintaining the voters roll, property ownership data and supporting the elected Council
- Setting rates, preparing an annual budget and determining longer-term strategic management plans for the area
- Management of infrastructure including roads, footpaths, parks, public open space, street lighting and storm-water drainage
- Street cleaning, rubbish collection and recycling
- Development planning and control, including building safety assessment
- Various environmental health issues
- Protection of natural resources including coastal areas and rivers

In response to community demands the Council also provides further services and programs including:

- Libraries
- Community Centres
- Aged and their carers support
- Youth development
- Economic development
- Environmental programs
- Community programs

The Council also operates a number of facilities on a fee for service basis. These provide important community benefits while also generating revenue to help deliver a value for money service:

- Waste Management
- Caravan Parks
- Swimming Pool

Further information is provided on each of these services provided by the Council. This includes an indication of the cost of providing the service, with key performance indicators where appropriate and how the service contributes to the achievement of Council's strategic objectives.

Governance

Deputy Chief Executive
Mike Shelley



Service	Budget
General Administration	\$854,300

Objectives

To administer Council's policy direction in an efficient and effective manner in accordance with Council's strategic direction as defined through its Corporate Plan and general customer services.

Service	Budget
Human Resources	\$54,200

Objectives

Ensure highly qualified and trained staff meet the strategic needs of Council. Minimise staffing disruption & turnover and ensure training support is appropriate to Council's needs.

Targets

All staff to have staff development review each year.
Average of 3 staff development days per employee per annum

Service	Budget
Legal Services	(\$367,200)

Objectives

To accurately record and maintain agreements, leases and contracts entered into by Council.

Targets

To have all leases & licences logged electronically and key review dates identified

Service	Budget
Economic Development	\$65,100

Objectives

To create opportunities across Council for business, trade, employment and training and to promote the area as an investment prospect.

Targets

To ensure a supply of suitable land to attract increased employment opportunities in our region

Service	Budget
Communications	\$11,900

Objectives

To inform and invite open communications engaging the community in Council's service delivery & strategic direction.

Customer Service & Libraries

Manager Library & Customer Service
Jill Patmore



Service	Budget
Goolwa Library & Customer Service Centre	\$935,400

Objectives

To facilitate the lending and circulation of library materials and to provide internet access to a growing list of customers of the Alexandrina Library Service. To provide the first point of contact for all Council enquiries ensuring effective communication.

Targets

To meet industry standard benchmarks for library membership levels. At least 95% of customer action requests resolved within agreed time frames

Service	Budget
Strathalbyn Customer Service Centre	\$147,300

Objectives

To provide a face to face service for the residents of Strathalbyn and surrounding townships to promote improved two way communication.

Targets

At least 95% of customer action requests resolved within agreed time frames

Service	Budget
Strathalbyn & Districts Library Service	\$324,000

Objectives

To facilitate the lending and circulation of library materials and to provide information via reference materials and internet access to Alexandrina Library Service customers.

Targets

as above

ENVIRONMENT & LIFESTYLE SERVICES



Director Environment & Lifestyle Services
Des Commerford

Arts & Lifestyle Services

Team Leader – Arts & Lifestyle Services
Jenn Cole



Service
Community Services

Budget
\$556,500

Objectives

Providing community based support services in partnership with the Commonwealth Home and Community Care programme such as Strathalbyn Home Assist, Milang Community Centre, Goolwa Telecross and Neighbour Aid.

Targets

Undertake community and other relevant stakeholder consultation as part of the strategic planning process

Service
Fleurieu Families

Budget
\$56,100

Objectives

Co-ordinating education and support networks for families throughout the Southern Fleurieu region with a focus on supporting our children. This service is provided in conjunction with City of Victor Harbor and is co-funded by the Department of Families & Communities.

Targets

Increased participation Fleurieu Families programs and services

Service	Budget
Tourism	\$735,651

Objectives

To drive economic growth by encouraging more visitors to the area through the provision of promotional information by our staff based at the Signal Point Interpretive Centre and Visitor Information Centres at Goolwa & Strathalbyn.

Targets

Strengthen the role of Signal Point as SA's principal interpretive Centre on the Murray Darling river system

Service	Budget
Centre for Positive Ageing	\$301,900

Objectives

Providing community based support services in partnership with the Commonwealth Home and Community Care program for community aged care services to the residents of the coastal region of Alexandrina Council.

Targets

To maintain volunteer and membership levels with the aim to increase these numbers once the centre able to be moved to a larger premises

Service	Budget
Youth Services	\$107,800

Objectives

To promote youth related projects such as the Southern Fleurieu Youth Advisory Committee to develop future community leaders.

Targets

Continue to promote intergenerational projects with local students and older residents such as Goolwa Skill

Service	Budget
Sport & Recreation	\$252,720

Objectives

Planning of sport & recreation facilities such as skate parks, boating facilities and ovals as well as providing grants and contributions to sporting clubs.

Targets

Commence implementation of the Alexandrina Sport, Recreation & Open Space Plan

Service	Budget
Cultural Services	\$89,300

Objectives

To provide artistic and cultural hubs supported by visiting & local artists that connect and inform on community issues promoting greater thought, expression and awareness.

Targets

Implement actions under the Arts & Cultural Tourism Policy 2006

Environment & Regulatory Services

Manager Environment & Reg. Services
Kim Vivian



Service
Environmental Health

Budget
\$206,700

Objectives

To ensure that the legislative responsibilities in food safety, waste management, immunisation, water quality & pest control are met.

Targets

Implement the Public & Environmental Health Plan 2007

Service
Building

Budget
\$199,800

Objectives

To ensure that Council fulfils its statutory responsibilities in regards to building inspections in compliance with the Development Act and relevant Australian standards.

Targets

Ensure building applications are assessed within 28 days as per statutory requirements

Service
General Inspection

Budget
\$269,100

Objectives

To carry out dog & cat management in line with the *Dog & Cat Management Act 1995*. Ensure that all fire prevention measures are being adhered to as well as being responsible for parking control and abandoned vehicles.

Targets

To maximise the number of homes found for lost animals.
Ensure all vacant blocks are cleared of fire hazards prior to the commencement of fire danger season

Service
Natural Resources

Budget
\$143,300

Objectives

To implement Council's natural resource environmental policies and to supply professional advice to internal and external customers regarding protection of natural resources.

Targets

To commence the implement of the Sustainable Alexandrina 2006-2009 Policy Direction and Action Plan

Planning & Development

Team Leader – Planning & Development
Cherry Getsom



Service
**Policy Planning &
Development Assessment**

Budget
\$1,327,500

Objectives

To continually review Council's Development Plan and processes to ensure that the requirements of the Development Act and the community are met. To provide assessment of development applications in accordance with Council's Development Plan and aim to meet provisions of other relevant plans.

Targets

To meet reporting requirements *Stage 1 System Indicators* as defined under the Development Regulations

ENGINEERING & INFRASTRUCTURE SERVICES



Director Engineering & Infrastructure Services
Dennis Zanker

Infrastructure

Service	Budget
Road Construction & Maintenance	\$8,935,100

Objectives

To expand Council's sealed road network through urban streets and high use rural roads as well as maintaining sealed and unsealed roads in line with Council's *Assets and Infrastructure Plan*.

Targets

As per work program under Council's Asset and Infrastructure Plan

(Refer to "Major Projects" section further on in this document for details of funding of major capital works)

Service	Budget
Stormwater Drainage	\$781,300

Objectives

To ensure that Council's stormwater infrastructure operates efficiently and effectively protecting our community from flooding and inundation and the environment from pollution. Also to work towards increased re-use of stormwater.

Targets

To develop stormwater management plans for major townships

Service	Budget
Traffic Control	\$1,076,100

Objectives

To ensure road assets provide safe and efficient transport corridors / routes for the community through traffic management and traffic control.

Targets

To implement traffic management projects as detailed in Council's project listing

Service	Budget
Footpaths & Cycle Tracks	\$555,500

Objectives

To promote improved access, reduced pollution and improved health by developing, managing and maintaining Council's footpath & cycle track assets in line with the Asset and Infrastructure Management Plan.

Targets

To implement footpath & cycle track projects as detailed in Council's project listing

Built Asset Management

Built Asset Manager
David Moyle



Service	Budget
Goolwa Library & Administration Centre	\$131,800

Objectives

Ensuring the Goolwa Administration Centre including the Library and Council Chamber is maintained to a standard that maximises its use and enjoyment by visitors and the community.

Service	Budget
Halls	\$251,200

Objectives

Ensuring that Council's halls are maintained to a standard that maximises their enjoyment by the community.

Service	Budget
Public Conveniences	\$441,100

Objectives

Ensuring that the 38 toilet blocks spread across the Council area are kept clean & well maintained. Council is committed to ensuring all public toilets are healthy & hygienic

Service	Budget
Strath Swimming Centre	\$235,600

Objectives

To promote health and fitness through a swimming centre that is appropriate to the needs of the community and maintained accordingly.

Targets

To complete design development prior to end of financial year and increase usage of pool facilities

Service	Budget
Sport & Rec Facilities	\$46,900

Objectives

To promote health and fitness through sport & rec facilities that are appropriate to the needs of the community and maintained accordingly.

Service	Budget
Caravan Parks	\$29,200

Objectives

Ensuring that Council's four caravan parks are maintained to an acceptable standard to maximise enjoyment by visitors.

Effluent Drainage & Water Supply

CED Manager
Neville Styán



Service	Budget
Water Supply Scheme	\$60,700

Objectives

To provide water reticulation schemes to the Finnis, Clayton & Langhorne Creek townships. (Clayton's service to be taken over by SA Water in 2007/08).

Service	Budget
Effluent Drainage	\$942,400

Objectives

To provide a community wastewater management system to the Goolwa, Port Elliot, Strathalbyn, Mount Compass, Milang & Waterport townships.

Targets

To increase the volume of wastewater for reuse purposes and investigate improved reuse opportunities for bio-solids

Operations

Operations Manager
Simon Grenfell



Service	Budget
Parks & Gardens	\$1,620,500

Objectives

To maintain and develop new parks & reserves in accordance with Council's Parks & Gardens Management Plan and ensure parks & gardens assets are renewed in a timely manner.

Targets

To continue to manage Council's parks & gardens and implement ICLEI (International Council for Local Environmental Initiatives) water reduction initiatives.

Service	Budget
Foreshore Protection	\$171,500

Objectives

To maintain the coastal zone area (land between the high water mark and developed land) and the assets within it in a sustainable manner that protects the environment and provides access for the community.

Targets

To continue to implement the *Alexandrina Coastal Plan*

Service	Budget
Alexandrina Riverfront	\$11,700

Objectives

To maintain and manage structures (jetties, boat ramp, Goolwa wharf) along the river and lake front providing safe & fit for purpose access for recreational & commercial users.

Service
Cemeteries

Budget
(\$13,000)

Objectives

To manage and maintain Council's seven cemeteries across the district.

Service
General Operations

Budget
\$761,700

Objectives

Ensuring that Council's two works depots at Goolwa and Strathalbyn are run effectively and efficiently and that the machinery and equipment is suitable to Council's needs. Managing signage across the district as well as rectifying vandalism and removing graffiti when it occurs.

Waste Management

Waste to Resource Manager
Darrell Knight



Service
Waste Management

Budget
\$1,104,900

Objectives

To provide an effective and efficient waste collection and recycling service to the townships of Alexandrina Council through the *3 bin system*.

Targets

To continue to meet the waste diversion targets set by Zero Waste

Service
**Landfill Operations,
Recycling & Waste Minimisation**

Budget
\$699,900

Objectives

To provide a landfill facility to the community which meets EPA requirements and reaches waste diversion targets set through Zero Waste.

Targets

To continue to meet the waste diversion targets set by Zero Waste

STRATEGY, FINANCE & INFORMATION SERVICES



Director Strategy, Finance & Info Services
Graham Webster

Strategy

Service	Budget
Strategic and Sustainable Financial Management	\$108,600

Objectives

To ensure that Council's strategic plans align with the SA Strategic Plan and higher order strategies and plans, annual budgets & Council's long term financial plan and regularly review the rating policy that ensures a fair and equitable contribution from all rate payers across the district.

Targets

To commence the review of Council's Strategic and Corporate Plans

Finance

Finance Manager
Robyn Dunstall



Service	Budget
Finance, Payroll, Debtors, Creditors and Rating	(\$50,400)

Objectives

To sustainably manage the finances in accordance with legislative requirements & Australian Accounting Standards. Timely and accurate processing of financial transactions as well as fair and equitable rating policies and processes.

Targets

Targets as per Key Financial Indicators listed on Page 40.

Information Services

Manager Information Technology Systems
Colin Shackleford



Service	Budget
Information Technology	\$174,900

Objectives

To ensure all information & communications technology hardware and software applications meet the strategic needs of a rapidly growing Council with efficiency and security being major priorities.

Targets

To implement the ICT Strategic Plan and to promote improved broadband services for our communities

Service	Budget
Records Management	\$18,426

Objectives

Ensuring that all Council records are managed effectively in accordance with the State Records Act and Freedom of Information Act.

Targets

To ensure Council meets the recommendations of the State Records Audit Report June 2006

Major Projects

In 2007/2008 Council will undertake major capital works in line with Council's Asset & Infrastructure Plan to ensure the longevity of existing assets as well providing new assets to cope with the demands of a growing Council as follows.

Airport Road, Middleton - \$1,500,000

Reconstruction of a 6km length of Airport Road, Middleton to improve safety and longevity of the asset. Project to be co-funded through the *Special Local Roads Program*.

Nangkita Road, Mt Compass- \$1,250,000

Improvement of the junctions on Nangkita Road, Mt Compass to increase safety for road users. Final design and funding appraisal to be completed prior to construction. This project is to be funded through the *AusLink Strategic Regional Programme*.

McDonald Street, Milang - \$300,000

Construction of 1km of sealed road at McDonald Street, Milang. Developer contributions will offset the total cost of the project.

Dry Plains Road, Strathalbyn (Stage 1) - \$255,000

2007/2008 Construction of 1.7kms of sealed road at the northern end of Dry Plains Road, Strathalbyn

Gardiner Street, Goolwa – Traffic Management- \$250,000

Improvements to the traffic management on Gardiner Street with the upgrade of kerbing, road pavement and parking.

Goolwa Beach Car Park (Stage 2) - \$230,000

Resealing of the Goolwa Beach car park.

Chauncey's Line Road, Hartley- \$200,000

Construction of 3km length of Chauncey's Line Road, Hartley. Material to be contributed by local business.

Gemmells Road, Gemmells - \$130,000

Construction of 1km length of Gemmells Road. This will link up with construction work undertaken by Mt Barker District Council recently.

Strathalbyn Swimming Pool Redevelopment (Stage 1) - \$108,000

A redevelopment of Strathalbyn Swimming Pool will commence in 2007/2008 and will be staged over 2-3 years. Total cost of the project is expected to be just over \$2m.

Tottenham Court Road / Montpelier Road Roundabout- \$100,000

Construction of a roundabout at the intersection of Tottenham Court Road & Montpelier Road. This will improve traffic flow in the area as well as improving safety by reducing speeding.

High Street, Strathalbyn – Angle Parking & Widening- \$100,000

Widening of the southern end of High Street, Strathalbyn which will improve traffic management as well as increasing the number of parking spaces available through the introduction of angle parking.

Goolwa North Flood Mitigation- \$100,000

Improvements to the stormwater drainage infrastructure in Goolwa North to reduce the instances of flooding in times of high rainfall.

Water Quality Projects- \$100,000

Installation of gross pollutant traps existing stormwater systems in Goolwa and Strathalbyn to trap and separate sediment and general rubbish.

Projects by Township

As well as the major capital projects outlined above Council plans to undertake a range of smaller projects right across the region.

Goolwa

Gardiner St, Goolwa – Emu Crossing	\$80,000
Sumner St, Goolwa	\$55,000
Goolwa Town Plan	\$50,000
Extension of Aqua Caf Sea Wall	\$40,000
Preparation of land for Meals on Wheels	\$30,000
Signal Point – Roof repairs / alterations	\$30,000
Community Centre – Consultancy	\$25,000
Signal Point Redevelopment – Consultancy	\$25,000
Hodgson Rd, Goolwa – Upgrade to Stormwater pump system	\$25,000
Toilets & Office Extension – Goolwa Waste Depot	\$20,000
Banfield St, Goolwa North	\$20,000
STEDS Admin Office (Design)	\$15,000
Goolwa Landfill Closure	\$10,000
Weighbridge Program – Goolwa Waste Depot	\$7,000
Rain Water Storage for Composting Facility Use (Goolwa Landfill)	\$7,000
Upgrade to IT & Telephone Equipment - Goolwa VIC	\$4,000

Strathalbyn

High St, Strathalbyn PLEC (Underground Power)	\$80,000
Strath Hub Wetlands (Stormwater)	\$56,000
Bank Stabilisation – Strathalbyn Soldiers Memorial Gardens	\$50,000
Waste Transfer – Strathalbyn Waste Depot	\$35,000
Strathalbyn Landfill Cell / Capping	\$35,000
Rectification Works to Stormwater Drainage – South Tce, Strath	\$15,000
2 nd Stage Internal Paint – Strathalbyn Town Hall	\$10,000
Car Park Design (area behind train station)	\$10,000
Replace floor in bar – Strathalbyn Town Hall	\$6,000
Sponsorship of EFS World Solar Challenge Team	\$5,000
Maintenance Pain of Rotunda – Strath Soldiers Memorial Gardens	\$4,000

Pt Elliot

Port Elliot Primary School – Traffic and Parking	\$80,000
Freemans Knob, Port Elliot – Steps	\$35,000

Middleton

Feasibility Study – Replacement of Surfers Pde Toilets	\$15,000
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Mt Compass

Jacobs Rd, Mt Compass	\$75,000
Proctor Rd, Mt Compass – Culvert (Stormwater)	\$30,000
Mt Compass Stormwater Drainage	\$18,000

Milang

Milang Jetty Fender	\$15,000
Contribution to Fencing of Milang Environmental Centre	\$11,000

Langhorne Creek

Acquisition of Langhorne Creek Old School House	\$25,000
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Clayton

Grandview Dr, Clayton	\$67,000
Lakeside Ave, Clayton	\$50,000
Shoreline Dr, Clayton	\$41,000
Barker St, Clayton	\$20,000
Edgewater Rd, Clayton	\$17,000
Short St, Clayton	\$7,000
Kitchen Renovations – Clayton Community Centre	\$5,000

Hindmarsh Island

Murray Mouth Viewing Platform	\$10,000
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Currency Creek

Stage 2 Renovations – Currency Creek Hall	\$15,000
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Council Wide

Footpath Program	\$123,000
New Combination Roller	\$95,000
Project Engineer	\$80,000
Parks & Gardens Capital Projects	\$75,000
Team Leader – Information Technology Services	\$59,274
Fleurieu Broadband	\$55,000
Guardrails – Various Locations	\$50,000
Coastal Fringe Maintenance	\$40,000
Risk Assessment Officer	\$30,000
Tour Down Under 2008	\$30,000
Environmental Health Officer	\$26,000
Chemical Storage Sheds – Goolwa & Strathalbyn Works Depots	\$25,000
Firewall Upgrade (IT)	\$21,000
Attraction / Retention of Staff	\$20,000
Rural Bikeway Concept Study	\$20,000
Additional Ute – Goolwa Works Depot	\$19,000
Air-lock Western Doors - Goolwa Library & Admin Centre	\$18,000
After Hours Contact Service	\$17,000
Intranet Development	\$15,000
Grants Co-ordinator	\$14,000
Sharps Receptacles in Public Toilets	\$10,000
Installation of Water Tanks – Goolwa & Strathalbyn Works Depots	\$10,000
Server Cabinet Upgrade (IT)	\$10,000
Network Storage & Backup (IT)	\$10,000
Jetties, River Access & Outdoor Facilities Computer Module	\$7,200
Security Camera System Upgrade	\$7,000
Rates Searches to Records Integration	\$7,000
Upgrade to Air Conditioning - Goolwa Library & Admin Centre	\$6,500
Review of Disability Access Plan	\$6,000
Business Continuity Disaster Recovery Plan	\$5,000
Email Archiving	\$4,400
Installation of Rainwater Tanks - Goolwa Library & Admin Centre	\$4,000
Donation towards Southern Fleurieu Cancer Support Calendar	\$2,500
Encounter Bikeway Brochures	\$2,500
Community Land Management Plan	\$2,000
Community Small Grants Fund	\$2,000
Review of Tourism Signage	\$1,400

Effluent Management

Council maintains and manages the effluent for the townships of Goolwa, Strathalbyn, Port Elliot, Waterport, Mt Compass and Milang. This year a major focus will be on upgrading facilities particularly at Goolwa which is required to meet an ageing population.

In 2007/08 over \$3,400,000 will be invested in a new Waste Water Treatment Plant at Goolwa to cater for this growth. An allocation was made in last years budget for this purpose.

The following operational and capital budgets for this service will result in increased charges beyond CPI. These charges are still very competitive in contrast to the charges imposed by SA Water for metropolitan ratepayers.

2007/2008 Budget

Goolwa – Capital

Waste Water Treatment Plant	\$1,800,000
Goolwa Biosolids Depot	\$175,000
Centre Pivot Irrigator No 2	\$120,000
Installation of Flushing Points	\$30,000
Scada System (Vac System, WWTP & Pump Stations)	\$50,000
Fenchurch St – Chamber Replacement	\$80,000
Fenchurch St – Valve & Pipework Replacement	\$8,000
Howell St – New Valves	\$2,000
Bedford Reserve – Pump Replacement	\$10,000
Bedford Reserve – New Valves & Pickup Line	\$2,000
Oliver Street – Pump Replacement	\$10,000
Garden Reserve – Pump Replacement	\$10,000
Garden Reserve – Valve Replacement	\$2,000
Kestrel Ct – Pump Replacement	\$10,000
Billabong Rd – Pump Replacement	\$12,000
New Ute	\$25,000
Hole Corer for Concrete Chambers	\$5,000
Total	\$2,351,000

Milang – Capital

Milang Foreshore Toilets – Rising Main to Sullage Pump	\$10,000
Rivers St – Upgrade Pumps	\$30,000
Upgrade 1,700m Rising Main to Ponds	\$85,000
Stirling St – Temporary PLC	\$10,000
Lyon St – Temporary PLC	\$10,000
Rivers St – Temporary PLC	\$10,000
Effluent Ponds – 2 nd Pump for Irrigator & Electrical Upgrades	\$20,000
Remove Caravan Park Old Sullage Pump Station	\$10,000
Total	\$185,000



Strathalbyn – Capital

Flour Mill – Replace Pumps	\$10,000
Flour Mill – Gravity Drain	\$20,000
Storage Dam	\$950,000
WWTP Pumping Main to new Dam	\$225,000
WWTP Booster Pump Station	\$150,000
WWTP Design Fees & Approvals	\$100,000
Upgrade Ute to Light Truck	\$30,000
Installation of Flushing Points	\$20,000
Parklands Toilet – New Pumps, Valve Box & Electrical Upgrade	\$12,000
Milnes Rd – New Pumps, Valve Box & Electrical Upgrade	\$15,000
Wolf Ave – Decommission Pump Station	\$15,000
Callington Rd – Pump Upgrades & Rising Main	\$15,000
Total	\$1,562,000

Port Elliot – Capital

Install Flushing Points	\$10,000
Extend Irrigation	\$5,000
Rising Main Construction / Replacement	\$50,000
Total	\$65,000

Mt Compass – Capital

WWTP PLC Upgrade	\$40,000
Total	\$40,000

Goolwa North – Capital

Goolwa North Pumping Main	\$450,000
Goolwa North ETSA Connection	\$100,000
Goolwa North Vacuum Sewerage Station	\$620,000
Goolwa North Trunk Mains to Service PAR & Caravan Park	\$275,000
Goolwa North Vacuum Design & Fees	\$100,000
Total	\$1,545,000

Goolwa – Operational

Goolwa Operational General	\$135,000
Goolwa Electrical Operational General	\$41,200
Goolwa Septic Tank Desludging Program	\$125,000
Electrical Operating Costs	\$40,000
EPA Licence Fees	\$12,000
Asset Management Equipment	\$15,000
Flushing Program	\$20,000
STEDS Network Assessment	\$10,000
Telemetry Costs	\$1,000
WWTP Maintenance Contract	\$10,000
Drain Identification Survey	\$10,000
Manhole Relines	\$20,000
Effluent Drainage Salaries (Office Staff Only)	\$144,200
Total	\$583,400



Milang – Operational

Milang Operational General	\$40,000
Milang Septic Tank Desludging Program	\$14,700
Electrical Operating Expenses	\$3,750
Drain Identification Survey	\$2,000
Smoke Testing	\$6,000
Total	\$66,450

Strathalbyn – Operational

Strathalbyn Operational General	\$129,000
Strathalbyn Electrical Operational General	\$41,000
Strathalbyn Septic Tank Desludging Program	\$91,000
Electrical Operating Expenditure	\$20,000
EPA Licence Fees	\$9,000
Drain Identification Survey	\$5,000
Manhole Relines	\$20,000
Total	\$315,000

Port Elliot – Operational

Port Elliot Operational General	\$90,000
Port Elliot Septic Tank Desludging Program	\$51,600
STEDS Network Assessment	\$15,000
Electrical Operating Costs	\$12,400
EPA Licence Fees	\$5,200
WWTP Maintenance	\$10,000
Drain Identification Survey	\$5,000
Manhole Relines	\$20,000
Flushing Program	\$25,000
Lease Fee	\$4,000
Total	\$238,200

Mt Compass – Operational

Mt Compass Operational General	\$51,500
Electrical Operating Costs	\$6,000
EPA Licence Fees	\$5,150
WWTP Maintenance	\$10,000
Drain Identification Survey	\$2,000
Total	\$74,650

Waterport – Operational

Waterport Operational General	\$20,000
Waterport Septic Tank Desludging Program	\$7,500
Drain Identification Survey	\$5,000
Total	\$32,500

Effluent Management Income Estimates

Service Charges

	Number of Connections	Serv Charge Increase %	Service Charge	Total Income
Goolwa Occupied	2002	4.5%	\$349	\$698,800
Goolwa Vacant	183	4.5%	\$261	\$47,800
Milang Occupied	380	3.0%	\$377	\$143,300
Milang Half-Occupied	1	3.0%	\$185	\$200
Milang Vacant	168	3.0%	\$283	\$47,600
Strathalbyn Occupied	1927	10.5%	\$294	\$566,400
Strathalbyn Vacant	210	10.5%	\$221	\$46,400
Port Elliot Occupied	744	5.5%	\$340	\$252,700
Port Elliot Vacant	136	5.5%	\$255	\$34,700
Mt Compass Occupied	111	7.5%	\$323	\$35,800
Mt Compass Vacant	86	7.5%	\$242	\$20,800
Waterport Occupied	118	3.5%	\$361	\$42,600
Waterport Vacant	15	3.5%	\$271	\$4,100
Elliot Gardens	75	10.5%	\$134	\$10,000
Total	6156			\$1,951,200

Headworks Connection Charges

	Connection Fee	Developer Contributions	Total Income
Goolwa	\$4,200	\$0	\$103,000
Milang	\$4,200	\$0	\$12,000
Strathalbyn	\$4,200	\$0	\$124,000
Port Elliot	\$4,200	\$0	\$16,500
Mt Compass	\$4,200	\$0	\$41,000
Waterport	\$4,200	\$0	\$0
Goolwa North	\$6,500	\$200,000	\$195,000
Total		\$200,000	\$491,500

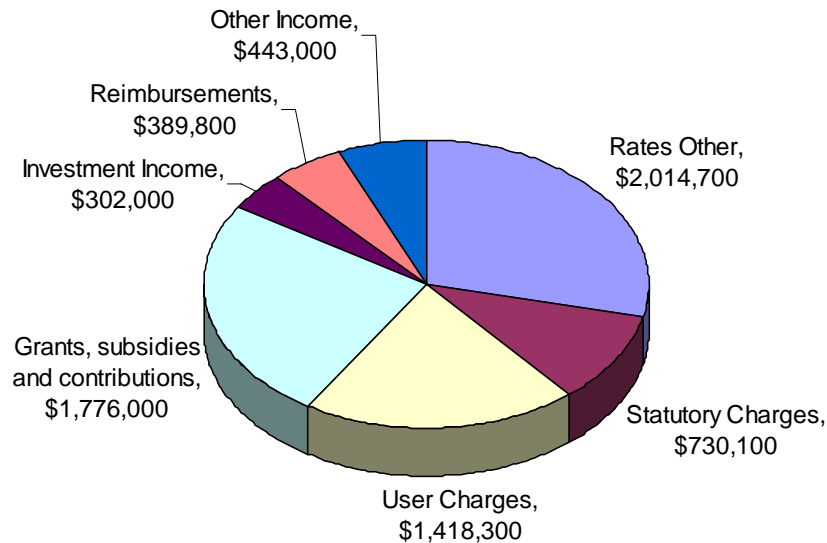
Funding the Annual Business Plan

Consistent with the Council's long-term financial plan, an operating surplus before capital revenues is being targeted in 2007/08.

The operating surplus measures the difference between operating revenue and expenses for that period. The Council's long-term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue.

The Council's revenue in 2007/08 includes \$16,975,000 proposed to be raised from general rates.

Other sources of revenue for the Council are:



2007/2008 Budget

- Total operating revenue to increase from \$22.2m to \$24.05m
- Operating expenditure to increase from \$21.6m to \$23.96m
- Operating surplus (before capital revenue) of \$ 85,400
- Net surplus (after capital revenues) of \$1.3m
- Long-term borrowings to increase from \$12.2m to \$17.7m

Key Financial Indicators

Indicator	2006/2007	2007/2008
Operating Surplus Ratio	4.27%	0.4%
Overall Net Financial Liabilities	47.91%	78.3%
Net Financial Liabilities excluding Effluent Management (CWMS)	45.9%	55.0%
Interest Cover Ratio	3.33%	4.7%
Asset Sustainability Ratio	194.64%	157.9%

Refer to Appendix 1 for more detailed information on Key Financial Indicators

Financial Statements

ALEXANDRINA COUNCIL BUDGET 2007/08						
Original Budget 2006/07 \$000	Projected Actual 2006/07 \$000	INCOME STATEMENT		Recurrent Budget 2007/08 \$000	Project Budget 2007/08 \$000	TOTAL 2007/8 \$000
INCOME						
17,763.7	17,778.8	Rates		18,216.4	773.3	18,989.7
697.5	750.5	Statutory Charges		730.1		730.1
1,126.1	1,579.6	User Charges		1,418.3		1,418.3
1,623.6	1,802.1	Grants, subsidies and contributions		1,776.0		1,776.0
297.5	303.5	Investment Income		302.0		302.0
257.9	358.6	Reimbursements		389.8		389.8
407.3	520.1	Other Income		443.0		443.0
22,173.6	23,093.2	TOTAL INCOME		23,275.6	773.3	24,048.9
EXPENSES						
7,981.6	7,860.7	Employee Costs		8,314.4	209.3	8,523.7
7,631.5	8,477.1	Material, Contracts & Other Expenses		8,072.8	564.0	8,636.8
738.2	769.8	Finance Costs		1,136.4		1,136.4
5,225.7	5,225.7	Depreciation, Amorisation & Impairments		5,666.6		5,666.6
21,577.0	22,333.3	TOTAL EXPENSES		23,190.2	773.3	23,963.5
596.6	759.9	Operating Surplus /(Deficit) before Capital Amounts		85.4	-	85.4
CAPITAL AMOUNTS						
		Net gain (loss) on disposal or revaluation of assets				
1,754.1	2,125.6	Amounts for New or Upgraded Assets		-	1,250.0	1,250.0
-	-	Physical resources received free of charge		-		-
2,350.7	2,885.5	NET SURPLUS/(DEFICIT)		85.4	1,250.0	1,335.4



**ALEXANDRINA COUNCIL
BUDGET 2007/08**

Original Budget 2006/07 \$000	Projected Actual 2006/07 \$000		Recurrent Budget 2007/08 \$000	Project Budget 2007/08 \$000	TOTAL 2007/8 \$000
BALANCE SHEET STATEMENT					
CURRENT ASSETS					
5,937.1	3,950.8	Cash and cash equivalents	2,488.80	(252.50)	2,236.30
2,894.6	1,342.8	Trade & other receivables	1,342.80		1,342.80
61.2	58.3	Inventory	58.30		58.30
268.4	81.8	Other Financial Assets	81.80		81.80
9,161.3	5,433.7	TOTAL CURRENT ASSETS	3,971.70	(252.50)	3,719.20
CURRENT LIABILITIES					
6.4	2,328.2	Trade and Other Payables	2,328.20		2,328.20
3,365.3	100.0	Short Term Provisions	100.00		100.00
1,240.1	1,311.6	Short Term Borrowings	1,311.60		1,311.60
4,611.8	3,739.8	TOTAL CURRENT LIABILITIES	3,739.80	-	3,739.80
4,549.40	1,693.80	NET CURRENT ASSETS	231.90	(252.50)	(20.60)
NON-CURRENT ASSETS					
-	-	Other Financial Assets	-		-
8,353.7	12,002.1	New Property, Plant & Equipment	10,976.5	5,348.5	16,325.00
199,878.2	202,336.3	Property, Plant & Equipment	207,122.3		207,122.30
208,231.9	214,338.4	TOTAL NON-CURRENT ASSETS	218,098.8	5,348.5	223,447.3
NON-CURRENT LIABILITIES					
676.9	228.8	Trade and Other Payables	228.8		228.80
	821.5	Long Term Provisions	821.5		821.50
12,272.3	11,650.1	Long Term Borrowings	13,863.1	3,846.0	17,709.10
12,949.2	12,700.4	TOTAL NON-CURRENT LIABILITIES	14,913.4	3,846.0	18,759.4
199,832.1	203,331.8	NET ASSETS	203,417.3	1,250.0	204,667.3
EQUITY					
116,602.5	114,806.7	Accumulated Surplus	116,606.5	1,250.0	117,856.50
83,229.6	88,525.1	Reserves	86,810.8		86,810.80
199,832.1	203,331.8	TOTAL EQUITY	203,417.3	1,250.0	204,667.3



**ALEXANDRINA COUNCIL
BUDGET 2007/08**

Original Budget 2006/07 \$000	Projected Actual 2006/07 \$000	STATEMENT OF CHANGES IN EQUITY	Recurrent Budget 2007/08 \$000	Project Budget 2007/08 \$000	TOTAL 2007/8 \$000
		Accumulated Surplus			
115,349.9	111,703.4	Balance at Beginning of Period	114,807.0		114,807.0
2,350.7	2,885.5	Change in financial position resulting from operations	85.4	1,250.0	1,335.4
840.1	3,798.9	Transfers from reserves	8254.8		8,254.8
(1,938.2)	(3,580.8)	Transfers to reserves	(6,540.4)		(6,540.4)
116,602.5	114,807.0	Balance at End of Period	116,606.8	1,250.0	117,856.8
		Asset Revaluation Reserve			
80,668.8	84,704.2	Balance at Beginning of Period	84,704.2		84,704.2
		- Transfers to Reserve			
		- - Revaluation Decrement			
		- Transfers from Reserve			
80,668.8	84,704.2	Balance at End of Period	84,704.2	-	84,704.2
		Open Space Reserve			
	34.9	Balance at Beginning of Period	49.4		49.4
	14.5	Transfers to Reserve			
		Transfers from Reserve			
1,132.0	49.4	Balance at End of Period	49.4	-	49.4
		Common Effluent Drainage Reserves			
78.4	2,253.2	Balance at Beginning of Period	1,756.4		1,756.4
1,810.9	3,068.9	Transfers to Reserve	6,472.6		6,472.6
(757.3)	(3,565.7)	Transfers from Reserve	(8,136.1)		(8,136.1)
1,132.0	1,756.4	Balance at End of Period	92.9	-	92.9
		Water Scheme Reserves			
152.7	164.2	Balance at Beginning of Period	149.3		149.3
82.8	87.9	Transfers to Reserve	66.5		66.5
(82.8)	(102.8)	Transfers from Reserve	(118.7)		(118.7)
152.7	149.3	Balance at End of Period	97.1	-	97.1
		Boating & Riverfront Development Reserves			
540.6	132.2	Balance at Beginning of Period	132.2		132.2
		- Transfers to Reserve			
		- Transfers from Reserve			
540.6	132.2	Balance at End of Period	132.2	-	132.2
		Halls & Library Reserves			
12.5	10.3	Balance at Beginning of Period	10.3		10.3
		- Transfers to Reserve			
		- Transfers from Reserve			
12.5	10.3	Balance at End of Period	10.3	-	10.3
		Other Reserves			
1,776.6	1,444.0	Balance at Beginning of Period	1,723.1		1,723.1
44.5	409.5	Transfers to Reserve	1.3		1.3
	(130.4)	Transfers from Reserve			
1,821.1	1,723.1	Balance at End of Period	1,724.4	-	1,724.4
198,387.8	203,331.8	TOTAL EQUITY	203,417.3	1,250.0	204,667.3



ALEXANDRINA COUNCIL BUDGET 2007/08					
CASH FLOWS FROM OPERATING ACTIVITIES					
Inflows (Outflows)	Inflows (Outflows)		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
22,173.6	23,093.2	Receipts	23,275.6	773.3	24,048.9
(16,351.3)	(17,107.6)	Payments	(17,523.6)	(773.3)	(18,296.9)
5,822.3	5,985.6	NET CASH USED IN OPERATING ACTIVITIES	5,752.0	-	5,752.0
CASH FLOWS FROM FINANCING ACTIVITIES					
Receipts					
2,378.0	1,700.0	Proceeds from Borrowing	0.0	3846.0	3846.0
		Proceeds from Borrowing - CWMS	4000.0		4000.0
Payments					
(1,349.9)	(1,349.9)	Repayments of Borrowings	(1,787.0)		(1,787.0)
1,028.1	350.1	NET CASH USED IN FINANCING ACTIVITIES	2,213.0	3,846.0	6,059.0
CASH FLOWS FROM INVESTMENT ACTIVITIES					
Receipts					
1,754.1	2,125.6	Proceeds from Capital Grants/Subsidies & Contributions	-	1,250.0	1,250.0
850.0	1,554.5	Sale of Assets	1,549.5	-	1,549.5
Payments					
(8,353.7)	(12,002.1)	Purchase of Assets	(10,976.5)	(5,348.5)	(16,325.0)
(5,749.6)	(8,322.0)	NET CASH USED IN INVESTMENT ACTIVITIES	(9,427.0)	(4,098.5)	(13,525.5)
1,100.8	(1,986.3)	NET INCREASE (DECREASE) IN CASH HELD	(1,462.0)	(252.5)	(1,714.5)
4,836.3	5,937.1	CASH AT BEGINNING OF REPORTING PERIOD	3,950.8		3,950.8
5,937.1	3,950.8	ESTIMATED CASH AT END OF REPORTING PERIOD	2,488.8	(252.5)	2,236.3

**ALEXANDRINA COUNCIL
BUDGET 2007/08**

Original Budget 2006/07 \$000	Projected Actual 2006/07 \$000	UNIFORM PRESENTATION OF FINANCES	Recurrent Budget 2007/08 \$000	Project Budget 2007/08 \$000	TOTAL 2007/8 \$000
22,173.6	23,093.2	Operating Revenues	23,275.6	773.3	24,048.9
(21,577.0)	(22,333.3)	Less Operating Expenses	(23,190.2)	(773.3)	(23,963.5)
596.6	759.9	Operating Surplus/(Deficit) before Capital Amounts	85.4	-	85.4
Less Net Outlays on Existing Assets					
2,265.7	5,114.1	Capital Expenses on renewal and replacement of Existing Assets	9,997.0	-	9,997.0
(5,225.7)	(5,225.7)	Less Depreciation, Amortisation and Impairment	(5,666.6)	-	(5,666.6)
(850.0)	(1,554.5)	Less Proceeds from Sale of Replaced Assets	(1,049.5)	-	(1,049.5)
(3,810.0)	(1,666.1)		3,280.9	-	3,280.9
Less Net Outlay on New and Upgraded Assets					
6,088.0	6,888.0	Capital Expenditure on New and Upgraded Assets	979.5	5,348.5	6,328.0
(1,754.1)	(2,125.6)	less Amounts received specifically for New and Upgraded Assets	-	(1,250.0)	(1,250.0)
		less Proceeds from Sale of Surplus Assets	(500.0)		(500.0)
4,333.9	4,762.4		479.5	4,098.5	4,578.0
72.7	(2,336.4)	Net Lending/ (Borrowing) for Financial Year	(3,675.0)	(4,098.5)	(7,773.5)
Funding transactions associated with the above net overall deficit, or applying the overall net funding surplus are as follows:					
2,378.0	1,700.0	New Borrowings	4,000.0	3,846.0	7,846.0
(1,349.9)	(1,349.9)	Repayment of Principal	(1,787.0)	-	(1,787.0)
		(Increase)/Decrease in Loans to Communities			
(1,100.8)	1,986.3	(Increase)/Decrease in Cash and Investments	1,462.0	252.5	1,714.5
(72.7)	2,336.4	Funding Transactions	3,675.0	4,098.5	7,773.5

**ALEXANDRINA COUNCIL
BUDGET 2007/08
FINANCIAL INDICATORS**

Operating Surplus	
Being the operating surplus (deficit) before capital amounts	\$ 85,400
Operating Surplus Ratio	
Operating Surplus	
Rates - general & other less NRM levy	0.4%
This ratio expresses the operating surplus as a percentage of general and other rates, net NRM levy.	
Net Financial Liabilities	
Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council business.	\$ 18,838,300
Net Financial Liabilities Ratio	
Net Financial Liabilities / Total Operating Revenue less NRM Levy	78.3%
Interest Cover Ratio	
Net Interest Exp / Total Operating Revenue less NRM Levy	4.7%
Asset Sustainability Ratio	
Net Asset Renewals / Depreciation Expense	157.9%
Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets less sale of replaced assets, and excludes new capital expenditure on the acquisition of additional assets	

Alexandrina Council 2007/2008 Budget

Function Summary (Including gross movement in reserves and loans)

Description	2007/2008 Budget	Cash Budget
	\$,000	\$,000
EXPENDITURE		
Governance	3,111	3,554
Arts & Lifestyle Services	1,860	1,415
Environmental & Regulatory Services	3,795	2,693
Engineering & Infrastructure	36,801	30,696
Strategy, Finance & Information Services	2,984	4,528
Council Committees	64	63
Total Expenditure	48,615	42,949
INCOME		
Governance	(939)	(939)
Arts & Lifestyle Services	(567)	(567)
Environmental & Regulatory Services	(841)	(841)
Engineering & Infrastructure	(18,996)	(18,996)
Strategy, Finance & Information Services	(21,563)	(21,563)
Council Committees	(43)	(43)
Total Income	(42,949)	(42,949)
NET		
Governance	2,172	2,615
Arts & Lifestyle Services	1,293	848
Environmental & Regulatory Services	2,954	1,852
Engineering & Infrastructure	17,805	11,700
Strategy, Finance & Information Services	(18,579)	(17,035)
Council Committees	21	20
Total Net	5,666	-
<i>Less Non Cash Item (Depreciation)</i>	5,666	
Net Cash Budget	-	



Alexandrina Council 2007/2008 Budget

Reconciliation Function Summary

Description	2007/2008 Budget
	\$,000
<u>EXPENDITURE</u>	
Operating	23,963
Capital	16,325
Principal Repayment	1,787
Transfer to Reserve	6,540
Total Expenditure	48,615
<u>INCOME</u>	
Operating	(24,049)
Capital	(2,799)
Borrowings	(7,846)
Transfer from Reserve	(8,255)
Total Income	(42,949)



Alexandrina Council 2007/2008 Budget

Governance

Description	2007/2008 Budget	Cash Budget
	\$,000	\$,000
<u>EXPENDITURE</u>		
Administration	1,466	2,274
Economic Development	65	61
Communications	12	11
Libraries	1,455	1,122
Council Properties	113	86
<i>Total Expenditure</i>	3,111	3,554
<u>INCOME</u>		
Administration	(159)	(159)
Economic Development	-	-
Communications	-	-
Libraries	(196)	(196)
Council Properties	(584)	(584)
<i>Total Income</i>	(939)	(939)
<u>NET</u>		
Administration	1,307	2,115
Economic Development	65	61
Communications	12	11
Libraries	1,259	926
Council Properties	(471)	(498)
<i>Total Net</i>	2,172	2,615



Alexandrina Council 2007/2008 Budget

Arts & Lifestyle Services

Description	2007/2008 Budget	Cash Budget
	\$,000	\$,000
<u>EXPENDITURE</u>		
Sport & Recreation	207	70
Community Services	1,560	1,273
Cultural Services	93	72
Total Expenditure	1,860	1,415
<u>INCOME</u>		
Sport & Recreation	(26)	(26)
Community Services	(537)	(537)
Cultural Services	(4)	(4)
Total Income	(567)	(567)
<u>NET</u>		
Sport & Recreation	181	44
Community Services	1,023	736
Cultural Services	89	68
Total Net	1,293	848



Alexandrina Council 2007/2008 Budget

Environment & Regulatory Services

Description	2007/2008 Budget	Cash Budget
	\$,000	\$,000
<u>EXPENDITURE</u>		
Natural Resources	148	111
Recreational	296	134
Tourism & Information Centres	649	486
Development Assessment & Environment	2,471	1,806
General Inspection	231	156
<i>Total Expenditure</i>	3,795	2,693
<u>INCOME</u>		
Natural Resources	(5)	(5)
Recreational	(11)	(11)
Tourism & Information Centres	(126)	(126)
Development Assessment & Environment	(572)	(572)
General Inspection	(127)	(127)
<i>Total Income</i>	(841)	(841)
<u>NET</u>		
Natural Resources	143	106
Recreational	285	123
Tourism & Information Centres	523	360
Development Assessment & Environment	1,899	1,234
General Inspection	104	29
<i>Total Net</i>	2,954	1,852



Alexandrina Council 2007/2008 Budget

Engineering & Infrastructure

Description	2007/2008 Budget	Cash Budget
	\$,000	\$,000
<u>EXPENDITURE</u>		
Community Waste Management	15,260	13,983
Sanitary & Garbage	2,440	1,864
Depot & Plant	47	1,673
Asset & Infrastructure	1,472	1,163
Parks & Reserves	1,631	1,063
Roads	10,059	6,128
Street & Stormwater Management	2,820	2,158
Conveniences, Caravan Parks, Cemeteries & Halls	952	608
Sport & Recreation Facilities	282	235
Loans, Machinery & Private	1,838	1,821
Total Expenditure	36,801	30,696
<u>INCOME</u>		
Community Waste Management	(14,794)	(14,794)
Sanitary & Garbage	(635)	(635)
Depot & Plant	(12)	(12)
Asset & Infrastructure	(77)	(77)
Parks & Reserves	(10)	(10)
Roads	(2,092)	(2,092)
Street & Stormwater Management	-	-
Conveniences, Caravan Parks, Cemeteries & Halls	(243)	(243)
Sport & Recreation Facilities	-	-
Loans, Machinery & Private	(1,133)	(1,133)
Total Income	(18,996)	(18,996)
<u>NET</u>		
Community Waste Management	466	(811)
Sanitary & Garbage	1,805	1,229
Depot & Plant	35	1,661
Asset & Infrastructure	1,395	1,086
Parks & Reserves	1,621	1,053
Roads	7,967	4,036
Street & Stormwater Management	2,820	2,158
Conveniences, Caravan Parks, Cemeteries & Halls	709	365
Sport & Recreation Facilities	282	235
Loans, Machinery & Private	705	688
Total Net	17,805	11,700



Alexandrina Council 2007/2008 Budget

Strategy, Finance & Information Services

Description	2007/2008 Budget	Cash Budget
	\$,000	\$,000
<u>EXPENDITURE</u>		
Accounting	632	1,299
Finance	2,131	2,131
Information Management	221	1,098
Rate Revenue	-	-
Total Expenditure	2,984	4,528
<u>INCOME</u>		
Accounting	(683)	(683)
Finance	(3,878)	(3,878)
Information Management	(27)	(27)
Rate Revenue	(16,975)	(16,975)
Total Income	(21,563)	(21,563)
<u>NET</u>		
Accounting	(51)	616
Finance	(1,747)	(1,747)
Information Management	194	1,071
Rate Revenue	(16,975)	(16,975)
Total Net	(18,579)	(17,035)



Alexandrina Council 2007/2008 Budget

Council Committees

Description	2007/2008 Budget	Cash Budget
	\$,000	\$,000
<u>EXPENDITURE</u>		
Council Committees Governance	10	10
Council Committees Environment	54	53
Total Expenditure	64	63
<u>INCOME</u>		
Council Committees Governance	(10)	(10)
Council Committees Environment	(33)	(33)
Total Income	(43)	(43)
<u>NET</u>		
Council Committees Governance	-	-
Council Committees Environment	21	20
Total Net	21	20

Appendix 1 - Key Financial Indicators

Operating Surplus Ratio

(Operating surplus before capital revenues (excluding profit/loss on disposal of non current assets and revaluations) divided by total rates revenue)

**total rates revenue excludes revenue from the NRM levy*

Interpretation

This ratio expresses the operating surplus (deficit) as a percentage of general and other rates, net of rebates.

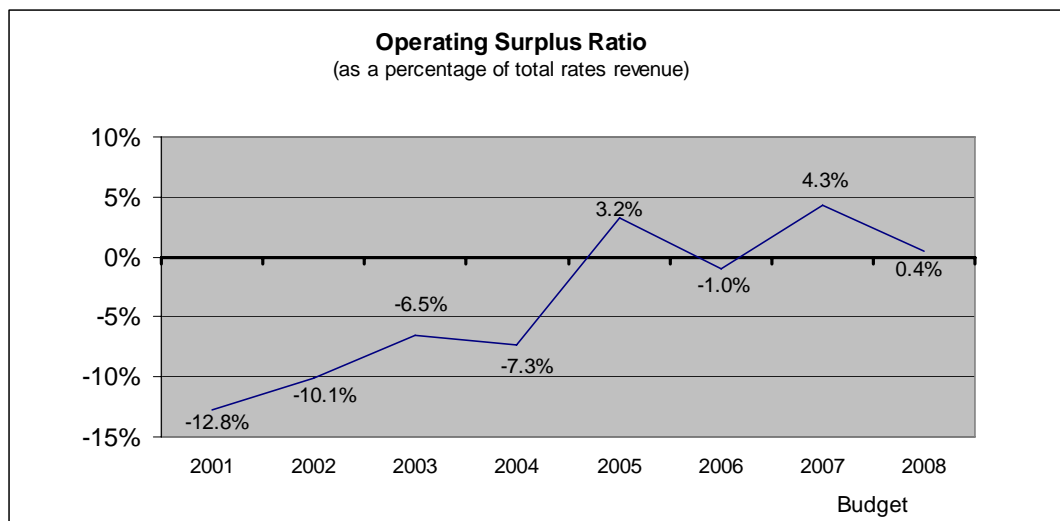
A negative ratio indicates the percentage increase in total rates required to achieve a break-even operating result.

A positive ratio indicates the percentage of total rates available to fund capital expenditure over and above the level of depreciation expense without increasing council's level of net financial liabilities. If this amount is not required for capital expenditure it reduces the level of net financial liabilities.

Objective

Operating surplus ratio between 0 and 5%

Council should be trying to achieve a small operating surplus ratio. Where a negative surplus ratio exists councils need to either increase operating revenues and/or reduce operating expenses.



Net Financial Liabilities Ratio

(Net financial liabilities divided by total operating revenue)*

** total operating revenue excludes profit on disposal of non current assets and revenue from the NRM levy*

Interpretation

This ratio indicates the extent to which net financial liabilities of the council can be met by the council's total operating revenue.

Where the ratio is falling it indicates the council's capacity to meet its financial obligations from operating revenues is strengthening.

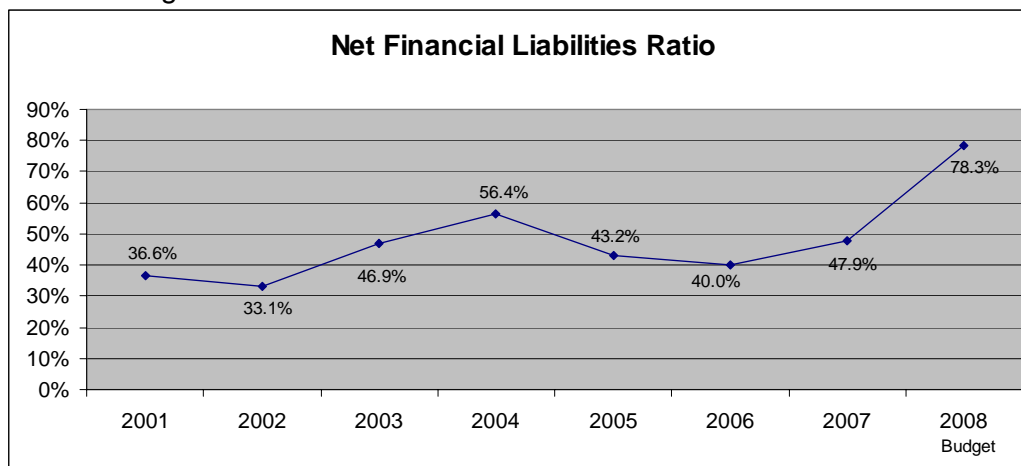
Where the ratio is increasing it indicates a greater amount of council's operating revenues is required to service its financial obligations.

Objective

Net financial liabilities ratio for Council's operations excluding the Community Waste- water Management Scheme (previously known as STEDS) has been based by setting floor and ceiling ratios ranging from 20% and 70% of total operating revenue.

The target for net financial liabilities should be greater than zero on the basis that an ongoing negative ratio implies that a council may be placing a higher priority on investment in financial assets rather than applying ratepayer funds to the provision of services and/or infrastructure renewal.

The target for net financial liabilities should also be less than 100% to ensure the ratio remains within acceptable limits. Each council may choose to vary this maximum limit given the particular circumstances and risk profile of the council and taking into account its Long Term Financial and Infrastructure and Asset Management Plans.



Interest Cover Ratio

(Net interest expenses divided by total operating revenue)

** total operating revenue excludes profit on disposal of non current assets and revenue from the NRM levy.*

Interpretation

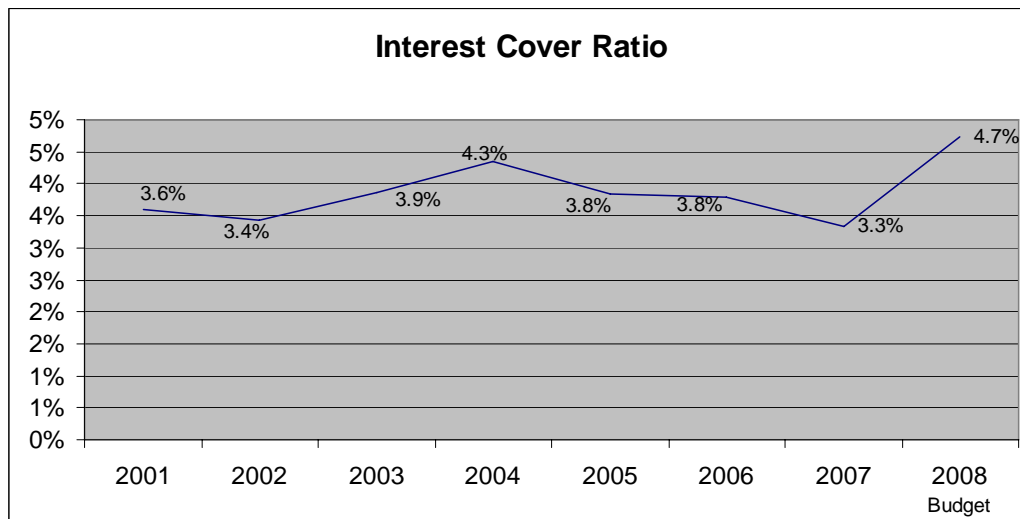
This ratio indicates the extent to which council's commitment to interest expenses are met by total operating revenues.

Objective

Net interest/total operating revenue should be less than 10%

The target for net interest expenses/total operating revenue is considered a reasonable limit to ensure net interest costs can be met comfortably by operating revenues.

Each council may choose to vary this maximum limit given the particular circumstances and risk profile of the council and having regard to its long term financial plans.



Asset Sustainability Ratio

(Capital expenditure on renewal or replacement of existing depreciable assets/depreciation expenses)

Interpretation

This ratio indicates whether the council is renewing or replacing existing non-financial assets at the rate of consumption.

However by ensuring that capital expenditure on existing assets is at least equal to depreciation over the long term the council is ensuring the value of its existing asset stock will be maintained and that the amount of spending over time will be shared equitably between generations of ratepayers.

In calculating this ratio a council can use the optimal level of capital expenditure on renewal and replacement identified from their Infrastructure and Asset Management Plan as the denominator as opposed to depreciation.

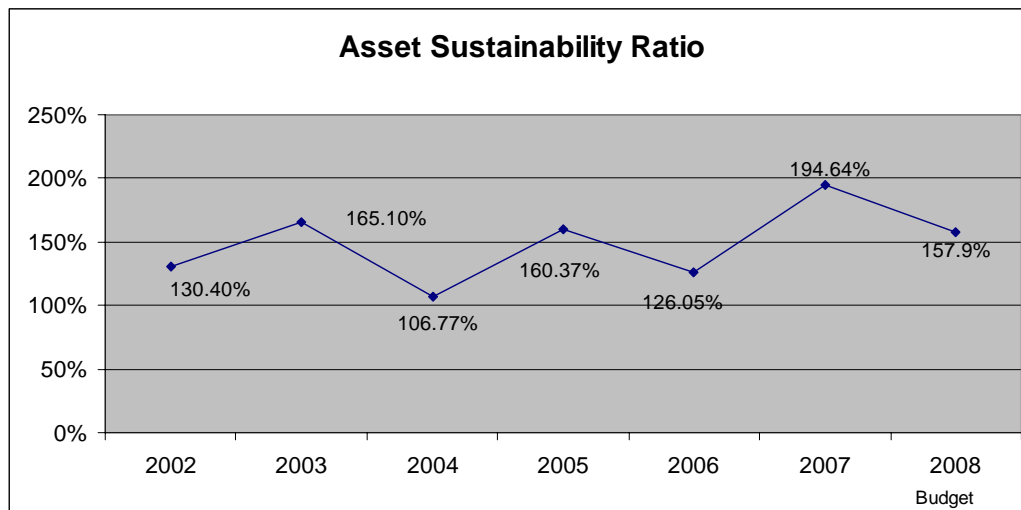
Objective

Net outlays on existing assets/depreciation $\geq 90\%$

This target will mean that a council is ensuring the proportion of total assets consumed compared to the amount spent in preserving the asset on an annual basis is appropriate.

However it must be remembered that depreciation represents an allocation of predominantly historical costs over the useful life of the asset, rather than an estimate of future costs.

Achieving an operating break even result will demonstrate that the cost of consumption of assets in any one year is being met by current ratepayers.



Appendix 2

Rating Policy 2007/2008

Introduction

This document sets out the policy of the Alexandrina Council for setting and collecting rates from its community.

The policy covers:

- method used to value land;
- adoption of valuations;
- business impact statement
- Councils revenue raising powers
- Differential general rates;
- minimum rate;
- service charges;
- water charges;
- natural resource management levy (the Council's collection role);
- pensioner and retirees concessions;
- unemployed persons concessions;
- payment of rates;
- late payment of rates;
- sale of land for non-payment of rates;
- remission and postponement of rates; and
- rebate of rates.
- disclaimer

Purpose

In accordance with the Local Government Act 1999, this policy documents the principles of the Alexandrina Council in determining the proposed rating policy for the 2007-2008 financial year. A large section of detail in this paper is provided to comply with the requirements of the Local Government legislation. Additional detail is also presented as a means for the community to form an appreciation of the methods of rating and the impact on various groups and individuals in the district.

Principles

Councils must raise revenue for governance and administration, which deliver goods and services to the community.

Council's major source of revenue is Rates, derived as a tax on land within the Council area.

All ratepayers receive benefits from paying rates, but those benefits are consumed in different quantities and types over the lives of the ratepayer.

The Alexandrina's rating policy is underpinned by:

- Accountability and professional ethics,
- Community consultation,
- Transparency and simplicity,
- Efficiency,
- Equitable distribution of the rate burden,
- Consistency with the strategic directions of Council,
- Compliance with relevant legislation,

Background

Councils are faced with the need to balance service levels within financial constraints while meeting the expectations of the community. Councils must discharge their legal obligations as determined by several Acts of Parliament relative to the role of Local Government. Consequently responsible financial management and in particular, appropriate taxation (rates) levels are necessary to provide the financial resources to meet those expectations and obligations.

The Alexandrina Council established a Rates Review Committee in July 2004 to advise Council on the opportunities for rate reform. The areas which came under the spotlight of the committee were:

- Continued use of Capital values for rating purposes.
- Continued use of locality / land use as a factor for differential rating or change to an alternative such as tiered rating or rating by locality only.
- The continued use of the use of the minimum rate or a change to a fixed charge.
- Continued use of rebates - to be applied on a needs basis.
- Continued use of rates capping.

The final recommendations of the committee to Council which were adopted were to:

- Change to rating by land use category determined by the Local Government (General) Regulations 1999, only with the ultimate goal of one rate in the dollar for all categories , with the exception of vacant land.
- Continue the use of rates capping to be applied to residents only (conditions apply), with the per centum being at least 4% above the general rate rises of each land use category.
- The minimum rates continue to be used for rating purposes.
- Capital values continue to be used for rating purposes.
- Rebates to be applied on a needs basis only.
- Develop a greater awareness of the rate setting process in our community.
- Lobby members of parliament to enact reform of the Local Government rating provisions and level of concessions payable to pensioners and self funded retirees.
- In setting the rate in the dollar each year Council should be mindful of the previous rating structure and equity across all land use groups.

These methods best meet the principles of equity, fairness, simplicity, transparency and efficiency.

Strategic Focus

In setting its rates for the 2007/2008 financial year the Council has considered the following:

- Its current corporate plan, *Alexandrina Council Corporate Plan 2004-2009*, which was adopted in 2005 and will be reviewed in 2008. The strategic corporate plan was developed following an extensive series of public meetings and community consultation with local businesses, community groups and interested citizens.
- The *Alexandrina Council Infrastructure Plan 2002-2012* .
- The recurrent expenditure and income expected for the 2006-2007 financial year.
- The resources required for the delivery of Council services are documented in the Annual Business Plan and Budget 2007-2008 and annual statement which provides direct links to the Corporate Plan and outlines financial performance levels and non-financial in the form of stated projects for delivery over the next 12 months.

Prior to determining the level of rates required each year, Council considers:

- The infrastructure needs, service delivery needs and related expenditure priorities in relation to the Corporate Plan and community needs.
- Equity issues and the relationship between the various land uses and the previous rating structure
- Extremities in valuation and how their effect can be minimised in setting rating levels.
- Increased use of “user pays” cost recovery systems.

There will continue to be economic pressures applying to the Council in a number of ways, which will have an impact on the Council's budget and therefore put pressure on rates, for example:

- the doubling of the waste levy paid by Councils to the State Government
- The need to respond to requirements of the Environmental Protection Agency regarding the closure of landfill sites
- The cessation of some community grants previously received from other tiers of government.
- The need to fund long-term maintenance on road, drainage and other infrastructure.

Local Government CPI.

CPI - the Consumer Price Index (CPI) is no longer an accurate method of assessing cost increases incurred by Councils as shown by the steep rise in road construction and wages. The most recent local government cost price index is 4.2%. Unless Council maintains its annual spending at least in line with CPI to preserve assets, future costs will escalate significantly and unfairly fall on future ratepayers.

Annual Adoption of the Rating Policy

Section 171 of the Local Government Act 1999 requires a Council to prepare and adopt each year, in conjunction with setting the rates, a rating policy. The policy must be available at the principal office of the Council.

Method Used to Value Land

The Council may adopt one of three valuation methods to value the properties in its area.

They are:

- *Capital Value* – the value of the land and all of the improvements on the land;
- *Site Value* – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements; and
- *Annual Value* – a valuation of the rental potential of the property.

The Council has decided to continue to use capital value as the basis for valuing land within the council area. The Council considers that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- the equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- property value is a relatively good indicator of wealth, and capital value, (which closely approximates the market value of a property) provides the best indicator of overall property value; and
- the distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Valuation Movements over past 12 months

Table 1 below summarises the most recent valuation data received from the State Government's Valuation Office showing that values including new developments increased by 3.6%. from \$4,766,088,200 (\$4.77 billion) to \$4,939,454,120 (\$4.94 billion).

Land Use code	for period ending 06/07		for 07/08 period		% change in value
	No.	Value	No.	Value	
Residential	10,035	2,813,871,000	10326	2,949,278,500	4.79
Commercial - Shops	178	67,107,000	177	73,313,000	9.25
Commercial - Offices	21	5,697,000	23	6,338,000	11.25
Commercial - Other	157	74,325,060	164	79,133,060	6.47
Industry - Light	28	6,244,000	28	6,404,000	2.56
Industry - Other	53	21,464,500	52	31,032,500	44.58
Primary Production	2,973	1,317,554,940	2978	1,303,238,360	(1.09)
Vacant Land	2,569	344,342,700	2646	368,645,500	7.06
Other	939	115,482,000	964	122,071,200	5.71
Total	16,953	4,766,088,200	17358	4,939,454,120	3.62

(Incl. non rateable properties)

Adoption of Valuations

Council has adopted the total valuation figure of \$4,939,454,120 for rating purposes.

Differential General Rates

The Act allows Councils to differentiate rates based on the use of the land, the locality of the land or on the use and locality of the land.

Current categories of land use defined by the Local Government (General) Regulations 1999 are:

Rateable land will fall within the following categories:

1. residential
2. commercial shops
3. commercial office
4. commercial – other
5. industrial – light
6. industrial – other
7. vacant land
8. other

The general rate has been set at .3583 cents in the dollar for all of the above categories with the exception of primary production which will be .3094 cents in the dollar.

If you are dissatisfied with the valuation made by the Valuer-General then you may object to the Valuer-General in writing, within 60 days of receiving this notice of the valuation, explaining the basis for the objection - provided you have not: (a) previously received a notice of this valuation under the Local Government Act, in which case the objection period is 60 days from the receipt of the first notice; or (b) previously had an objection to the valuation considered by the Valuer-General.

The address of the Office of the Valuer-General is:

Office of the Valuer-General
GPO Box 1354
ADELAIDE SA 5001
Email: objections@saugov.sa.gov.au

Phone: 1300 653 345

The Council has no role in the valuation review process.

It is important to note that the lodgement of an objection does not change the due date for payment of rates.

Notional Values

Certain properties may be eligible for a notional value under the Valuation of Land Act 1971. This can relate to certain primary production land or where there is State heritage recognition. A notional value is generally less than the capital value and this will result in reduced rates, unless the minimum rate already applies.

Application for a notional value must be made to the Office of the Valuer-General.

Business Impact Statement

Council has considered the impact of rates on all businesses in the Council area, including primary production and viticulture. In considering the impact, Council has assessed the following matters:

- Those elements of Council's strategic management plans relating to business development.
- The current and forecast economic climate identified in Access Economic's publication *Business Outlook, 2007*.
- Council's recent development approval trends.
- The state wide drought and possible effects on industries affected.
- Feedback from ratepayers during the public consultation
- The operating and capital projects and new programs for the coming year that will principally benefit industry and business development.
- Valuation changes.

Council recognises the importance of supporting and encouraging a diverse and healthy business sector including primary production and this is reflected in Council's strategic management plans.

Minimum Rate

A Council may impose a minimum rate, provided it has not imposed a fixed charge. Council has historically imposed a minimum rate. The minimum rate is levied against the whole of an allotment (as defined in the Act) and only one minimum rate is levied against two or more pieces of adjoining land (whether separated by a road or not) if they are owned by the same owner and occupied by the same occupier. The reasons for imposing a minimum rate are:

- Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities; and
- Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

A minimum rate has been set at \$560.

Natural Resource Management Levy

The Natural Resource Management (NRM) Levy, set by the NRM Boards, is a state government tax imposed under the Natural Resources Management Act 2004. The levy provides additional funding to help take care of natural resources such as water, soil, animal and plant control.

The levy is based on the capital value of land and is shown as a separate charge on the rates Notice **the total levy is \$218,100 covering two NRM boards with the majority being in SA Murray Darling Basin**
Enquiries about this levy should be made to the SA Murray Darling Basin NRM Board on 8582 4477

Pensioner Concessions

An eligible pensioner may be entitled to a State rebate on Council rates and water and effluent charges where applicable. Application forms, which include information on the concessions, are available from the Council at the contact locations listed on the first page. They are also available from SA Water Corporation and its District Offices or the Department of Human Services.

An eligible pensioner must hold a Pension Card, State Concession Card or be a T.P.I. Pensioner. They must also reside at and be responsible for the payment of rates on the property for which they are claiming a concession.

The State Government administers applications. Payment of rates should not be withheld pending assessment of an application by the State Government as penalties apply to unpaid rates. A refund of rates will be paid to an eligible pensioner if Council is advised that a concession applies and the rates have already been paid.

Self Funded Retirees Concessions

A person who holds a State Seniors Card may be entitled to a remission of general and separate rates under the Local Government Act 1999, providing the land constitutes the person's principal place of residence. However, a person is not entitled to receive both the State Seniors Card concession and the pensioner concession.

Questions from ratepayers regarding rate concessions for self-funded retirees are to be directed to - Revenue SA Call Centre – 1300 366 150

Unemployed Persons Concessions

The Department of Human Services (Family and Youth Services Division) may assist with the payment of Council rates for your principal place of residence (remissions are not available on vacant land or rental premises). Please contact your nearest Family and Youth Services office for details.

Payment of rates should not be withheld pending assessments by SA Water, Revenue SA or Family and Youth Services, as penalties will arise.

Payment of Rates

Rates can be made by single payment or by paying their rates over four quarters. Council will send out instalment notices to ratepayers advising them of their next instalment due day at least 30 days prior.

Rates may be paid:

- At any Post Office in Australia;
- by telephone, by using the BPAY service through participating banks or phoning DEFT Payments Systems on 1300 130 833;
- by internet payment at www.alexandrina.sa.gov.au
- by mail by posting to PO Box 21, GOOLWA SA 5214; or
- in person, at the Council offices:-

Alexandrina Council
Library & Customer Service Centre
11 Cadell Street
Goolwa SA 5214

During the hours of
9am to 5pm Monday to Friday
9am to 12 Noon Saturday

Strathalbyn Branch Office
1 Colman Terrace
Strathalbyn SA 5255

During the hours of
9.00am to 5.00pm Monday to Friday
Closed for Lunch 12.30 – 1.30pm

EFTPOS Facilities are available for payments

To ensure security of your credit card, Council will not accept telephone payments at our Council Offices.

Any ratepayer who may, or is likely to, experience difficulty with meeting the standard payment requirements, or is planning an extended absence at the time rates are due is invited to contact our Rates Staff on 8555 7000 to discuss alternative payment arrangements. The Council treats such inquiries confidentially.

Late Payment of Rates

The Local Government Act requires that Councils impose a penalty of a 2% on any payment for rates, whether instalment or otherwise, that is received late.

The purpose of this penalty is to act as a genuine deterrent to ratepayers who might otherwise fail to pay their rates on time, to allow Councils to recover the administrative cost of following up unpaid rates and to cover any interest cost the Council may incur because it has not received the rates on time. Rates remaining unpaid will be charged interest each month at a rate prescribed in the Act

The Council may at its discretion remit penalties for late payment of rates where ratepayers are experiencing genuine hardship.

The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. Should rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. The debt collection agency charges collection fees that are recoverable from the ratepayer.

When the Council receives a payment in respect of overdue rates the Council applies the money received as follows:

- first – to satisfy any costs awarded in connection with court proceedings;
- second – in payment of debt collection costs;
- third – to satisfy any interest costs
- fourth – in payment of any fines imposed
- fifth – in payment of rates, in chronological order (starting with the oldest amount owing)

Postponement of Rates

a) General Postponement of Payment of Rates due to Hardship (for a maximum period of one year)

Under Section 182 of the Local Government Act a postponement of rates may be considered if Council is satisfied that the payment of these rates would cause hardship. Council may, on application and subject to the ratepayer substantiating hardship, consider granting a postponement of payment of rates for a maximum period of one year in respect to an assessment on the condition that the ratepayer agree to pay interest on the amount affected by the postponement at the cash advance debenture rate and if the ratepayer satisfies the following criteria:

- The property is the principal residence of the ratepayer, and
- The property has been owned by the ratepayer and has been their principal residence for a minimum of 1 year, and
- The rateable value of the property exceeds \$150,000, and

Or can demonstrate to Council they are a self funded retiree, earning less than \$25,000 per year.

Or any other financial hardship reason as approved by Council

The amount postponed will not exceed:

- 40% of the rates payable for the assessment and shall accrue interest at the cash advance debenture rate published by the LGFA for 1st July each year.
- 50% of the land value of the principal place of residence

which will be conditional :

- The owner must advise the current or potential mortgagee of such debt
- Any change in financial circumstance must be immediately advised
- A new application must be completed for each new year postponed

The amount of the postponement may be extended only on special Council approval.

All applications for rebates, remissions or postponements must be in writing, addressed to:

The Chief Executive
Alexandrina Council
PO Box 21
Goolwa SA 5214.

b) Long-Term Rates Postponement for State Seniors

State Seniors Card holders, upon application, now have the right to postpone on a long-term basis, council rates otherwise payable. The postponement scheme's restricted to rates on the State Senior's principal place of residence and, at the discretion of the State Senior, could cover part or all of annual rates payable.

The long-term postponement scheme for State Seniors Card holders is non-concessional (ie compound interest would be payable on the accumulating postponed balance).

Those ratepayers choosing to participate in the scheme are still able to avail themselves of existing State Government concessions provided on Council rates for pensioners and self-funded retirees.

Council's financial position will need to be protected by ensuring that the postponed amount is a senior ranking charge against the property. In this way, Council has the power to claim the postponed amount at the time of a voluntary transfer of the property or from an estate.

Rebate of Rates

The Local Government Act requires Councils to rebate the rates payable on some land. Specific provisions are made for the land used for health services, community services, religious purposes, public cemeteries, the Royal Zoological Society and educational institutions. The Council under Section 166 of the Act may apply discretionary rebates.

Council also rebates rates to community organisations that encourage, enhance and foster the well being of our community, especially the youth and aged.

Please refer to Council's Rate Rebate Policy.

Enquiries can be made through our Rates office on 8555 7000.

Sale of Land for Non-Payment of Rates

The Local Government Act provides that a Council may sell any property where the rates have been in arrears for three years or more. The Council is required to notify the owner of its intention to sell the land if payment of the outstanding amount is not received within one month, and must provide the owner with details of the outstanding amounts.

Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates and a copy of the Council's policy is available from Rates staff on 85557000 or by writing to Alexandrina Council, PO Box 21, Goolwa SA 5214.

Hindmarsh Island Bridge Act

Pursuant to the Hindmarsh Island Bridge Act 1999, levies and contributions payable for persons affected, apply from the 1st of July 2002 . This is a Government of SA charge collectable by this Council only. Enquires should be directed to the Rates section of Council on 8555 7000.

Disclaimer

A rate cannot be challenged solely on the basis of non-compliance with this policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this policy it should raise the matter with the Council. In the first instance contact our Rates Officers on 8555 7000 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to Mr John Coombe, Chief Executive, Alexandrina Council, PO Box 21, Goolwa, SA 5214.

Contact Details for Further Information

Rates Officers on 8555 7000

Fax : 8555 3603

Email: alex@alexandrina.sa.gov.au

ALEXANDRINA COUNCIL
BUDGET REVIEW OCTOBER 2007/08

INCOME STATEMENT	Original Budget 2007/8 \$000	Budget Adjustment 2007/8 \$000	Projected Total 2007/8 \$000
INCOME			
Rates - General	16,975.0		16,975.0
Rates - Other	2,014.7		2,014.7
Statutory Charges	730.1		730.1
User Charges	1,418.3		1,418.3
Grants, subsidies and contributions	1,776.0	1,549.1	3,325.1
Investment Income	302.0		302.0
Reimbursements	389.8		389.8
Other Income	443.0		443.0
TOTAL INCOME	24,048.9	1,549.1	25,598.0
EXPENSES			
Employee Costs	8,523.7	15.4	8,539.1
Materials, Contracts & Other Expenses	8,636.8	234.0	8,870.8
Finance Costs	1,136.4		1,136.4
Depreciation, Amorisation & Impairments	5,666.6	771.4	6,438.0
Share of loss - Joint Ventures & Associates			
TOTAL EXPENSES	23,963.5	1,020.8	24,984.3
Operating Surplus/(Deficit) before Capital Revenue	85.4	528.3	613.7
CAPITAL AMOUNTS			
Amounts specifically for new or upraded assets	1,250.0	76.0	1,326.0
Net gain (loss) on disposal or revaluation of assets			
Physical resources received free of charge			
NET SURPLUS (DEFICIT)	1,335.4	604.3	1,939.7
CASH FLOW STATEMENT	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts	24,048.9	1,549.1	25,598.0
Payments	(18,296.9)	(249.4)	(18,546.3)
NET CASH USED IN OPERATING ACTIVITIES	5,752.0	1,299.7	7,051.7
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Loans Received	3846.0	321.0	4,167.0
Loans Received Sted	4000.0		4,000.0
Payments			
Principal Repayments	(1,787.0)		(1,787.0)
NET CASH USED IN FINANCING ACTIVITIES	6,059.0	321.0	6,380.0
CASH FLOWS FROM INVESTMENT ACTIVITIES			
Receipts			
Proceeds from Capital Grants/Subsidies & Contributions	1,250.0	76.0	1,326.0
Sale of Assets	1,549.5		1,549.5
Payments			
Purchase of Renewal/Replacement Assets	(12,996.5)	(446.6)	(13,443.1)
Purchase of New/Expansion Assets	(3,328.5)	(2,763.5)	(6,092.0)
NET CASH USED IN INVESTMENT ACTIVITIES	(13,525.5)	(3,134.1)	(16,659.6)
NET INCREASE (DECREASE) IN CASH HELD	(1,714.5)	(1,513.4)	(3,227.9)
CASH AT BEGINNING OF REPORTING PERIOD	4,376.7		4,376.7
ESTIMATED CASH AT END OF REPORTING PERIOD	2,662.2	(1,513.4)	1,148.8

ALEXANDRINA COUNCIL
BUDGET REVIEW OCTOBER 2007/08

BALANCE SHEET	Original Budget 2007/8 \$000	Budget Adjustment 2007/8 \$000	Projected Total 2007/8 \$000
ASSETS			
CURRENT ASSETS			
Cash	2,662.20	(1,513.40)	1,148.8
Receivables	2,374.60		2,374.6
Land Held for Resale	-		-
Inventory	66.60		66.6
Other	-		-
TOTAL CURRENT ASSETS	5,103.40	(1,513.40)	3,590.0
NON-CURRENT ASSETS			
Other Non Current Assets	258.30		258.3
	42.70		42.7
New Property, Plant & Equipment	16,325.0	3,210.1	19,535.1
Property, Plant & Equipment	215,862.90	(771.40)	215,091.5
TOTAL NON-CURRENT ASSETS	232,488.9	2,438.7	234,927.6
TOTAL ASSETS	237,592.30	925.30	238,517.60
LIABILITIES			
CURRENT LIABILITIES			
Bank Overdraft	-		
Trade and Other Payables	3,327.60		3,327.6
Short Term Provisions	90.00		90.0
Short Term Borrowings	1,331.60		1,331.6
Future Reinstatements	344.60		344.6
TOTAL CURRENT LIABILITIES	5,093.80	-	5,093.8
NON-CURRENT LIABILITIES			
Trade and Other Payables	272.70		272.7
Long Term Provisions	1,168.70		1,168.7
Long Term Borrowings	16,127.40	321.0	16,448.4
TOTAL NON-CURRENT LIABILITIES	17,568.8	321.0	17,889.8
TOTAL LIABILITIES	22,662.6	321.0	22,983.6
NET ASSETS	214,929.7	604.3	215,534.0
EQUITY			
Accumulated Surplus	120,621.1	1,093.3	121,714.4
Reserves	94,308.60	(489.0)	93,819.6
TOTAL EQUITY	214,929.7	604.3	215,534.0

ALEXANDRINA COUNCIL
BUDGET REVIEW OCTOBER 2007/08

STATEMENT OF CHANGES IN EQUITY	Original Budget 2007/8 \$000	Adjustment 2007/8 \$000	Revised Budget 2007/8 \$000
Accumulated Surplus			
Balance at Beginning of Period	117,571.3		117,571.3
Change in financial position resulting from operations	1,335.4	604.3	1,939.7
Transfers from reserves	8,254.8	590.6	8,845.4
Transfers to reserves	(6,540.4)	(101.6)	(6,642.0)
Adjustment			
Balance at End of Period	120,621.1	1,093.3	121,714.4
Asset Revaluation Reserve			
Balance at Beginning of Period	92,949.4		92,949.4
Transfers to Reserve			
- Revaluation Decrement			
Transfers from Reserve			
Balance at End of Period	92,949.4	-	92,949.4
Open Space Reserve			
Balance at Beginning of Period	51.7		51.7
Transfers to Reserve			-
Transfers from Reserve			-
Balance at End of Period	51.7	-	51.7
Common Effluent Drainage Reserves			
Balance at Beginning of Period	2,035.5		2,035.5
Transfers to Reserve	6,472.6	91.6	6,564.2
Transfers from Reserve	(8,136.1)		(8,136.1)
Balance at End of Period	372.0	91.6	463.6
Water Scheme Reserves			
Balance at Beginning of Period	168.2		168.2
Transfers to Reserve	66.5	10.0	76.5
Transfers from Reserve	(118.7)		(118.7)
Balance at End of Period	116.0	10.0	126.0
Boating & Riverfront Development Reserves			
Balance at Beginning of Period	199.9		199.9
Transfers to Reserve			-
Transfers from Reserve			-
Balance at End of Period	199.9	-	199.9
Halls & Library Reserves			
Balance at Beginning of Period	14.7		14.7
Transfers to Reserve			-
Transfers from Reserve			-
Balance at End of Period	14.7	-	14.7
Other Reserves			
Balance at Beginning of Period	603.7		603.7
Transfers to Reserve	1.3		1.3
Transfers from Reserve		(590.6)	(590.6)
Balance at End of Period	605.0	(590.6)	14.4
TOTAL EQUITY	214,929.7	604.3	215,534.0