

Alexandrina Council

# Annual Report

## 2014-15



CONNECTING COMMUNITIES





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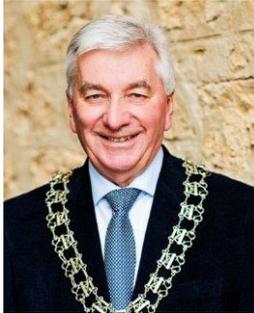
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**Cover Image:** Mayor Keith Parkes officially opened the Forrest Reserve Nature Playspace in Strathalbyn in December 2014. He is pictured cutting the ribbon on the new flying fox.

**Pictured Left:** The 2015 South Australian Wooden Boat Festival attracted 12,000 visitors over two days in February 2015.

# Introduction by Mayor Keith Parkes



Keith Parkes,  
Mayor

Welcome to the 2014-15 Annual Report for Alexandrina Council and my first since being elected as Mayor. I thank our community for their support and look forward to working with you to build an even better Alexandrina.

In November 2014 Council Elections were held, and we welcomed four new Elected Members to Alexandrina Council. With nearly 360,000 people voting in 2014, Council elections are the biggest single voluntary civic participation activity in the State.

On behalf of all Elected Members, we are certainly looking forward to working with the Alexandrina community to deliver the best outcomes, while being mindful to control expenditure and maintain Council assets.

This Annual Report details how Alexandrina Council has continued to develop throughout the 2014-15 year. We have seen some remarkable achievements in our region, and this report highlights some of those key projects and services delivered by Council.

One of the more high-profile projects is the Fleurieu Regional Aquatic Centre at Hayborough, a joint initiative with the City of Victor Harbor, which brings to fruition our communities' long term aspiration for an aquatic facility on the southern Fleurieu Peninsula.

The current design draws on the 2012-13 community consultation, feedback from a community reference group representing potential users of the facility, the considerable expertise of the project architects who specialise in recreation and aquatic centre projects, advice from three national aquatic and recreation centre management organisations and the ongoing feedback from the general community.

In June 2015, following a nationally advertised tender, South Australian company Kennett Pty Ltd was awarded the tender for the construction of the facility. Construction has now begun and we look forward to the project progressing.

For regular updates about the project please

visit [www.fleurieuaquaticcentre.com.au](http://www.fleurieuaquaticcentre.com.au).

Recently Council has focussed on diverse and dynamic use of public spaces. In late 2014, the new Forrest Reserve Nature Playspace in Strathalbyn was officially opened.

The playspace features a range of natural play elements that wrap around slippery dips in a hill, a 30 metre flying fox and a restored boat.

Construction of the Bristow Smith Reserve Nature Playspace in Goolwa has begun and is scheduled for completion in late-2015.

This nature playspace features a 10-metre long restored wooden fishing boat, Parkour elements, water play with a creek bed, sensory wall, climbing nets, basket swings and stepping logs, along with an upgraded beach area, barbecues and shelters.

These two playspaces are more than just playgrounds; they are areas that engage our children in creative, imaginative and challenging play.

The aim of creating these playspaces is to encourage our community and children to move outdoors and subsequently benefit from the well being effects of taking part in stimulating physical activity.

We look forward to continuing to work with you, our community on a wide range of projects and initiatives into the future.

I commend this Annual Report to you.

Keith Parkes  
Mayor

# From the Chief Executive



Peter Dinning,  
Chief Executive

Council has had the opportunity over the past 12 months to work within the framework of the Alexandrina Council Community Strategic Plan 2014-23. That plan titled “Alexandrina Connecting Communities” is based on the community aspirations and priorities derived from the vision of local people across our Council district, as well as those with an interest in the broader region.

This is a significant document and a key driver of the Council’s business of building sustainable and resilient communities and together, with a suite of strategic documents, informs the policy decisions and direction of the Council.

The strategic documents combined with the Annual Business Plan and Budget guide the deliberations of Council in addressing the four Community Aspirations, and continue to reflect why Alexandrina’s communities are seeking to build on the connectivity across the region, treasure our spaces, enhance the value of our natural environment and seek higher levels of social interaction and activity. The aspirations and outcomes for 2014-23 are:

## Innovate throughout our Region

*Resilient Economy, Productive Community Assets and Proactive Leadership and Accountability*

## Activate our Spaces

*Vibrant Communities, Memorable Experiences and Liveability of Townships and Rural Areas*

## Participate in Wellbeing

*Accessible Services and Opportunities, Collaborative Community Ventures, Self-Sustaining Communities*

## Thrive in Clean Green Futures

*Progressive Approaches to Climate Change, Protection of Water Resources, Enhanced Biodiversity*

Significant achievements have been made in each of these areas; this 2014–15 Annual Report will highlight a number of these outcomes.

Council has, during early 2014, endorsed the implementation of the Environmental Action Plan 2014-2018, another significant and strategic document.

The Environmental Action Plan describes in detail what Council will do over the next four years to bring our community closer to the environmental vision contained in our Community Strategic Plan, namely to “Thrive in Clean Green Futures”.

The Plan contains an overview of Council’s past achievements and prioritises future actions, with a focus on reducing our footprint, protecting and enhancing environmental assets under Council’s care and control, fostering sustainable development and collaborating with our community.

The Plan is divided into four chapters:

- Protecting our water resources
- Enhancing biodiversity
- Progressively addressing climate change
- Living local

Progress against the Plan will be publicly reported on an annual basis and outcomes will feature in this Annual Report.

Along with the environmental stewardship of our area, Council also recognises the need to stimulate and grow the economic base of the region; the aspiration of Innovate throughout the Region will be a primary focus in 2015-16 with the development of Alexandria Council’s Economic Development Strategy.

In recognising Council’s role of promoting, influencing, facilitating and coordinating economic development, we also recognise that Council also has the ability to deliver direct economic outcomes, perform not just a supporting role and be instrumental in ensuring economic development is achieved. Many of the current major projects embarked on by Council are stimuli to economic growth; the Fleurieu Regional Aquatic Centre is a significant example of a regional economic initiative.

From an operational perspective, many residents are satisfied with Council if their rubbish is collected on time and footpaths and roads are maintained to a safe standard. Other residents are more actively involved and want to know where their rates go and how efficiently Council is delivering on projects, events and initiatives. We welcome the opportunity to illustrate how active your Council is. The breadth and complexity of the services Council offers is quite amazing; from waste management to library services, community seminars to citizenship ceremonies, issuing building and development permits to managing playgrounds and providing cultural events in our buildings and parks.

Council will continue to maintain our community infrastructure, social responsibilities and provide efficient services while providing new assets and managing our debt exposure.

I would like to take this opportunity to recognise the effort of staff who work tirelessly to ensure the community can enjoy the many outstanding services, facilities, programs and events that Alexandrina provides. I would also like to thank the Mayor and Councillors for their ongoing support throughout the year.

Peter Dinning  
Chief Executive

# Elected Members 2010 - November 2014

The Council is made up of the Mayor (chairperson) and eleven Ward Councillors (the Elected Members) who represent five wards.

Elected Members are responsible for policy making and decisions that impact on future plans for the district, and the lives and livelihoods of individuals, organisations and businesses within it.

The role of the Elected Members is to:

- participate in the deliberations and civic activities of Council;
- formulate the Council's objectives and policies; keep the Council's objectives and policies under review to ensure they are appropriate and effective;
- keep Council's resource allocation, expenditure and activities, and the efficiency and effectiveness of its service delivery, under review; and
- represent the interests of residents and ratepayers, to provide community leadership and guidance, and to facilitate communication between the community and the Council.



**Mayor**  
Kym McHugh



**Deputy Mayor / Strathalbyn**  
Anne Woolford



**Angas - Bremer**  
Barry Featherston



**Angas - Bremer**  
Katherine Stanley-Murray



**Goolwa - Hindmarsh Island**  
Jim Davis



**Goolwa - Hindmarsh Island**  
Margaret Gardner



**Goolwa - Hindmarsh Island**  
Keith Parkes



**Goolwa - Hindmarsh Island**  
Frank Tuckwell



**Nangkita - Kuitpo**  
Grant Gartrell



**Port Elliot - Middleton**  
Madeleine Walker



**Port Elliot - Middleton**  
Alan Oliver



**Strathalbyn**  
Trent Rusby

# Elected Members November 2014 - 2018

Councils are part of the democratic framework of Australia. The community elects their Council Members every four years and the next general elections happen in 2018.

Council Elections were held in November 2014, with nearly 360,000 people voting. Council elections are the biggest single voluntary civic participation activity in the State.

Over 42 per cent of Alexandrina Council residents and ratepayers voted in the 2014 Council Election.



**Mayor**  
Keith Parkes



**Deputy Mayor /  
Angas - Bremer**  
Barry Featherston



**Angas - Bremer**  
Katherine Stanley-Murray



**Nangkita – Kuitpo**  
Grant Gartrell



**Goolwa – Hindmarsh Island**  
Jim Davis



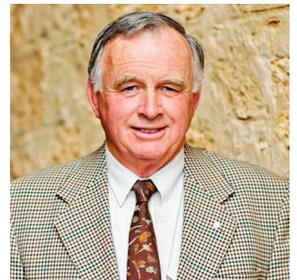
**Goolwa – Hindmarsh Island**  
James Stewart



**Goolwa – Hindmarsh Island**  
Karen Lume



**Goolwa – Hindmarsh Island**  
Frank Tuckwell



**Port Elliot – Middleton**  
Michael Scott



**Port Elliot – Middleton**  
Madeleine Walker



**Strathalbyn**  
Ben Brazzalotto



**Strathalbyn**  
Anne Woolford

# Council Information

## Principal Office

11 Cadell Street GOOLWA

## Strathalbyn Office

1 Colman Terrace STRATHALBYN

## Postal Address

PO Box 21 GOOLWA SA 5214

## Telephone

(08) 8555 7000

## Facsimile

(08) 8555 3603

## E-mail

[alex@alexandrina.sa.gov.au](mailto:alex@alexandrina.sa.gov.au)

## Website

[www.alexandrina.sa.gov.au](http://www.alexandrina.sa.gov.au)

## District Details

Area	1,800 km <sup>2</sup>
Estimated population	25,152
No. of Elected Members	11 Councillors
Mayor (elected at large)	1

## Major Industries include:

Saleyards and abattoirs, brewery, viticulture, general farming, dairying, tourism, primary production, fruit production, local manufacturing, commercial flour mill, electrical engineering, boat building, furniture manufacturing and cheese making.

## Major Tourist Attractions:

Beaches, river, lakes, creeks, wine-growing areas, Signal Point, heritage buildings, Cockle Train, riverboats, surfing, fishing, swimming, sail-boarding, South Coast Regional Arts Centre, coastal walks, boardwalks, bike tracks, community festivals and events, Wooden Boat Festival, trout farm and whale watching.



Linley Cleggett was presented with the Citizen of the Year Award for the Strathalbyn region in January 2015 by Mayor Keith Parkes and Deputy Mayor Barry Featherston.

# Alexandrina Council Ward Boundaries



# 2014-23 Our Community Strategic Plan

## Alexandrina Connecting Communities

### Be involved...

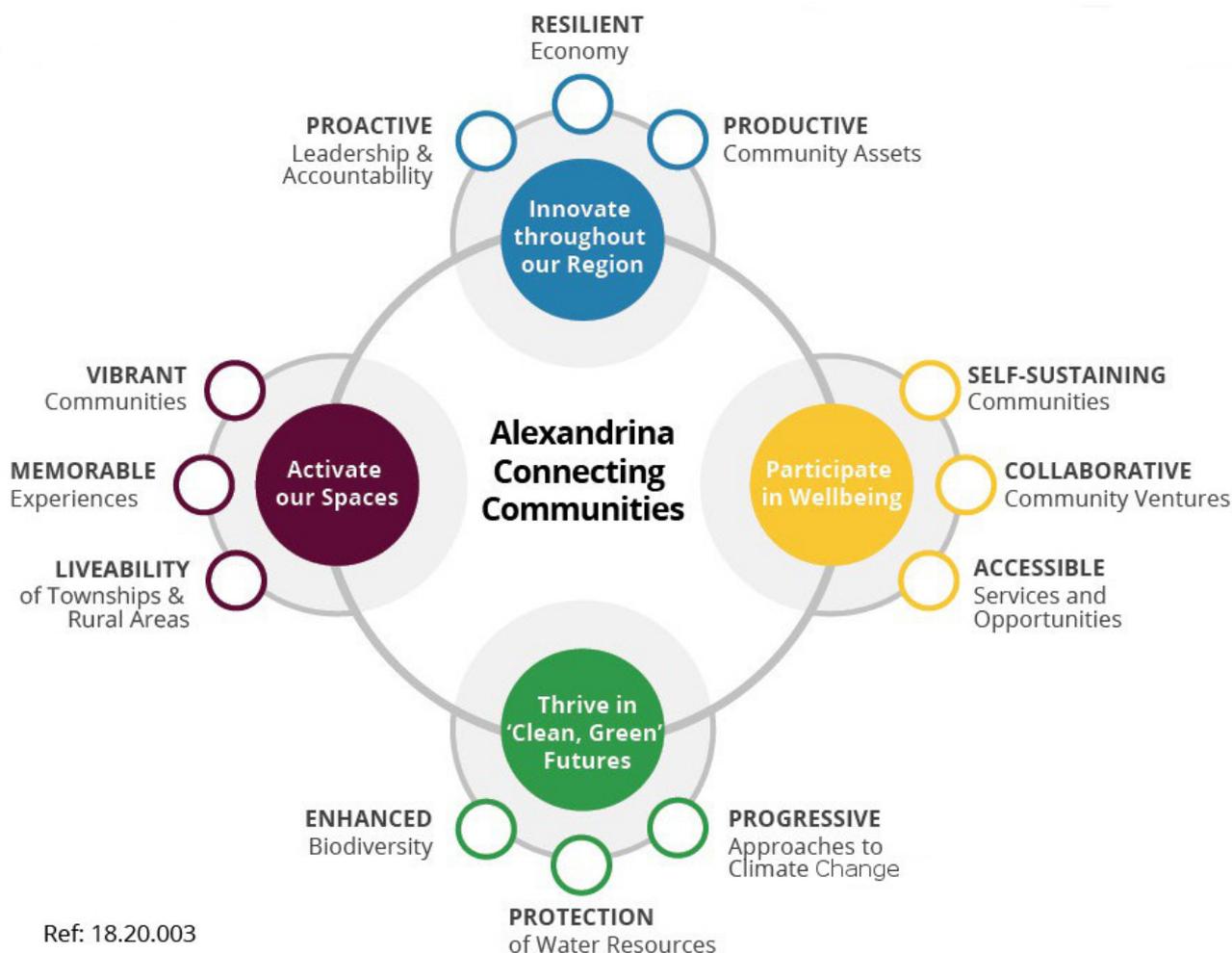
*The Alexandrina Council and its communities acknowledge the Ngarrindjeri people as the traditional custodians of the lands and waters of our Council district.*

The 2014-23 Our Community Strategic Plan- is a living account of our community's aspirations, interests and priorities. It guides resourcing plans such as the Long-term Financial Plan, Infrastructure and Asset Management Plan and Annual Business Plans and Budgets. It is based on significant community input, population and demographic forecasts and consideration of how Alexandrina Council might support community interests in the context of economic, social, environmental and cultural trends.

Alexandrina Council operates in accordance with seven core values:

- 1 Living an inspiring vision
- 2 Communicating our strategies and goals
- 3 Developing our people
- 4 Recognising our people
- 5 Caring for our people
- 6 Listening and adapting to our customers' needs
- 7 Continually improving our systems

## Community Strategic Plan Framework



A full copy of the Community Strategic Plan can be viewed on Council's website at [www.alexandrina.sa.gov.au](http://www.alexandrina.sa.gov.au)

# Structure and Function of Council

Council, through its Elected Members, is the decision-making body and continued its strategic direction through its 2014-23 Community Strategic Plan.

Council is committed to a high standard of corporate governance and is committed to its community.

Council's organisational structure in 2014-15 consisted of the following Divisions:

- Organisation and Culture
- Engineering and Environment
- Infrastructure and Assets

Divisions are overseen by a General Manager who reports directly to the Chief Executive.

The Office of the Chief Executive includes the principal office of the Mayor and Chief Executive and provides support for all Elected Members in the fulfilment of their civic duties.

## Corporate Information

Auditor: Dean Newbery and Partners. Remuneration paid to Council's auditors in 2013-2014 was \$13,800.

Bank: ANZ

Solicitors: Lempriere Abbott and McLeod, Norman Waterhouse, Wallmans, Kelliedy Jones.

Debt Collection: Dun & Bradstreet (Australia) Pty Ltd

## Council Meetings

Ordinary meetings of the full Council were held on the third Monday of each month at 4.00pm. In November 2014, the new Elected body endorsed meetings to be held on the third Monday of the month at 5.00pm.

All Council Meetings are held in the Council Community Chambers "Wal Yuntu Warrin" Goolwa (unless stated otherwise).

All meetings are open to the public.

The agenda and minutes of meetings are on display at the Goolwa and Strathalbyn Offices, and available on Council's website for public inspection.

## Staff Overview

As at 30 June 2015, Council employed:

Full time permanent staff	114
Part time permanent staff	31
Full time contract	10
Part time contract	0
Full time fixed term basis	11
Part time fixed term basis	12
Casual staff	12
Total employees	190

Full time equivalent (FTE) at 30 June 2015 Total	158
Contract labour	11

Trainees not paid via payroll 3

## Allowances Paid to Members Of Council, and Senior Executive Officers

### Mayor

- Maximum Allowance under Section 76 of the Local Government Act, and Regulations Number 245 of 1999
- Motor vehicle
- Reimbursement of expenses incurred on Council business
- Telephone line rental, facsimile, data service, plus Council calls
- Laptop computer, printer and modem

### Deputy Mayor

- Maximum Allowance under Section 76 of the Local Government Act, and Regulations Number 245 of 1999
- Reimbursement expenses incurred on Council business
- Telephone line rental plus Council calls and data service
- Laptop computer, printer and modem

### Councillors

- Maximum Allowance under Section 76 of the Local Government Act, and Regulations Number 245 of 1999
- Reimbursement of expenses incurred on Council business
- Telephone line rental plus Council calls

- Laptop computer, printer and data service

## Senior Executive Officers Remuneration

### Chief Executive

Performance-Based Contract package

- Salary
- Motor vehicle—full private use
- Council-provided telephone/data service and mobile phone for Council business
- Superannuation Guarantee Contribution
- Two weeks additional annual leave per annum

### General Managers

Performance-Based Employment Agreement

- Motor vehicle—full private use
- Council-provided telephone/data service and mobile phone for Council business
- Superannuation Guarantee Contribution

## Council Process

Elected Members, comprising the Mayor and Councillors, are responsible for the direction of the Council and for making significant decisions on community matters.

Alexandrina Council governs on behalf of the community, setting directions and priorities for the administration.

It delegates authority under the *Local Government Act 1999* to the Chief Executive and administrative staff to implement programs and activities in accordance with budgets and strategic planning policy.

Planning and development are the responsibilities of Council and the Development Assessment Panel (DAP).

The Panel makes decisions on development applications and provides advice to Council on trends, issues and other related matters.

# Highlights from 2014-15

## Innovate throughout our Region

### Fleurieu Regional Aquatic Centre

The Fleurieu Regional Aquatic Centre (FRAC) project, a joint initiative of the Alexandrina Council and City of Victor Harbor, brings to fruition our communities' long term aspiration for an aquatic facility on the southern Fleurieu Peninsula.

The current design prepared by Hames Sharley/DWP Suters Architects, draws on the 2012-13 community consultation, feedback from a community reference group representing potential users of the facility, the considerable expertise of the project architects in recreation and aquatic centre projects, advice from three national aquatic and recreation centre management organisations and the ongoing feedback from the general community as the project has continued to develop.

The councils secured \$500,000 funding from the State Government's Community Recreation and Sports Facilities Program and continued progressing the project to a 'shovel ready' status while waiting for the outcome of the Federal Funding application.

On 3 December 2013 Member for Mayo and Assistant Minister for Infrastructure and Regional Development, Hon. Jamie Briggs MP, announced the Coalition Government would provide a total of \$7.5 million funding towards construction of the \$21M facility. Each Council will also contribute a total of \$6.5M for the project.

The Fleurieu Regional Aquatic Centre is situated on the corner of Ocean Road and Waterport Road, Hayborough. Approximately four hectares of land to facilitate construction of the aquatic centre was kindly gifted to both councils by the Wright family.

The project involves the construction of an environmentally sustainable indoor aquatic centre consisting of:

- An 8 lane, 25 metre swimming pool
- A multi-use leisure and children's pool
- A dedicated rehabilitation pool
- Multipurpose gym facility
- A crèche facility
- A commercial kiosk
- Plant and equipment rooms
- Office accommodation
- Dedicated change rooms and toilet facilities
- First aid and lifeguard rooms
- Dedicated car parking, landscaping, bus parking, pedestrian linkages and traffic management

On 22 June, 2015, following a nationally advertised tender, South Australian company Kennett Pty Ltd was awarded the tender for the construction of the facility.

The facility is expected to be completed by March 2017, in accordance with the Federal Government Funding Agreement.

More information regarding this exciting project can be found at [www.fleurieuaquaticcentre.com.au](http://www.fleurieuaquaticcentre.com.au).

### Infrastructure Expansion and Renewal

Throughout 2014-15, Council's Infrastructure and Assets Department, in partnership with Engineering and Environment Division, has delivered large quantities of both new and renewed assets (infrastructure) across the region.

In 2014-15, infrastructure asset delivery has equated to in excess of \$1 million within sealed road renewal, \$2 million within unsealed road renewal and \$1 million within footpath expansion and renewal, with substantial spend within

project, building and stormwater asset classes.

As community expectation has grown, a great portion of asset delivery now incorporates detailed Council reporting, public consultation phases and cross-Council liaison.

### Digital Local Government – Video Conferencing Project

Alexandrina Council was successful in receiving grant funding under the Digital Local Government Program for a video conferencing project. The project focussed on utilising video conferencing in the delivery of services to our community and improving customer service.

During the project period 48 different video conferences were undertaken including team meetings, training, virtual excursions and volunteer meetings.

This project has also allowed Council to investigate methods of engagement, such as:

- Friends of the Strathalbyn library
- Virtual excursions for school groups
- Justice of the peace team meetings

The Library and Customer Service department within Council has been a heavy user of the video conferencing capabilities to enable the distributed team to be more closely connected and deliver improved service to the community.

Council has also looked to network with other councils that have also received funding through the Digital Local Government program. We have successfully connected with the City of Salisbury, City of Victor Harbor, Town of Gawler and City of Charles Sturt. Further connections have been established with Dart Connections, Reef HQ and Sydney Opera House to provide schools with the ability to participate in virtual excursions without having to leave the state.

## Premier and Cabinet meet in Alexandrina

On 14 and 15 September 2014, the Premier and Cabinet met in the Alexandrina region as part of the Premier's 'Country Cabinet', which focused on regional community and business perspectives being taken into account in policy decision-making. The purpose of the visit was to listen to communities in the Alexandrina and Adelaide Hills regions.

The Mayor and Chief Executive met informally with the Premier and State Ministers on Sunday 14 September, followed that evening by a Public Forum and Community BBQ in Mount Barker, where the Premier launched the second round of the 'Fund My Idea' program.

The Country Cabinet meeting took place at the Strathalbyn Library on Monday 15 September, which was attended by the Mayors and Chief Executives of Alexandrina, Adelaide Hills and the District Council of Mount Barker. Councils made a joint presentation to Cabinet, focusing on key areas of advocacy, economic stimulators and local projects.

The Country Cabinet meetings provided an opportunity for Council to highlight some of the regional opportunities Council is investigating and pursuing. Council also reinforced how the opportunity to work with State Government provided positive regional outcomes as demonstrated by the \$21 million Fleurieu Regional Aquatic Centre project, when grant funds were provided by both the State and Federal Governments.

## Regional Engagement

The Mayor and Chief Executive continued to facilitate effective engagement between Council, the community and the region in order to drive achievement of local and regional outcomes, through regular meetings with:

- Fleurieu Peninsula Tourism
- Ngarrindjeri Regional Authority
- Regional Development Australia – Adelaide Hills, Fleurieu and Kangaroo Island

- Regional Murraylands Tourism
- Southern and Hills Local Government Association

For more than a decade Alexandrina Council staff and Elected Members have shared a close relationship with the Ngarrindjeri Nation, working together to achieve common goals and develop strong collaborative outcomes on matters relating to the Ngarrindjeri, the River Murray and the Lower Lakes.

## Council's Building Activity

Throughout 2014-15 Council's Planning and Development department has processed 1195 development applications, which equates to \$91.23 million worth of building activity throughout the Council area. Of these applications, 260 were new dwellings and 73 were dwelling additions. The number of land division applications approved is relatively consistent compared to 2013-14, with 51 being approved, however the number of new allotments created was significantly higher with 300 allotments in 2014-15 and only 27 in 2013-14.

Some development applications are required to have a decision made by Council's Development Assessment Panel. The panel comprises of four independent members, one of whom is appointed as the Presiding Member. Members are selected for their expertise in town planning, social planning, environment, engineering and other related fields. The remaining three members of the panel are Elected Members. In 2014-15, the panel dealt with 36 applications which have included a range of developments.

Aside from approving new developments, Council has a requirement to ensure that buildings are being constructed in accordance with the state regulations. As a result the team has undertaken 399 inspections which includes structural frames, footings, swimming pools, bushfire compliance and general follow ups. Of these inspections 47 were for swimming pools.

The introduction of the swimming pool legislation on 1 January 2014 is still having a significant impact on the building team due to the onerous requirement for 100% inspections of swimming pool safety

barriers, which is being compounded by the failure of many swimming pool builders to make required notifications during the construction process.

## Planning for the Future

Throughout 2014-15, Council's Planning and Development department has been busy with the following summary detailing some of the key highlights.

### *Port Elliot West Community Policy Area Development Plan Amendment*

This document was written to facilitate the Fleurieu Regional Aquatic Centre and a future health and wellbeing precinct and was completed and incorporated into Council's Development Plan.

### *Rural Areas Development Plan Amendment*

After five years of working with the rural community, the Rural Areas Development Plan Amendment was also completed and consolidated into the overall Development Plan. These policies will assist in facilitating value adding opportunities for primary producers, second dwellings to accommodate workers and families and provide guidance to boundary realignments and allow for the creation of additional allotments within the Langhorne Creek wine region to facilitate viticulture and horticultural activities only. It is hoped that these policies will create less restrictions for our primary producers who may wish to expand their enterprises.

### *Strathalbyn Town Plan*

Council, in close consultation with the Strathalbyn community, developed the Strathalbyn Town Plan. The plan is designed to set the agenda for the town's growth over the next 10 years to ensure planned and managed growth as well as developing and implementing improvements to the streetcapes and public realm. To assist Council in implementing the plan, it was recommended that a Community Advisory Panel be established.

This was agreed to by Council and the panel was established in June 2015 following expressions of interest from members of the community. Council looks forward to working with the Strathalbyn community.



The Fringe Caravan visited Goolwa again in early-2015, attracting a big audience.

## Refurbishment and Maintenance of Public Conveniences and Facilities

A number of public conveniences had maintenance and refurbishment work undertaken in 2014-15, with particular attention given to the Clayton Bay Foreshore toilet block. Works included the installation of a new roof, new fittings and painting of the facility.

## Construction of New Footpaths

A number of new footpaths were constructed during 2014-15. Of particular note are newly-created footpaths located on Tottenham Court Road in Port Elliot, on Barrage Rd, Beach Road, River Court and Hutchinson Streets in Goolwa and on South Terrace and Marchant Road in Strathalbyn.

Throughout 2014-15, 2.5km of footpath renewal works were undertaken by Alexandrina Council, and the footpath network was expanded by 4.2km.

## Road and Roadside Maintenance Programs

A significant program of unsealed road resheeting, sealed road renewal and upgrade, line marking renewal, tree trimming in rural areas and weed spraying has been completed.

Works have also included the preparation of the high volume road network for winter, concentrating largely on drainage and surface condition.

## Lower Murray Forum 2015

Held at the picturesque Winehouse, Langhorne Creek on Tuesday 28 April, the Lower Murray Forum is a follow up from the successful 2013 Lower Murray Roadshow, a collaboration of the four councils of the Lower Murray – Alexandrina, Coorong, Rural City of Murray Bridge and Mid-Murray. The Ngarrindjeri Regional Authority and Professor Michael O'Neil from the South Australian Centre for Economic Studies also participated.

It was an opportunity to be proactive in supporting the resilience of our communities by discussing regional economic development opportunities and key projects.

### Did You Know?

In 2014-15:

- 47.94km of unsealed roads were resheeted
- 5.77km of sealed road reseals were completed, and
- 576 defects were logged and repaired on Council roads

Assistant Minister the Hon Jamie Briggs spoke on Federal perspectives of the region, including the bipartisan support for the Basin Plan.

A spokesperson for Minister Geoff Brock praised the four councils for their approach to collaboration and encouraged Councils to keep pushing for their projects until they get a 'yes'.

Alexandrina Council presented on the Langhorne Creek wine region, the Goolwa Wharf Precinct and the Fleurieu Regional Aquatic Centre.

The Lower Murray Forum provided an opportunity for continued collaboration and advocacy around the Murray River, Lakes and Coorong and maintains a high profile for community interests in this area.

## Local Government Professionals Excellence Award Winners

Alexandrina Council had two finalists at the Local Government Professions SA Excellence Awards on Friday 17 April 2015, presented at the Adelaide Convention Centre.

Council's Alexandrina Council Work Health and Safety and Procurement Intranet sites won the award for Innovative Management Initiatives - Rural Councils and Alexandrina Council Food Surveillance Training, Induction and Mentoring Program received a high commendation in the same category.

Following the introduction of a corporate intranet, opportunities were identified to optimise Sharepoint technology for key corporate processes – work, health and safety and procurement.

In the lead up to an audit by Workcover, the WHS team prepared a 'one stop shop'

intranet site covering various requirements of the legislation.

It site included a series of interactive flow charts to guide staff step-by-step through procurement process for all types of procurement.

A review of Council's environmental health team resulted in the development of a training, mentoring and induction program for an environmental health paraprofessional to transition to undertaking food surveillance activities.

The Alexandrina Council Food Surveillance Training, Induction and Mentoring Program is multifaceted in that it includes a formal study component and completion of a Certificate IV in Food Surveillance and focuses on experiential learning for the paraprofessional under the guidance of the senior Environmental Health Officer.

## 2015 Community Satisfaction Survey

The results are very similar to the 2014 Community Satisfaction Survey (which shows some consistency in thought across our community) – with an overall slight decline or sameness trend.

Council has improved in some important areas, such as the performance of elected members, staff responsiveness to complaints and caring for our natural environment.

- Alexandrina Council overall performance (3.5 satisfaction in 2014; 3.3 in 2015)
- Activate our Spaces (3.6 satisfaction in 2014; 3.6 in 2015)
- Participate in Wellbeing (3.6 satisfaction in 2014; 3.4 in 2015)
- Thrive in Clean, Green Futures (3.5 satisfaction in 2014; 3.4 in 2015)
- Innovate throughout our Region (3.3 satisfaction in 2014; 3.2 in 2015)

The Community Satisfaction Survey provides Council with a better understanding how our community views Council performance, providing us with the opportunity to continually improve our services.

## Council Volunteers

Council implemented a dedicated resource to support and administer over 300 volunteers and increase their capacity to be involved in Council programs and events support.

Volunteers are an important part of Council operations and their contribution to our region is widespread.

By providing best practice administration and management support, Council increases the ability for community members to become involved in volunteering.

## Deliver Excellence in Customer Service

Over 50,000 phone calls were received to Council's Service Centre and 37,507 payments were processed by staff over the phone or in person at the Goolwa office and Strathalbyn Library in 2014-15.

Further development of online payment options has resulted in an increase of payments being processed online, from 37 per cent in 2013-14 to 64 per cent in 2014-15.

## Mount Compass Wastewater Treatment Expansion

The Mount Compass Stage 2 Upgrade - Wastewater Storage (Reuse) Lagoon project involved the construction of 36ML wastewater lagoon, with leak detection systems, inlet and outlet structures.

The wastewater lagoon will cater for the entire Mount Compass township which has previously been serviced by a combination of a small scale sewerage treatment plant and on site disposal, via septic tanks, for the original township subdivisions.

The project excludes the wastewater treatment plant which is scheduled for completion in 2016 financial year.

## Finance Services

During 2014-15, Council has continued to work towards maintaining its long term financial sustainability through sound financial management practices.

Council has maintained a strong financial position evidenced by the ratios within the financial statements and is well placed to

continue to deliver its long term financial objectives.

In preparing the 2014-15 Annual Business Plan and Budget, Council was mindful of the challenges and economic uncertainty facing our communities. While a 6.9 per cent rate increase was projected as part of the Long Term Financial Plan adopted in November 2012, a lower 5.0 per cent rate increase was adopted for the average rate assessment in 2014-15.

The key objective of Council's Long Term Financial Plan is financial sustainability in the medium to long term, while still achieving Council's community objectives, ensuring that we understand the impact of decisions made today on our future.

Council will undertake a review of its Long Term Financial Plan during the 2015-16 financial year.

Operating Surplus Ratio: 3%

This measures the extent to which operating revenue is sufficient to meet the costs of providing council services including depreciation.

Net Financial Liabilities Ratio: 75%

This measure indicates the capacity of the Council to meet its financial obligations from revenue streams. This ratio is well within Council's target range.

Asset Sustainability Ratio: 50%

This measure can assist in identifying the potential decline or improvement in asset condition and standards. It is calculated by measuring capital expenditure on renewal or replacement of assets, relative to the optimal level of such expenditure proposed in Council's Infrastructure and Asset Management Plan. Council is continuing to revise its Asset Management Plan with work being undertaken on the formalisation of Asset Service Standards, hierarchy levels and useful lives.

It is expected that this work will enhance Council's asset sustainability ratio.

Although the indicators provide an assessment of financial performance and sustainability, they need to be interpreted in the context of Council's operating environment.

## Summary of Budget Movements

Council has improved its year end operating position when compared with its adopted budget. Council initially budgeted for an operating deficit of \$460,000 in 2014-15.

Movements throughout the year have resulted in a year end operating surplus of \$971,000.

This movement is predominantly attributable to additional income received during the year.

This includes the advance payment of half Council's 2015-16 Financial Assistance Grant equivalent to \$650,000 from the Federal Government.

Council also received confirmation that the Federal Government Roads to Recovery funding would continue for the next five years, this resulted in \$410,000 additional income in 2014-15, which allows Council to maintain its extensive road network.

Interest savings of \$212,000 have been realised due to good treasury management practices, a reduction in the amount of loan borrowings required and additional income.

Council received an additional \$1.8 million in capital funding during 2014-15, with \$1.5 million of this received from the State Government for the expansion of community wastewater services in Mount Compass, the Fleurieu Regional Aquatic Centre and Zero Waste SA funding. In 2014-15 \$187,000 was received from the Federal Government for the Digital Local Government Program, allowing the expansion of digital service solutions.

Council spent \$13.5 in renewing, upgrading and expanding its assets during 2014-15 in accordance with its Asset Management Plans.

Council has decreased its loan borrowings during 2014-15 to \$25.8 million, and is carrying a responsible level of debt relative to its rate revenue and asset base.

Council's debt strategy is outlined in its Long Term Financial Plan, Council remains well within its debt target range.

Refer Council's audited 2014-15 Financial Statements for further information.

## Activate Our Spaces

### Bristow Smith Reserve Nature Playspace and Foreshore Project

In January 2012 Alexandrina Council commissioned Tredwell Management to undertake the preparation of concept designs for the upgrade of the Bristow Smith foreshore area.

With more families and children than ever living in environments that do not extend outside a house and small yard, there is a greater recognition of the importance of connecting children with nature through play.

Many studies have reinforced the ideas that these environments reduce bullying, nurture collaborative skills and stimulate social interaction.

During 2014, Council engaged the services of WAX Design landscape architects to provide detailed design and specification documents to enable construction of the Bristow Smith Reserve Nature Playspace and Foreshore project.

Key design outcomes included a design that draws upon the local natural environment, with the site being located within the Bristow Smith Master Plan, between Barrage Road, Goolwa and the River Murray.

- The playground design provides:
- Nature play for children of all ages,
- Graduated play opportunities,
- Diverse, imaginative and creative play,
- Children with the opportunity to utilise all their senses, and
- Interpretative quality of play.

Council and Wax Design undertook consultation with key stakeholders including, but not limited to, Indigenous groups, local community service clubs (eg Rotary, Lions Club) and Fleurieu Philanthropy Foundation, plus general engagement with the wider community.

In May 2015, Council engaged the services of LCS Landscapes to construct

this exciting project.

Works will continue during 2015 for ultimate completion in late 2015.

### Forrest Reserve Nature Playspace

Alexandrina Council's first Nature Playspace was constructed at Forrest Reserve in Strathalbyn.

The new playspace received \$100,000 funding through Alexandrina Council and the Department for Planning, Transport and Infrastructure.

The playspace consists of:

- A sand pit with a boat,
- Nature Play area with rocks and logs bordered by stepping logs,
- Balance beams,
- Slippery dips,
- Double cableway/flying fox,
- Carved animals,
- Natural timber furniture, and
- Toddlers' BMX track.

The playspace was officially opened to the public in December 2014.

### Enhancing Parks, Public Gardens and Public Spaces

Alexandrina Council has a number of beautiful public parks, gardens and recreational spaces which require significant amounts of maintenance in order to preserve their amenity for our community.

During 2014-15, numerous maintenance tasks were undertaken in these spaces, including mowing, planting, tree trimming, garden bed maintenance and weed management.

Key projects included:

- Surfers Parade/Skye Street Middleton - new timber stair beach access.
- Liverpool road, Goolwa – upgrade public small craft launch area.
- Freemans Knob, Port Elliot – stair upgrade.
- Milang Foreshore - upgrade shelter

with BBQs and picnic tables.

- Milang Soldiers Memorial Gardens – replacement of five park seats and addition of two new flagpoles.
- Strathalbyn Railway station – replacement of two park seats.
- Strathalbyn Forrest reserve – completion of Nature Playspace.
- Street tree plantings – Hutchison Street, Goolwa, Tottenham Court Road, Port Elliot, William Street, Middleton.
- Goolwa Medical centre landscape upgrade.
- Middleton Soldiers Memorial Gardens landscape upgrade.
- Middleton Main Street – landscape upgrade and tree planting.
- Horseshoe Bay, Port Elliot – replacement of Commodore reserve playground.
- Port Elliot Hall – renovations to repair major salt damp damage and reduce risk of further damage.
- Mount Compass wetlands - installation of sculptures.

Council staff also undertook significant work to redevelop a wooden boat for installation in the Bristow Smith Nature Playspace during 2015-16.

A number of projects were also undertaken through a Government program, supported by Alexandrina Council, including sanding and oiling of timber infrastructure on:

- Surfers Parade Middleton – beach staircases,
- Horseshoe Bay- seating,
- Middleton Point- fencing and seating, and
- Port Elliot Dog Park – tree surrounds and seating.

Maintenance work allows Council infrastructure to be amenable for community use and helps to promote positive community and social connectivity and community safety through improved passive surveillance.



Council's OPAL team held successful Life Looks Brighter Outside events in Port-Elliot and Milang in 2014.

## Centenary Hall

Originally built as a picture theatre in 1930, Centenary Hall, Goolwa underwent a \$1.5m refurbishment as part of the 2012 Regional Centre of Culture program. Owned by Alexandrina Council, this recently transformed multifunctional, contemporary performing arts venue can be configured to stage plays, concerts, conferences and community events in a standard theatre or cabaret seating layout. This flexibility enables a wide variety of programming as was presented throughout 2014-15.

Events and activities presented and held in Centenary Hall during the past year provided local audiences and members of the broader regional community with a breadth of experiences ranging from intimate theatrical one-person shows, popular musical 'tribute' shows, performances by professional touring groups and companies such as the Adelaide Symphony Orchestra, the Australian Girls' Choir, Cirkidz and the State Theatre Company. Film evenings, conferences, creative arts and cultural skills workshops and numerous local, national and international performances make Centenary Hall a crucial component in the success of the broadly acclaimed and highly successful Just Add Water arts and cultural program.

Throughout 2014-15 Centenary Hall has continued to flourish in both its usage and patronage by the local community. The venue is well regarded by private and commercial promoters, presenters and professional performers, and feedback suggests that there are few comparable venues that can provide performers with such intimacy with the audience, as well as the high quality and standard of facilities.

As of February 2015, the operational management of Centenary Hall transitioned from Country Arts SA to Council. This move brings with it a range of benefits and advantages, not the least of which is the capacity to grow and tailor programming to suit the preferences of our community and to build on the strong relationships with local community groups and organisations that regularly hire the facilities.

### Did You Know?

**In 2014-15, ticket sales generated \$110,000, 42 performances/events were held and 28 workshops/conferences/Council events were held at Centenary Hall. In total, the Hall was hired 70 times.**

Centenary Hall, Goolwa gives our community access to a broad range of high quality professional performances, including accessibility to national and international acts at reasonable cost.

### Just Add Water Arts and Culture Program

#### *Fringe Caravan in Goolwa*

A free community event was held in Jaralde Park, Goolwa Wharf on Sunday 8 March 2015 as part of the Adelaide Fringe event. The Fringe Caravan with four street theatre performers from the Adelaide Fringe provided a sample of the Fringe program in Adelaide by entertaining an audience of 1,500 people.

Catering for the Fringe event in Goolwa was provided by the Rotary Club of Goolwa and Goolwa Sea Scouts.

This event was complemented by further events on the same day at Signal Point; Sponge Kids – art activities and Jazz on the Deck to encourage the community to stay within the Goolwa Wharf Precinct for longer and extend the events to a day of activities.

#### *Telling our Stories*

Telling Our Stories was an outdoor cinema event held in Port Elliot on Friday 23 January 2015, which was attended by 170 people. Ten local films funded by Just Add Water were made by History SA and film maker Malcolm McKinnon which celebrated the people and places of the Alexandrina Council region.

This project engaged many community members from various sectors, showcased the diversity of the region and is now a valuable resource for all the community.

#### *Special Delivery Stories*

Writer Emily Steel worked with the Alexandrina Centre for Positive Ageing, Strathalbyn Senior Citizens and other home based services to source participants and develop their true stories.

These stories have been reformatted and special envelopes developed with stamps and postmark designed by artist Michael Tye. The stories are distributed every month to 80 socially isolated residents through the library home delivery service.

Verandah Theatre Company has been working with State Theatre Company director John Halpin to develop the stories into one act plays for a performance in April 2016 with assistance from Connecting Communities through the Arts grants funding.

Special Delivery Stories will continue through the Alexandrina Centre for Positive Ageing with trained volunteers collecting more local stories.

#### *Drawing on Country*

Drawing on Country invited the River and Lakes communities to interpret the landscape of Lake Alexandrina from Milang, Clayton, Goolwa and Raukkan.

On Saturday 4 October 2014 people of all ages and abilities brought art equipment and materials, cameras or tablets to capture the environment and the artist's connection to place. A local artist was present at each site to coordinate and support participants and demonstrate outdoor drawing/painting processes and techniques. Artworks from the day then formed an exhibition at South Coast Regional Art Centre, Goolwa from 6 December 2014 - 11 January 2015.

This project was supported by Country Arts SA, Alexandrina Council, South Australian Murray Darling Basin Natural Resource Management Board and Goolwa to Wellington Local Action Planning. Drawing on Country is now an established and favourite annual community art event that brings people together and helps them to examine and appreciate the environment. It provides an opportunity for local artists and hobbyists to exhibit their work in a professional setting and provides employment for four local artists.



As part of National Youth Week, Council hosted a Skate Scooter and BMX workshops and competitions at the new Strathalbyn Skate Park in April 2015.

## Festivals and Events Grant Program

The Festivals and Events funding program offered by Alexandrina Council this year supported 14 local events totalling \$34,646.75 which included cash, in-kind support and infrastructure.

By hosting festivals and events in Alexandrina, we raise the awareness of our townships, attract visitors to our region, and provide positive economic impacts for our communities.

### 2015 South Australian Wooden Boat Festival

The 2015 South Australian Wooden Boat Festival was held in Goolwa on 21 and 22 February 2015.

The event management was tendered to Jennie Bell Ink and Council gained specific event capabilities in key areas of event logistics, sponsorship procurement and the coordination of volunteer engagement.

The on-water program was conducted within closed waters with five courses to allow for the variety of boats registered participating safely in the Festival while providing a stunning display for spectators.

The on-land program included maritime displays, art exhibitions, children's activities, live music, regional food, beer, wine and festival fare. Festival MC Brenton Ragless, television personality and heritage transport enthusiast, opened the Festival and special guest Tim Jarvis AM, explorer and environmentalist, was well received with his participation throughout the Festival.

The spectacular fireworks display from the Hindmarsh Island Bridge and Rough and Ready event were highlights for this Festival.

The local community is involved in the organisation and operation of this event, participating with both their boats and businesses and volunteering their time.

### Strathalbyn 175 Commemorative Events

Alexandrina Council is committed to supporting events in our communities and presented a free family picnic event as part of Strathalbyn's 175 Year Commemorative

### Did You Know?

There were 12,000 visitors over the two days of the 2015 South Australian Wooden Boat Festival, 185 boats were registered, there were 49 exhibitors/stall holders, 79 registered individual volunteers and a \$3m economic impact.

events, which were held from May 2014 to May 2015.

On 28 March the Alexandrina Council, in conjunction with Country Arts SA, held a free Outdoor Cinema screening of Mary Poppins in the Soldiers Memorial Gardens in Strathalbyn on the banks of the Angas River.

This event was promoted as a family picnic and included entertainment from the Strath Singers and Kensington and Norwood Brass Band. Free children's activities were provided which included face painting, craft tables and outdoor games.

### Sports Tourism in the Alexandrina Region

The ability to host major sporting events in the Alexandrina Council region provides a positive impact on local businesses and showcases the region as an ideal tourist destination.

Council's partnership with Sports Marketing Australia secured one state and two national sporting events to the region this year, including the Alexandrina Paddle Festival, Junior State Championships - Surf Life Saving and the Australian Girls' Interstate Teams Matches golf tournament.

Each of these events brought visitors to the Alexandrina Council region for extended stays which provided economic returns to our communities.

For our sporting community members, the ability to host state and national events provided the opportunity to participate in events alongside high calibre athletes, raise the profile of the sports, and provide fund raising opportunities and potential new membership for local clubs.

## Increase in Tourism Bookings within Alexandrina Visitor Services

Alexandrina Visitor Services has processed 433 accommodation and tour bookings in 2014-15 through Bookeasy (online booking software) with a gross total of \$80,182. Of these bookings, 42 bookings have been processed completely online by consumers via our tourism website [www.visitalexandrina.com](http://www.visitalexandrina.com)

During 2014-15 the Box Office for Just Add Water program has been the most financially successful since the 2012 Regional Centre of Culture, with 54 ticketed shows across the Alexandrina Council region. Alexandrina Visitor Services has increased the number of tickets sold by 41 per cent compared to 2013-14 due to the larger number of ticketed shows in the Just Add Water program.

'Book Now' buttons are on the website and the Facebook pages for the Goolwa and Strathalbyn townships and Events Alexandrina allowing visitors to these pages direct access for online bookings through [www.visitalexandrina.com](http://www.visitalexandrina.com)

By providing quality and professional information services, the staff and volunteers are able to convert visitor interest to guaranteed bookings for local accommodation properties and tour operators.

### PS Oscar W and Goolwa Riverboat Centre

The growth of the Friends of the PS Oscar W and the strategic directions of the Goolwa Wharf Precinct have led to a new management model being agreed and applied to the PS Oscar W and Goolwa Riverboat Centre this year.

A Memorandum of Understanding is now in place with the Friends of the Oscar W Incorporated and the Goolwa Wharf Precinct Board on behalf of the Alexandrina Council to operate and maintain the PS Oscar W. Alexandrina Council has taken on the responsibility and operation of the Goolwa Riverboat Centre with the support of volunteers to continue the daily operation of the Centre which includes cruise ticketing, retail sales and information provision.

## Participate in Wellbeing

### Milestone Safety Education

Food Safety education is a foundation to improving the health of the community and a pivotal part of improving food hygiene standards and food safety within the community. A milestone in food business education was reached with our 200th user commencing their learning through the I'M ALERT food safety training program that Council subscribes to on behalf of the community.

The program is internet-based and access is free through Council's website. It is a simple and readily-available method for food businesses to utilise in the education of their employees who handle food and delivers learning in relation to the science of food hygiene, health legislation and suitable food handling practices.

Council also partnered with TAFE SA to deliver in-person food safety training for food handlers and community groups. Sessions were conducted at both Goolwa and Strathalbyn with approximately 100 attendees receiving accreditation following successful completion of the course.

Many of the attendees at the training are involved either in commercial food businesses or are volunteers for community groups. Increased food safety knowledge for these people can result in increased food safety for the entire community. The training also enabled community groups to access high quality training for their volunteers without a significant cost.

### Online Payment for Dog Registration Renewals

Council's Community Safety team have successfully transitioned from a process for dog registration renewals that required residents to attend the Council offices, to a renewal process that gives residents the ability to renew their dog registration online without having to attend in person.

Dog owners in the Alexandrina region can now renew their dog registration online without having to attend a Council office.

#### Did You Know?

Over 1,000 people attended OPAL community events and 300 kindergarten children participated in a special five-week sports program in 2014-15.

The 2014-15 registration renewal process enabled residents to renew their registration online if preferred. The review of process not only eased the burden on the residents, it also increased efficiencies in the Community Safety team. Approximately 18 per cent of renewals were processed online, saving an estimated 10 days of staff time. It is anticipated that the further refined process in 2014-15 will again increase convenience for residents and efficiencies for staff.

As a result of the increased ease in renewing a dog's registration, it is anticipated that there will be an increase in the rate of dog registration renewals being paid without the need for further follow-up by Council staff.

### Alexandrina Libraries One Card System

The One Card Library project has completed its initial rollout across the State and provided a final report to participating public libraries for information. Alexandrina now has access to in excess of 3.8 million items including books, DVDs and magazines.

A single membership card allows access to all public libraries in the state providing members the ability to pick up or return items at any SA Library along with 24/7 online access to a state-wide catalogue.

### Mayors' Short Story Challenge

In collaboration with the City of Victor Harbor, the Mayors' Short Story Challenge is undertaken each year. In 2014 Alexandrina Council received a record 358 entries. This was an increase of 27 per cent from 2013. Twenty one council staff volunteered to assist with the judging of entries.

### NAIDOC Celebrations 2014

Council held a number of successful, well attended events to celebrate NAIDOC week including a public screening of the film "Ringbalin"- River Stories with entertainment from the Indigenous group Konnected.

A flag raising ceremony was held in Signal Point where an amazing selection of art works from The Journey, Men's Work and Making Print were on display. A light lunch was provided along with music from Konnected. At the Strathalbyn Library, a flag raising ceremony followed by lunch and music from Konnected was also well-attended. These events showcase our Indigenous history and recognise the importance and place of the first Australians. It provides an opportunity for our communities to come together in reconciliation and mutual respect to celebrate our cultural heritage.

### Hills Community Transport Forum

In December 2014, a transport forum was held in Strathalbyn. It was attended by representatives from Alexandrina, Victor Harbor, Mount Barker, Adelaide Hills and Mid Murray councils, as well as the Milang Community Centre, SA Health, James Brown Memorial Trust and Summit Health. The forum looked at the available transport options for the region and explored avenues for collaboration and service improvement.

The outcomes from the forum included a commitment to forming collaborative relationships between the community passenger networks in the region, opportunities for resource sharing between agencies, community groups and councils and a clearer understanding of the available transport networks in each region.

Actions from this forum have included the production of a transport directory detailing the transport services available in the Hills and Strathalbyn region, the contracting of local taxis for Home and Community Care transport services in and around Strathalbyn and a commitment to trial a Hybrid Electric Vehicle for 12 months in the Adelaide Hills and Strathalbyn areas.

## STARCLUB Program Refocussed

The successful STARCLUB Field Officer program has previously been financially supported by the Fleurieu councils, Country Health SA and the Office of Recreation and Sport. Funding from the Office of Recreation and Sport has been granted through to 2018 but funding from Country Health SA has been withdrawn so the Fleurieu councils have agreed to meet the funding shortfall and continue this valuable community program with a stronger council and community focus. The council funding will complement the State funding through to 2018.

Council will continue to support local sporting and recreation clubs in the management and governance of their operations to ensure the sustainability of these clubs. Council will have access to expertise that will assist in the development of policies and plans relating to community sporting and recreation development in our region.

## FUSION 15 and Skate Park Youth Week Events

The Southern Fleurieu FUSION 15 Youth Music and Skate Event for National Youth Week was held on the 19 April 2015. This collaborative event between Alexandrina and Victor Harbor councils was a great success with over 300 community members attending.

This event gives local young people the opportunity to showcase their skills in music, comedy, event planning and management, and for the local skaters to participate in the first skate, scooter and BMX competition held during National Youth Week on the Fleurieu. The feedback from those who participated and attended the event was that it was a fantastic day and the young people performing were amazing. The skate competition element will be added to all future youth week events as it was a great success.

Following Fusion on 20 April, Strathalbyn hosted the Skate Scooter and BMX workshops and competitions at the new Strathalbyn Skate Park. This was a collaborative event between Alexandrina



Sophie Thomson from ABC's Gardening Australia program presented to a large audience at the Strathalbyn Library in April 2015.

and Mount Barker councils and included fun, food, music and activities for about 400 people who turned up in perfect weather.

These events provide a fantastic outlet for our young people to showcase their skills and talents in a safe community environment. It maximises the use of our recreational facilities. These events help to promote the expansion of physical activities for all members of our communities, leading to better health and wellbeing.

## OPAL in the Alexandrina Community

The OPAL (Obesity Prevention and Lifestyle) team organised a number of extremely successful and well-attended outdoor community events throughout 2014-15, with the aim of promoting active leisure outdoors. These events included:

- Life Looks Brighter Outside – Port Elliot
- Life Looks Brighter Outside – Milang
- Nu-trix Strathalbyn – skate park competitions and clinics

These events have been a great method

in which to showcase and activate some of Alexandrina's beautiful parks and reserves. These small community events are an important means in which our community can connect with each other and the local services that are available.

Over the course of 2014-15, the OPAL team has been involved in 35 separate projects and programs in the community, with a range of partners and with a range of programs with the overall aim of supporting the community to eat well and be active.

Some of these include:

- KindyACTIVE – a five-week multisport program in all of Alexandrina's kindergartens,
- Dads N Kids Dinners at Goolwa and Strathalbyn,
- Mount Compass Lifestyle Group
- Talk N Taste (mums cooking group at Goolwa Children's Centre),
- School Planter Box Project with Cittaslow, and
- Healthy Eating for the Homeless with Junction Australia.

# Thrive in Clean, Green Futures

## Mount Lofty Ranges World Heritage Bid Project

Together with the Onkaparinga, Barossa, Mount Barker, Adelaide Hills and Yankalilla councils, Alexandrina Council is working towards developing a bid to UNESCO to list the Mount Lofty Ranges agricultural landscape as a world heritage site.

In 2014-15 the group has continued to develop a network of supporters, engaged with the Adelaide, Flinders and South Australia Universities to undertake research projects, provided GIS data and hosted events through the Hawke Centre as well as working on future governance structure to enable the ability to raise private funding sources.

Some key highlights of the year include the following:

A visit from James Rebanks, an adviser to UNESCO, who outlined the journey of obtaining world heritage listing and the benefits it offers for the food, wine and tourism economy;

- A showcase at the Royal Adelaide Show;
- A Landscape Symposium event, which featured international experts in world heritage cultural landscapes from Australia, Japan, Italy and Spain;
- An Intangible heritage seminar, which included a public discussion with Professor Randy Stringer from the University of Adelaide to explore the intangible heritage of the Mount Lofty Ranges; and
- A joint Advisory Group meeting to discuss the project plan and the roles of each group.

Council's involvement in this project will see this unique agricultural landscape protected, thereby securing our farming future and ability to produce food locally.

## Environmental Maintenance Works

Alexandrina Council received funding

### Did You Know?

Works at the Goolwa Waste Depot site resulted in:

- 319 Aleppo Pines removed
- 77 Acacia Saligna removed
- 157 Leptospermum removed
- 300 Acacia Cyclops removed

to undertake proactive removal of weed trees (largely juvenile trees) to lessen the environmental impact on existing vegetation, buffering and protecting previous works by reducing the potential of major infestations of weed species in selected areas on Hindmarsh Island and at the Goolwa Waste Depot.

Other valuable environmental works undertaken by Alexandrina Council in 2014-15 included the planting of Indigenous tube stock, further weed control works, a dune rabbit control program, management and maintenance works on urban biodiversity reserves and Significant Environmental Benefit sites (SEB) as well as revegetation works at Bashams Beach Regional Park, coastal dunes and river frontages.

Protection of significant remnant vegetation and the continuance of threat abatement works provide a healthier natural environment for our community.

Planting/revegetation, maintenance and management of important environmental sites protect these areas for the enjoyment and benefit of our community and future generations.

Other environmental works by Council in 2014-15:

- Maintenance on 10 significant environmental benefit, heritage and high value remnant vegetation areas,
- Weed control, fire management and/or planting in four urban biodiversity reserves,
- Weed control works on 36 roadside marker sites,
- 4877 indigenous tube stock planted.

## Progressive Approaches to Climate Change

Council is actively planning for and responding to the risks and opportunities presented by climate change via our involvement in two regional climate change adaptation planning projects: South Australian Murray Darling Basin (SAMDB) and Resilient Hills and Coasts (Adelaide Hills, Fleurieu and Kangaroo Island).

The SAMDB Adaptation Plan was launched in October 2014 whilst the Resilient Hills and Coasts (RH&C) project is due for completion by March 2016.

Alexandrina Council is lead partner in the RH&C project with an externally funded Project Coordinator based at the Goolwa office.

The key outputs from both projects are regional-scale climate change projections, a vulnerability assessment of key sectors and prioritised lists of adaptation options.

Following completion of the RH&C project, Council will prepare a local climate change adaptation plan with a view to minimising climate-related disruptions and costs to Council operations and maximising the resilience of our community.

Council is also preparing corporate greenhouse gas inventories for the 2012-13, 2013-14 and 2014-15 financial years while participating in a LGA Energy and Emissions Benchmarking study which will compare our energy and emissions performance with that of nine other South Australian Councils.

The next step will be to set long-term energy and emissions targets which will help Council manage our energy-use and lead by example in reducing our greenhouse gas emissions.

Understanding the likely impacts of climate change at a regional and local level is a crucial first step towards identifying and responding to the climate-related risks and opportunities our community can expect to face in coming years.

Early planning will help our community to respond and adapt to climate change in a timely and effective way.

## Management of Council's valuable Environmental Assets

Alexandrina Council is actively managing over 100 hectares of Council land across more than 20 sites, plus 55 kilometres of native vegetation on roadsides to protect and enhance local biodiversity. Council also supports our third party conservation partners including community groups and Natural Resource Management Boards to undertake environmental works on a further 400 hectares of Council land.

Highlights include six hectares of major woody weed removal and revegetation works undertaken at the Goolwa Waste and Recycling Depot, a new 10-year Vegetation Management Plan for Walter Newell Reserve in Goolwa, the prohibition of public traffic from Betty Westwood Memorial Reserve in Woodchester and the development of a Goolwa Dunes and Tokuremoar Reserve Environmental Action Plan.

Council also undertook a major master-planning project for the Clayton Bay Foreshore. The Master Plan was endorsed

by Council in June 2015 and will guide Council's management and maintenance of Clayton Bay's foreshore reserves over the next 10 years. Along with traditional precinct planning, the Master Plan also includes a description of the environmental values of the foreshore, woody weed mapping, species planting lists and action planning for ongoing environmental management of this area which has been extensively restored over the past 5 years via involvement in the Coorong, Lower Lakes and Murray Mouth Community Revegetation Project.

Through a competitive grant process, Council secured the services of a Federally-funded Green Army team consisting of nine young people aged 17-24 and one team leader for the period April-July 2015. Working predominantly on Council land, the Green Army team has undertaken extensive woody weed control, bush care and revegetation works across the district with a focus on urban biodiversity assets in Goolwa and Strathalbyn.

Whilst the natural beauty of our region is one of the key features attracting people

to live and holiday here, without active management our biodiversity assets will continue to decline in condition and extent. Council is committed to working with our community to protect and enhance the environmental assets we have, to minimise negative impacts and to help our environment adapt to expected changes such as population growth and climate change.

## Community Wastewater Management Systems Pump Station and Manhole Rehabilitation

The rehabilitation of 48 existing manholes and pump stations within the townships of Goolwa, Port Elliot and Strathalbyn was completed in 2014-15 and will provide a quality, durable and watertight internal surface. The project also included manholes lid assessments and replacement, ladder removal and condition assessments. This work was a significant contributor to the Community Wastewater Management System Asset Management Plan for the 2014-15 financial year.



Council secured the services of a Federally-funded Green Army team, who have undertaken woody weed control, bush care and revegetation works across the district between April and July 2015.

# Committees of Council

Under S41 of the Local Government Act 1999 - as at 30 June 2015

Name of Committee	Staff Member	Councillor Representative/s
Alexandrina Arts and Cultural Advisory Committee	Victoria MacKirdy Leah Grace	Cr James Stewart Cr Katherine Stanley-Murray
Audit Committee	Victoria MacKirdy Elizabeth Williams	Mayor Keith Parkes (ex-officio) Cr Jim Davis Cr Grant Gartrell Cr Karen Lume
Basham Beach and Horseshoe Bay Advisory Committee	Simon Grenfell (Trustee) David Mullins Danae Cates	Cr Michael Scott Cr Madeleine Walker
Development Assessment Panel	Andrew Sladden Andrew Houlihan	Cr Grant Gartrell Cr Madeleine Walker Cr Anne Woolford
Fleurieu Region Community Services Advisory Committee	Colin Shackelford	Cr Barry Featherston Cr Anne Woolford
Friends of the Goolwa Library	Simon Murphy	
Goolwa Sports Stadium Management Committee	Andrew Collier	Cr James Stewart
Goolwa Wharf Precinct Board	Victoria MacKirdy	Mayor Keith Parkes (ex-officio) Cr James Stewart Cr Frank Tuckwell
Heritage Advisory Committee	Sally Roberts	Cr Ben Brazzalotto Cr Grant Gartrell
Southern Communities Transport Advisory Committee	Colin Shackelford	Cr Jim Davis Cr Grant Gartrell (proxy)
Southern Fleurieu Youth Advisory Committee	Lucretia Sperring	Cr Michael Scott
Strategic Planning and Development Policy Committee	Neville Styan Sally Roberts Andrew Sladden	Mayor Keith Parkes All Elected Members
Woodshed Committee	Colin Shackelford	Cr Ben Brazzalotto

## Payments to Committee Members in 2014-15

### Audit Committee

Presiding Member: \$3,578.00

Committee Members (including Elected Members): \$2,068.18

**Total: \$5,646.18**

Total paid to Elected Members: \$1,368.18

### Development Assessment Panel

Presiding Member: \$5,500.00

Committee Members (including Elected Members): \$19,472.72

**Total: \$24,972.72**

Total paid to Elected Members: \$10,404.54

## Listing of Codes of Conduct and Practice

In accordance with Schedule 4 of the Local Government Act, 1999, the following Codes of Conduct are held at Council's Principal Office:

- Elected Members Code of Conduct
- Employee Code of Conduct
- Code of Practice for Access to Council Documents, Council Committees and Council Meetings.
- Financial Governance Code of Practice

## Listing of Registers

In accordance with Schedule 4 of the Local Government Act, 1999, the following Registers are held at Council's Principal Office:

- Register of Primary Interest – Elected Members
- Register of Ordinary Interest – Elected Members
- Register of Allowances and Benefits – Elected Members
- Register of Remuneration, Salaries and Benefits – Employees
- Register of By-laws
- Register of Public Roads
- Register of Community Land

## Elected Member Training and Development

Since 1 July 2014, Council has provided the following Training & Development activities to the Elected Members:

- Legal Responsibilities
- Financial Management and Reporting
- Introduction to Local Government
- Code of Conduct
- Understanding Meeting Procedures
- Meeting Procedures Code of Practice
- Audit Committee
- Council and Committee Meetings
- Introduction to Maladministration

## Management Plans for Community Land

Management Plans are developed for all Community Land; foreshores, public reserves, parklands and other land and buildings under Council's care and control. A review of Council's Community Land Management Plan was undertaken in June 2011. These plans identify each land parcel and include any existing plans that may affect the land, such as the Development Plan and its zoning criteria.

They also identify any trusts or dedications over the land that may affect the use of the premises and they identify any relevant legislation that applies to the land, including State and Federal Acts and regulations and relevant local by-laws.

The Community Land Management Plans are available for viewing at Council's Principal Office and on Council's website.

## Internal Review of Council Decisions

Under Section 270(8) of the Local Government Act, 1999, Council must, on an annual basis, initiate and consider a report that relates to:

- (a) the number of applications for review made under this section; and
- (b) the kinds of matters to which the applications relate; and
- (c) the outcome of applications under this section; and
- (d) such other matters as may be prescribed by the regulations.

For the 2014-15 Financial Year, Council received three applications for an internal review under Section 270(8) of the Local Government Act, 1999.

## Confidential Items 2014 - 2015

Under Section 90(2) of the Local Government Act, 1999, the following information is provided with regard to the Confidential Items raised at Council Meetings from 1 July 2014 to 30 June 2015.

Total number of orders made: 16

Under Section 91(7) of the Local Government Act, 1999, the following information is provided with regard to the Confidential Items raised at Council Meetings from 1 July 2014 to 30 June 2015:

Total number of orders made: 16

Provisions under Section 90 (3) which were relied upon to close the meeting to the public:

Provision	Number of Orders
a	3
b	11
d	2
e	0
g	0
h	0
j	0
k	0

The number of orders that expired or ceased to apply during the 2014-15 financial year: 1

The number of orders that were revoked during the 2014-15 financial year: 0

The number of orders that remained operative during the 2014-15 financial year: 15

Council undertakes a review of any orders made under Section 91 (7) every three months.

A Confidential Items Register is kept on any orders made under Section 91 (7) which contains the following information:

- Date of Original Meeting
- Item Number
- Recommendation re Release
- Officer Responsible for Review
- Recommended Date of Release/ Review
- Date Released & Council Item/ Resolution Number
- Last Review Date
- Next Review Date

## Principal Role of a Council

(Local Government Act, 1999)

A council is, under the system of local government established by this Act, to provide for the government and management of its area at the local level and, in particular:

- to act as a representative, informed and responsible decision-maker in the interests of its community; and
- to provide and co-ordinate various public services and facilities and to develop its community and resources in a socially just and ecologically sustainable manner; and
- to encourage and develop initiatives within its community for improving the quality of life of the community; and
- to represent the interests of its community to the wider community; and
- to exercise, perform and discharge the powers, functions and duties of local government under this and other Acts in relation to the area for which it is constituted.

## Functions of Council

The functions of a council include:

- to plan at the local and regional level for the development and future requirements of its area;
- to provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area (including general public services or facilities—including electricity, gas and water services, and waste collection, control or disposal services or facilities—health, welfare or community services or facilities, and cultural or recreational services or facilities);
- to provide for the welfare, well being and interests of individuals and groups within its community;
- to take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;

- to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
  - to provide infrastructure for its community and for development within its area;
  - to promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism;
  - to establish or support organisations or programs that benefit people in its area or local government generally;
  - to manage and, if appropriate, develop, public areas vested in, or occupied by, the council;
  - to manage, improve and develop resources available to the council; and
  - to undertake other functions and activities conferred by or under an Act.
- Annual Budget
  - Arts and Culture
  - Assessment Book, Changes to
  - Asset Accounting
  - Biosolids Depot Discharge
  - Caretaker
  - Cat Traps, Hire of
  - Cemeteries
  - Communication
  - Community Donations
  - Community Grants
  - Community Group Loan
  - Community Memorial Brick and Memorial Seat Sponsorship
  - Complaints and Compliments
  - Complaints Handling
  - Crossover to Properties
  - Disposal of Council Land and Other Assets
  - Elected Members - Allowances, Benefits, Support and Facilities
  - Elected Members - Information Technology
  - Elected Members - Training and Development
  - Emergency Services Support
  - Employee and Community Plant Hire
  - Enforcement - Compliance Team
  - Fencing
  - Festivals and Events
  - Financial Internal Control
  - Fraud and Corruption Prevention
  - Garbage Collection - Private
  - House Numbering
  - Internal Review of Council Decisions
  - Irrigated Public Open Space Water Use
  - Kerbside Waste Collection
  - Mobile Food Vans
  - Order Making

## Freedom of Information Statement

The Information Statement is published by Alexandrina Council in accordance with the requirements of the Freedom of Information Act 1991. An updated Information Statement is published every twelve months to Council's website.

## Policies and Procedures

The following Policies and Procedures are available for public inspection free of charge at Council offices at Goolwa and Strathalbyn. Copies of the documents may be purchased as per Council's Fees and Charges Register. These documents can also be accessed on Council's website at no charge.

- Access to Council Meetings and Documents
- Alexandrina Libraries - Collection Development
- Alexandrina Libraries - Notice Display
- Alexandrina Libraries - Service
- Alexandrina Libraries - User Code of Conduct

## Policies and Procedures

- Overdimensional Vehicles
- Petitions
- Pipe Lines - Domestic
- Pipes Under Road - Commercial
- Police Clearance
- Privacy
- Procurement
- Prudential Management
- Public Arts
- Public Consultation
- Public Relations
- Publications
- Recreational Use of Council Reserves and Public Spaces
- Refund/Fee Waiver - Development Application Fees
- Requests for Service
- Reserves - Recreation, Refuse Collection
- Risk Management
- Road Naming
- Roadside Fire Frames (Community Event Signage)
- Roadside Timber, Removal of
- Safe Environment
- Search Requests - Certificate of Liabilities
- Signs
- Surf Contests
- Temporary Road Closures
- Temporary Stock Control Signs
- Ticket Sales Privacy
- Trade Waste Discharge
- Transportable Buildings, Pre Used
- Trees, Removal Of
- Trees, Seed Collection
- Volunteers
- Weddings
- Weeds Management and Control

- Whistleblowers Protection

### Statement of Council's Representation Quota

The information below compares Alexandrina Council's representation quota with neighbouring and other comparable councils.

The Representation Quota is determined by dividing the total number of electors for the area of the council by the number of members of the Council.

Alexandrina Council's Representation Quota (as advised by the Local Government Association of South Australia) from 1 July 2014 to 30 June 2015 is 1573.

### Statement of the Average Representation Quota for councils of a similar size

Barossa Council	1400
Berri Barmera	811
Copper Coast	944
Light Regional	904
Loxton Waikerie	742
Murray Bridge	1344
Port Pirie	1236
Victor Harbor	1171
Wattle Range	711
Yorke Peninsula	776

### Periodic Review of Elector Representation

In accordance with the existing provisions in Section 12 of the *Local Government Act 1999*, Alexandrina Council is required to review all aspects of the composition of the Council, including ward boundaries, at least once in every eight years. Alexandrina Council last undertook a representation review in 2013.

### Competitive Tendering and Service Reviews

Council has a Policy in compliance with Section 49 of the *Local Government Act 1999*, covering Contracts, Tenders and Purchasing.

A review of this policy is undertaken annually or as deemed necessary.

Within Council's strategic focus and forming part of Council's adopted Ten (10) Year Asset Infrastructure Plan, regular reviews are undertaken on our service delivery to ensure the community continues to receive cost effective services.

### National Competition Policy

Council has had regard to the National Competition Policy (NCP). Council has no significant business activities to declare under the Application of Competition Principles to Local Government agreement.

No complaints were received during 2014-15.

### Equal Employment Opportunity

Council continues to promote its commitment to equal employment opportunity.

This is achieved by ensuring that the workplace is free from all forms of unlawful discrimination and harassment.

Council's Employee Code of Conduct defines the principles of probity and ethical behaviour that is expected of staff. In undertaking their duties, Council staff are required to be reasonable, just and nondiscriminatory while carrying out their roles and responsibilities.

### Public Consultation Policy

Council is committed to open, accountable and responsive decision making, which is informed by effective communication and consultation between Council and the community. The Public Consultation Policy sets out the steps Council will take to establish partnerships and encourage community involvement in planning and decision making regarding the services Council provides and the management of community resources.

Council aims to ensure that appropriate and cost effective methods are used to inform and involve the local community, key stakeholders and interested parties relevant to the specific circumstances of each consultation topic. Alexandrina Council is committed to engaging as widely and actively as possible with its diverse communities, through a range of community consultations.

## HOW TO CONTACT US

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Goolwa SA 5214

 [www.alexandrina.sa.gov.au](http://www.alexandrina.sa.gov.au)

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 [alex@alexandrina.sa.gov.au](mailto:alex@alexandrina.sa.gov.au)





'KPI Calculation' is used to calculate performance of KPIs. Following calculation methods are used:

- **Less is Better:** desirable to get the lowest possible value for the KPI Actual.
- **More is Better:** desirable to get the highest value possible for the KPI Actual.
- **Goal Post:** desirable to get the KPI Actual around the Target value within the variance.

## Engineering & Environment

### Community Facilities & Open Space

#### KPI traffic lights

On Track Off track Trend KPI (no target)

#### Community Facilities

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of customer requests relating to building maintenance	#	Less is Better	2880.00	0.00	231.00	
Number of customer requests relating to public conveniences	#	Less is Better	2880.00	0.00	47.00	

#### Environmental Assets

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Area of Council land managed to enhance biodiversity	Ha	More is Better	500.00	0.00	506.50	

#### Recreation, Open Space and Reserves

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of customer requests relating to recreation and open space	#	Less is Better	6960.00	47.00	231.00	
Number of customer requests relating to rural trees	#	Less is Better	2880.00	0.00	142.00	
Number of customer requests relating to urban trees	#	Less is Better	2160.00	0.00	322.00	



## Field Services & Civil Assets

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Bridges and Stormwater Management

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of customer requests relating to bridges and stormwater	#	Less is Better	420.00	0.00	85.00	

### Depot Operations

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Percentage of plant and machinery replacement schedule completed	%	More is Better	N/A	100.00	100.00	

### Footpaths & Cycle Tracks

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of customer requests relating to footpaths and cycle tracks	#	Less is Better	1200.00	0.00	232.00	

### Roads & Car Parks

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of customer requests for sealed road defects	#	Less is Better	N/A	0.00	231.79	
Number of customer requests for unsealed road defects	#	Less is Better	N/A	0.00	377.00	
Percentage of sealed road defects responded to within adopted response times	%	More is Better	90.00	0.00	0.00	



## Health, Environment & Community Safety

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Community Safety

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Average cost per dog of impounding	\$	Less is Better	960.00	735.54	646.68	
Landowners issued with Section 105F Notice's for fire reduction	#	Less is Better	N/A	1110.00	1021.00	
Number of dogs impounded	#	Less is Better	180.00	166.00	145.00	
Number of Dogs registered	#	More is Better	6000.00	6650.00	6635.00	
Percentage of parking expiations waived due to system error	%	Less is Better	10.00	0.00	0.00	
Percentage of priority road sides slashed within the prescribed period	km	More is Better	530.00	577.00	577.00	

### Environmental Health

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of food premises inspections undertaken	#	Goal Post	N/A	111.00	196.00	
Number of public health complaints actioned	#	Less is Better	N/A		282.00	
Number of public health legal notices actioned	#	Less is Better	N/A		21.00	
Number of wastewater applications assessed	#	Less is Better	N/A		396.00	
Percentage of food premises inspections undertaken within month due	%	More is Better	90.00	20.00	90.00	
Percentage of Waste Works inspections undertaken	%	More is Better	20.00	16.25	64.00	

### Environmental Strategy

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Area of Council land managed to enhance biodiversity	Ha	More is Better	500.00	0.00	506.50	
Council mains water use	kL	Less is Better	60.00	59.40	88.00	
Council's greenhouse gas emissions	T	More is Better	5000.00	0.00	5000.00	



## Sustainable Resource Management

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Community Wastewater Management Systems (CWMS) & Water Recycling

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
CWMS Rising Main Breakages	#	Less is Better	360.00	7.00	9.00	
Emergency response & incident prevention performance	%	More is Better	95.00	50.00	100.00	
New CWMS Connections	#	More is Better	100.00	73.00	95.00	
Number of CWMS & Stormwater Pump Station Alarms	#	Less is Better	600.00	180.00	281.00	
Number of CWMS Call Outs (After Hours)	#	Less is Better	300.00	90.00	125.00	
Volume of stormwater re-used for Beneficial and Community Initiatives	kL	More is Better	20004.00	23364.00	22911.60	
Volume of wastewater re-used for beneficial and community initiatives	kL	More is Better	360000.00	377445.00	448569.96	

### Waste Management Partnerships

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Tonnage received and processed of dry recyclables	T	More is Better	2700.00	0.00	3500.56	
Tonnage received and processed of green organics	T	More is Better	3696.00	0.00	2499.49	
Volume of waste diverted from landfill	T	More is Better	12000.00	0.00	16621.77	



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- **More is Better:** desirable to get the highest value possible for the KPI Actual.
- **Goal Post:** desirable to get the KPI Actual around the Target value within the variance.

## Infrastructure & Assets

### Asset Management & Geographic Information Systems (GIS)

#### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

#### Asset Management

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Asset Sustainability Ratio	%	More is Better	90.00	40.00	50.00	
Engineering Designs Undertaken In House	#	More is Better	N/A	11.00	14.00	

#### Geographic Information Systems (GIS)

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
GIS Map Requests External	#	Goal Post	N/A	16.00	15.00	
GIS Map Requests Internal	#	Goal Post	N/A	109.00	154.00	



## Asset Planning & Design

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Development Assessment - Engineering

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Developer Contributions Per Annum	\$	More is Better	N/A	0.00	0.00	
Number of Land Division applications assessed by Engineering	#	More is Better	N/A	45.00	120.00	

### Infrastructure Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of licences/permits processed	#	More is Better	N/A	22.00	54.00	
Number of temporary road closures	#	Less is Better	N/A	22.00	28.00	

### Project Design

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
% of forward capital works designs completed	%	More is Better	N/A	43.75	50.00	
Number of detailed designs and cost estimates for capital works	#	More is Better	N/A	11.00	14.00	
Number of preliminary investigations for capital works	#	More is Better	N/A	0.00	29.00	



## Facilities & Council Properties

### KPI traffic lights

● On Track    
 ● Off track    
 ● Trend KPI (no target)

### Building & Property Management

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of applications affecting community land	#	Less is Better	N/A	264.56	253.89	<span style="color: blue;">●</span>



## Information Technology Services

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Information Management

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of Freedom of Information requests annually	#	Less is Better	N/A	14.00	9.00	
Number of records archived for off-site storage annually (linear meters)	#	More is Better	N/A	45.10	82.51	
Percentage of total incoming correspondence registered that is electronic	%	More is Better	N/A	49.86	58.75	
Time taken to process Freedom of Information requests	Hours	Less is Better	N/A	70.98	75.37	
Total incoming correspondence registered	#	More is Better	N/A	39104.00	39834.00	

### Information Technology Operations

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Average number of days to resolve incidents	#	Less is Better	N/A		57.84	
Average number of days to resolve requests	#	Less is Better	N/A		92.58	
Percentage of IT service desk phone calls answered within 20 seconds	%	More is Better	95.00		100.00	
Percentage of IT service desk tickets resolved in more than 5 days	%	Less is Better	25.00		23.13	
Percentage of IT service desk tickets resolved within 24 hours	%	More is Better	0.00		58.27	
Percentage of IT service desk tickets resolved within 5 days	%	More is Better	0.00		13.60	



## Planning & Development

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Development Assessment - Building

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of building fire safety inspections undertaken (Section 71)	#	More is Better	N/A	19.00	7.00	
Number of Building Rules Consent applications approved	#	More is Better	800.00	997.00	938.00	
Percentage Building Rules Consent applications approved within statutory timeframes	%	Goal Post	100.00	100.00	100.00	
Percentage of Class 1 building approvals for which inspections are undertaken	%	More is Better	20.00	0.00	75.00	

### Development Assessment - Compliance

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of enforcement notices issued (Section 84)	#	Less is Better	N/A	14.00	10.00	
Number of total complaints responded to that relate to approved development applications	#	Less is Better	N/A	70.00	33.00	
Number of total complaints responded to that relate to unapproved development	#	Less is Better	N/A	106.00	47.00	

### Development Assessment - Planning

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Total Development Applications Lodged	#	More is Better	1000.00	0.00	1576.75	



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- **More is Better:** desirable to get the highest value possible for the KPI Actual.
- **Goal Post:** desirable to get the KPI Actual around the Target value within the variance.

## Organisation & Culture

### Arts & Culture

#### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

#### Arts & Culture

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of exhibitions at Council's art spaces	#	More is Better	12.00	3.67	13.67	
Number of local artists shown	#	More is Better	48.00	3.67	66.58	



## Community Wellbeing

### KPI traffic lights

On Track    Off track    Trend KPI (no target)

### Community Development, Partnerships & Advisory Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Facilitate, liaise and support community networking and development	%	More is Better	75.00	0.00	100.00	
Number of Alexandrina participants at volunteer recognition events	#	More is Better	200.00	235.00	382.00	
Participate and contribute to the Fleurieu Regional Community Service Advisory Committee (FRCSAC)	%	More is Better	75.00	0.00	100.00	
Participate and contribute to the Southern Fleurieu Positive Ageing Taskforce (SFPAT) and Adelaide Hills Positive Ageing Taskforce (HPAT)	%	Goal Post	75.00	37.50	75.00	

### Community Transport

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of Alexandrina residents utilising community transport services through Milang & Clayton Bay Community Care	#	More is Better	45.00	37.00	41.00	
Number of Alexandrina residents utilising community transport services through Strathalbyn Home Assist & Community Care	#	More is Better	15.00	0.00	36.00	
Number of Alexandrina residents utilising Southern Community Transport Services	#	More is Better	352.00	0.00	400.00	

### Fleurieu Families

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of families assisted by Fleurieu Families resident in Alexandrina	#	More is Better	40.00	0.00	399.00	
Number of Indigenous clients participating in Fleurieu Families programs	\$	More is Better	5.00	31.00	103.00	
Number of participants in early childhood development and parenting programs	#	More is Better	45.00	676.00	358.00	
Percentage of families reporting notable progress to achieving their goals through Fleurieu Families programs	%	More is Better	37.50	64.50	87.00	
Percentage of recipients of Fleurieu Families Services reporting improved awareness of relevant local services and resources	%	More is Better	37.50	70.50	92.00	

### Home and Community Services (HACC)

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of clients utilising Home and Community services (HACC funded) resident in Alexandrina	#	More is Better	450.00	1170.00	637.00	
Number of Home and Community service volunteer hours	Hours	More is Better	6000.00	4613.50	7072.00	



Number of Home and Community service volunteers	#	More is Better	240.00	171.00	196.00	
Number of Home and Community services direct client contacts	#	More is Better		22327.00	20890.00	
Percentage achievement of HACC program annual targets	%	Goal Post	100.00	95.00	90.00	
Percentage compliance of HACC services with National Service Standards	%	Goal Post	100.00	100.00	100.00	

### Youth Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of active participants in Fusion Youth Music and Skating event	#	More is Better		300.00	300.00	
Number of participants in Wet Paint youth theatre project	#	More is Better		55.00	99.00	
Number of Regional Youth Art Exhibition submissions	#	More is Better		0.00	155.00	
Number of submissions from youth film makers	#	More is Better		16.00	29.00	
Percentage of YAC participants involved in sub-committees	#	More is Better		200.00	390.00	



## Finance Services

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Creditors Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
% of Creditors paid within agreed payment terms	%	More is Better	95.00	94.19	97.00	

### Debtors Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
% of Debtors outstanding over 90 Days	%	Less is Better	7.00	37.81	41.00	

### Financial Management & Accounting

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Asset Sustainability Ratio	%	More is Better	90.00	40.00	50.00	
Interest Cover Ratio	%	Less is Better	10.00	0.00	3.60	
Net Financial Liabilities Ratio	%	Less is Better	100.00	83.00	75.00	
Net interest as a percentage of total loans outstanding	%	Less is Better	3.00	5.50	5.60	
Operating Surplus Ratio	%	Goal Post	0.00	(5.00)	3.00	

### Rates Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
% of outstanding Rate Debtors Over 90 days	%	Less is Better	3.00	9.32	25.09	



## Governance & Strategy

### KPI traffic lights

On Track   Off track   Trend KPI (no target)

### Business Reporting

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Percentage of reports produced within allocated timeframes	%	More is Better	90.00	100.00	100.00	

### Communications

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of visits to mysay.alexandrina.sa.gov.au	#	More is Better	N/A	20170.00	18642.00	
Percentage of business units contributing to quarterly newsletter	%	More is Better	50.00	60.75	67.00	
Percentage of media releases published on Council's website	%	More is Better	100.00	100.00	100.00	

### Governance

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Percentage of attendance at scheduled elected member training	%	More is Better	100.00	100.00	86.00	
Percentage of Section 41 Committees submitting Minutes to Council	%	Goal Post	100.00	59.50	74.00	

### Strategy

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Local business registrations by sector (count)	#	More is Better	0.00		428.00	
Number of business plans that are managed through Council's integrated planning software	#	Goal Post	2.00	2.00	2.00	
Value of rebate received from Local Government Association Mutual Liability Scheme	\$	More is Better	0.00	294500.00	249602.00	



## Human Resources

### KPI traffic lights

 On Track     Off track     Trend KPI (no target)

### Human Resources

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Staff turnover rate	%	Less is Better	10.00		7.14	



## Library & Customer Service

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Customer Information Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of property searches processed	#	More is Better	N/A	1931.00	1916.00	
Percentage of total payments transacted electronically	%	More is Better	60.00	59.25	72.00	
Percentage telephone calls resolved at first point of call	%	More is Better	50.00	41.54	35.72	



## Libraries - Programs and Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Average age of book stock, excluding local and family history (based on date added to collection)	Years	Less is Better	N/A	5.06	5.04	
Number of attendees at specialised programs - Goolwa	#	More is Better	3600.00	3635.00	4595.00	
Number of attendees at specialised programs - Strathalbyn	#	More is Better		3093.00	3170.00	
Number of Internet & PC Sessions (Goolwa, Port Elliot & Mt Compass)	#	More is Better	19200.00	19079.00	17541.00	
Number of Internet & PC Sessions (Strathalbyn & Milang)	#	More is Better	9600.00	12290.00	11953.00	
Number of Library Loans per Capita (Goolwa, Port Elliot & Mt Compass)	#	More is Better	15.00	13.23	12.38	
Number of Library Loans per Capita (Strathalbyn, Milang)	#	More is Better	12.00	9.07	10.76	
Number of recipients for home delivery service in Goolwa Beach, Goolwa South	#	More is Better	120.00	146.00	136.00	
Number of recipients for home delivery service in Goolwa, Goolwa North, Hindmarsh Island	#	More is Better		258.00	228.00	
Number of recipients for home delivery service in Langhorne Creek, Woodchester & District	#	More is Better	0.00	0.00	0.00	
Number of recipients for home delivery service in Milang, Tooperang & District	#	More is Better		12.00	12.00	
Number of recipients for home delivery service in Port Elliot, Middleton	#	More is Better		49.00	71.00	
Number of recipients for home delivery service Mount Compass, Kuitpo & District	#	More is Better		11.00	12.00	
Number of recipients for home delivery service per small area (C )	#	More is Better		800.00	841.00	
Number of recipients for home delivery service Strathalbyn & District	#	More is Better		324.00	382.00	
Number of volunteer hours within Library & Customer Service	#	More is Better	3996.00	6694.92	5933.22	
Number of volunteers within Library & Customer Service	#	More is Better	240.00	576.74	525.34	
Percentage of registered Library borrowers per Capita (Goolwa, Port Elliot & Mt Compass)	%	More is Better	75.00	84.00	60.20	
Percentage of registered Library borrowers per Capita (Strathalbyn & Milang)	%	More is Better	35.00	44.58	48.20	



## Tourism & Events

### KPI traffic lights

 On Track
  Off track
  Trend KPI (no target)

### Alexandrina Visitor Services

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Commission on Bookings - Goolwa Visitor Information Centre	\$	More is Better	10000.00	12252.00	15131.00	
Commission on Bookings - Strathalbyn Visitor Information Centre	\$	More is Better		4013.06	4458.78	
Gross value of Tourism Bookings	\$	More is Better		16265.06	19589.78	
Total Visitors to Alexandrina Visitor Services	#	More is Better		58429.00	61035.00	
Total Volunteer Hours at Alexandrina Visitor Services	#	More is Better	0.00	10776.00	10617.00	
Visitors to Goolwa Visitor Information Centre	#	More is Better		32802.00	35867.00	
Visitors to Strathalbyn Visitor Information Centre	#	More is Better	20000.00	25627.00	25168.00	
Volunteer Hours - Goolwa Visitor Information Centre	#	Goal Post	N/A	4864.00	5106.00	
Volunteer Hours - Strathalbyn Visitor Information Centre	#	Goal Post	N/A	5912.00	5511.00	

### Event Management

KPI	Indicator	KPI Calculation	Target	2013/14 Actual	2014/15 Actual	Actual vs. Target
Number of complaints for events	#	Less is Better	N/A	0.00	0.00	
Percentage of approved Council funded events that achieved 'Festival & Event' Policy objectives	%	More is Better	90.00	0.00	100.00	



# Freedom of Information Statement

## July 2015



## Freedom of Information Statement

This Information Statement is published by Alexandrina Council in accordance with the requirements of the Freedom of Information Act 1991.

Alexandrina Council is pleased to comply with the legislation and welcomes enquiries.

An updated Information Statement will be published every twelve months.

### 1. Structure and Functions of Council

#### 1.1 Council

Council, consisting of 11 Ward Councillors and the Mayor is the decision making body on all policy matters. Ordinary meetings of the Council are held at Alexandrina Council, Cadell Street, Goolwa on the third Monday of every month. In the event that such Monday is a public holiday, the meeting is deferred to the next day (Tuesday). Members of the public are welcome to attend.

Council may alter the location of the Council meeting.

#### 1.2 The functions of council include—

- a) to plan at the local and regional level for the development and future requirements of its area;
- b) to provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area (including general public services or facilities (including waste collection, control or disposal services or facilities), health, welfare or community services or facilities, and cultural or recreational services or facilities);
- c) to provide for the welfare, well-being and interests of individuals and groups within its community;
- d) to take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- e) to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
- f) to provide infrastructure for its community and for development within its area (including infrastructure that helps to protect any part of the local or broader community from any hazard or other event, or that assists in the management of any area);
- g) to promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism;
- h) to establish or support organisations or programs that benefit people in its area or local government generally;
- i) to manage and, if appropriate, develop, public areas vested in, or occupied by, the council;
- j) to manage, improve and develop resources available to the council;



k) to undertake other functions and activities conferred by or under an Act.

### 1.3 Council Committees:

1.3.1 Committees are established under Section 41 of the Local Government Act 1999 to assist the council in the performance of its functions; to inquire into and report to the council on matters within the ambit of the council's responsibilities; to provide advice to the council; to exercise, perform or discharge delegated powers, functions or duties. The following are Committees of Council including Advisory Committees, Boards as formed under Section 41 of the Local Government Act 1999 as such members of the public are welcome to attend meetings.

Alexandrina Arts & Cultural Advisory Committee

Basham Beach & Horseshoe Bay Advisory Committee

Fleurieu Region Community Services Advisory Committee

Friends of the Goolwa Library

Goolwa Sports Stadium Management Committee

Goolwa Wharf Precinct Board – established 21 July 2014

Heritage Advisory Committee

Southern Fleurieu Youth Advisory Committee

Woodshed Committee

Alexandrina Centre for Positive Ageing Support Committee -  
Disbanded Council Meeting 15 Sept 2014 – Item 10.8

Currency Creek Cemetery Committee - Disbanded Council  
Meeting 16 February 2015 – Item 8.2

Friends of the PS Oscar 'W' - Disbanded Council Meeting 16  
February 2015 – Item 9.8

Langhorne Creek Progress Association - Disbanded Council  
Meeting 16 February 2015 – Item 9.8

Plant and Machinery Committee - Now an "advisory  
committee" only.

Southern Communities Transport Advisory Committee - Now  
a sub-committee under the Fleurieu Region Community  
Services Advisory Committee

Strathalbyn Soldiers Memorial Gardens Committee -  
Disbanded Council Meeting 15 September 2014 – Item 10.7

### 1.3.2 Development Assessment Panel

The Development Act 1993 requires all Councils in South Australia to establish a Development Assessment Panel. The Development



Assessment Panel is granted delegated powers and is formed by Council in accordance with the requirements of Section 56A of the Development Act 1993. Its delegated powers are administered in accordance with the Terms of Reference adopted by Council and the statutory requirements set out under the Act. The delegations allow the Panel to act as the relevant authority for all matters under the Development Act, in relation to hearings and decisions of certain types of development applications that are delegated by Council to the Panel. The Panel comprises of four independent members and three elected members. The Panel meetings are scheduled for the third Thursday of the month (but are subject to change). Meetings are held at Alexandrina Council, Cadell Street, Goolwa. All meetings are open to the public.

### **1.3.3 Strategic Policy & Planning Committee**

The Strategic Policy & Planning Committee, formed pursuant to Section 101A of the Development Act, 1993, comprises all elected members. The role of this Committee is to develop land-use planning policies and initiate projects for the orderly and sustainable development of the Council district. All meetings are held at Alexandrina Council, Cadell Street, Goolwa and are open to the public.

### **1.3.4 Audit Committee**

Council is required to establish an Audit Committee in accordance with Section 126 of the Local Government Act, 1999. The Audit Committee makes recommendations to the Council on areas within its terms of reference. The role of the Audit Committee is to assist Council in the discharge of its responsibilities for financial reporting, maintaining a reliable system of internal controls and risk management, asset management, liaising with the external auditor and fostering the organisation's ethical development. The Audit Committee comprises two independent members and three elected members. All meetings are held at Alexandrina Council, Cadell Street, Goolwa and are open to the public.

Audit Committee meetings are held quarterly.

## **1.4 Agendas and Minutes**

### **Full Council and Section 41 Committees**

Agendas are placed on public display no less than three clear days prior to those meetings.

Minutes of each meeting are available for public inspection within five days of the meeting.

### **Development Assessment Panel**

Agendas are placed on public display no less than five days prior to those meetings.



Minutes of each meeting are available for public inspection within five days of the meeting.

#### **Strategic Policy & Planning Committee**

Agendas are placed on public display no less than three days prior to those meetings.

Minutes of each meeting are available for public inspection within five days of the meeting.

#### **Audit Committee**

Agendas are placed on public display no less than three days prior to those meetings.

Minutes of each meeting are available for public inspection within five days of the meeting.

### **1.5 Delegations**

The Chief Executive and other Officers have the delegated authority from Council to make decisions on a number of specified administrative and policy matters. These delegations are listed in the Delegations Register and are reviewed annually by Council.

In keeping with the legislative requirement;

- To determine policies to be applied by Council in exercising its discretionary powers,
- To determine the type, range and scope of projects to be undertaken by the Council, and
- To develop comprehensive management plans, budgets, financial controls and performance objectives and indicators for the operations of Council,

the Council makes decisions which direct and/or determine its activities and functions.

Such decisions include the approval of works and services to be undertaken, and the resources which are able to be made available to undertake such works and services.

Decisions are also made to determine whether or not approvals are to be granted for applications from residents for various forms of development.

## **2. Services for the Community**

Council makes decisions on policy issues relating to the services that are provided to ratepayers, residents, and members of the public. These services are listed below and include but are not limited to:

Administration  
Aged Care Centres  
Animal Control

Asset & Risk Management  
Boat Ramps & Jetties  
Building Fire Safety



Bushfire Management	Information Technology
Car Parks	Library Services
Civic Events	Liquor Licensing
Clean Air Controls	Litter Control /Waste Services
Cemeteries	Marketing
Commercial Properties	Natural Resources Management
Communications	Parking Control
Community Buildings	Parks, Gardens and Reserves
Community Consultation	Pest Plant & Weeds
Community Development	Playground Equipment
Community Grants	Policy Development/Advice
Community Halls and Buildings	Private Works
Community Housing	Property Access
Community Services Groups	Public Conveniences
Corporate Planning	Public Relations
Council Meetings and Committees	Public Seating
Customer Services	Purchasing & Contract Management
Development Assessment	Rates and Assessments
Development Policy	Road Construction and Maintenance
Disaster Management and Planning	Road Opening/Closing
Dog & Cat Management	Road Reserves
Effluent Drainage	Service Centres/Depots
Elected Member Relations	Signage
Elections	Sport and Recreation Facilities
Emergency management	Stormwater Drainage
Environmental Health	Strategic Land Use Policy
Finance General	Strategic Planning
Fire Prevention	Street Lighting
Fleet Management	Street Sweeping
Food Premises Inspections	Street Tree Maintenance
Footpaths & Cycle Tracks	Traffic Control Devices
Foreshore Facilities	Vandalism
Heritage	Waste Control Systems
Home And Community Care (HACC)	Waste Management
Human Resources	Waste Water System
Immunisation Programs	Water Catchment Management
Information Management	Work Health and Safety
Information Services	

### 3. Public Participation

#### 3.1 Council Meetings

Members of the public have a number of options whereby they may put forward their views on particular issues before Council.

- (1) **Deputations:** With the permission of the, Chief Executive a member of the public may address the Council personally or on behalf of a group of residents.



- (2) **Presentations to Council:** With prior notification and arrangement with the Chief Executive, a member of the public may address the Council for up to ten (10) minutes on any issue relevant to Council.
- (3) **Petitions:** Written petitions can be addressed to the Council on any issue within the Council's jurisdiction.
- (4) **Written Requests:** A member of the public can write to the Council on any Council policy, activity or service
- (5) **Elected Members:** Members of the public can contact their Elected Members of Council to discuss any issue relevant to Council.

### 3.2 Community Consultation:

Alexandrina Council consults with ratepayers and local residents on particular issues which affect their neighbourhood.

- (1) **Reserve Development:** Property owners and residents may be consulted on the types of facilities and equipment required during the design of public reserves.
- (2) **Meetings of Electors:** All residents and electors are eligible to attend meetings and vote on any proposals to lease Council reserves to local community groups.
- (3) **Community Forums:** Forums are held from time to time to allow residents to view plans and proposals and to voice their views on any issue affecting their ward or the District generally.
- (4) **Development Applications:** Residents and ratepayers are notified of some Development Applications requiring the approval of Council. Some types of applications are exempt from public notification by the Development Act. When an application is publicly presented, residents and ratepayers have the opportunity both to write to Council expressing their view of the application and to subsequently address the Council before a decision is made.
- (5) **My Say website:** My Say is a consultation hub where the public can engage with Council *when* and *where* it suits the individual and the opportunity for Council to *connect* with the community on matters of interest to many.

## 4. Access to Council Records

### 4.1 Documents Available for Inspection

The following documents are available for public inspection free of charge at Council offices at Goolwa. Copies of the documents may be purchased as per Council's Fees and Charges Register. Many of these documents can also be accessed on Council's website at no charge. Availability of documents will be facilitated with due respect for legislation and procedure limitations.



2014-23 Our Community Strategic Plan  
Annual Business Plan & Budget Statement & Summary  
Annual Financial Statements  
Annual Report  
Assessment Book - extracts  
Business Continuity Plan  
Campaign donations returns  
Charters for subsidiaries:

- Fleurieu Regional Waste Authority
- Adelaide Hills Regional Waste Authority
- Southern and Hills Local Government Association
- Fleurieu Regional Aquatic Centre

Council and Committee Agendas  
Council and Committee Minutes  
Community Land Management Plan  
Council By Laws  
Development Plan  
Emergency Management Plan  
Environmental Action Plan 2014-2018  
Fleurieu Interim Bushfire Management Area Plan  
Freedom of Information Statement  
Infrastructure and Asset Management Plan  
Long Term Financial Plan 2014-2023  
Register of Community Land  
Register of Delegations  
Register of Development  
Register of Dogs  
Register of Elected Members Allowances and Benefits  
Register of Elected Members Gifts and Benefits  
Register of Employees Gifts and Benefits  
Register of Employees Salaries Wages and Benefits  
Register of Fees and Charges  
Register of High Risk Manufactured Water Systems  
Register of Land Management Agreements  
Register of Public Streets and Roads  
Register of Wastewater Works Approval  
Terms of Reference – Audit Committee  
Terms of Reference – Development Assessment Panel  
Terms of Reference – Goolwa Sports Stadium  
Terms of Reference – Fleurieu Regional Aquatic Centre Community Reference Group  
Terms of Reference – Strategic Planning & Development Policy Committee  
Terms of Reference – Goolwa Wharf Precinct Board  
Voters Roll



## 4.2 Policies & Procedures

The following Policies & Procedures are available for public inspection free of charge at Council offices at Goolwa and Strathalbyn. Copies of the documents may be purchased as per Council's Fees and Charges Register. Many of these documents can also be accessed on Council's website at no charge.

Access to Council Meetings & Documents Policy  
Alexandrina Libraries - Collection Development Policy  
Alexandrina Libraries - Notice Display Policy  
Alexandrina Libraries – Service Policy  
Alexandrina Libraries - User Code of Conduct  
Arts & Culture Policy  
Assessment Book, Changes to Policy  
Asset Accounting Policy  
Bees - Snakes - Wasps Pest Control Policy  
Biosolids Depot Discharge Policy  
Caretaker Policy  
Cat Traps, Hire of Policy  
Cemeteries Policy  
Communication Policy  
Community Donations Policy  
Community Grants Policy  
Community Group Loan Policy  
Community Memorial Brick & Memorial Seat Sponsorship Policy  
Complaints & Compliments Policy  
Complaints Handling - Policy  
Complaints Handling - Procedure  
Crossover to Properties Policy  
Disposal of Council Land and Other Assets Policy  
Elected Members' Code of Conduct Complaints Handling Procedure  
Elected Members Information Management Policy  
Elected Members Training and Development Plan 2014-15  
Elected Members Training and Development Policy 2015  
Elected Members' Allowances, Benefits, Support & Facilities Policy  
Emergency Services Support Policy  
Enforcement Policy  
Fencing Policy  
Festivals & Events Policy  
Financial Internal Control Policy  
Fraud and Corruption Prevention Policy  
Garbage Collection - Private  
House Numbering Policy  
Internal Review of Council Decisions - Policy  
Internal Review of Council Decisions - Procedure  
Irrigated Public Open Space Water Use Policy  
Kerbside Waste Collection Policy  
Media Policy  
Mobile Food Vans Policy



Order Making Policy  
 Overdimensional Vehicles Policy  
 Petitions Policy  
 Pipe Lines – Domestic  
 Pipes Under Road - Commercial  
 Police Clearance - Policy  
 Police Clearance - Procedure  
 Privacy - Policy  
 Privacy - Procedure  
 Procurement - Policy  
 Prudential Management Policy  
 Public Arts Policy  
 Public Consultation - Policy  
 Public Consultation - Procedure  
 Public Relations Policy  
 Recreational Use of Council Reserves & Public Spaces Policy  
 Refund/Fee Waiver - Development Application Fees Policy  
 Requests for Services Policy  
 Reserves - Recreation, Refuse Collection Policy  
 Risk Management - Policy  
 Risk Management - Procedure  
 Roadside Fire Frames (Community Event Signage) Policy  
 Roadside Timber - Removal of Policy  
 Safe Environment Policy  
 Search Requests - Certificate of Liabilities Policy  
 Signs Policy  
 Surf Contests Policy  
 Temporary Road Closures Policy  
 Temporary Stock Control Signs  
 Ticket Sales Privacy Policy  
 Trade Waste Discharge Policy  
 Transportable Buildings - Pre-used Policy  
 Trees - Removal of Policy  
 Trees - Seed Collection Policy  
 Volunteers Policy  
 Weddings Policy  
 Weeds Management and Control Policy  
 Whistleblowers Protection Policy

**Extract from Fees and Charges 2015/2016**

Complete copy of Assessment Record on Compact Disc	Each	\$1280.00
Register of Fees and Charges copy	Document	\$20.00
Rate Assessment Record copy	Extract	\$20.00
Register of Public Streets and Roads copy	Extract	\$20.00
Register of Elected Members allowances and benefits copy	Document	\$20.00



Register of Employees Salaries Wages and Benefits copy	Document	\$20.00
Building and Planning approvals, documentation & plans	Appln	\$40.00
Complete copy of Council's delegation register	Document	\$120.00
Copy of a Council Policy	Page	\$0.60
Council Meeting Agenda copy	Page	\$0.60
Council Meeting Minutes copy	Page	\$0.60
Committee Agendas and Minutes copy	Page	\$0.60
Council Policy Manual copy	Page	\$0.60
Code of Conduct copy	Page	\$0.60
Council's Annual Business Plan & Budget copy	Document	\$20.00
Annual Report copy	Document	\$20.00
Annual Financial Statements copy	Document	\$20.00
Council By laws copy	Page	\$0.60
Voters Roll - Ward Roll	Roll	\$30.00
Voters Roll - Complete Roll	Roll	\$300.00
Interim Bushfire Management Area Plan copy	Document	\$20.00
Extract from Dog Register	Extract	\$20.00
Development Register copy	Page	\$0.60
Development Plan Amendments	Page	P.O.A.

#### **4.3 Other Information Requests**

Requests for other information not included in clause 4.1 or 4.2 above will be considered in accordance with the Freedom of Information provisions of the Local Government Act. Under this legislation an application fee and, where appropriate, a search fee must be forwarded with the completed request form, unless the applicant is granted an exemption.

Should the applicant require copies of any documents inspected pursuant to a Freedom of Information request, the charges as set out under the Act will apply.

Freedom of Information requests should be addressed to;

The Freedom of Information Officer

Alexandrina Council

PO Box 21

GOOLWA SA 5214

Forms are available from the Council Office at Goolwa or Council's website.

Applications will be responded to as soon as possible within the statutory 30 days of Council receiving the properly completed Freedom of Information request form together with the appropriate application and search fees.



**5. Amendment to Council Records**

A member of the public may request access to Council documents containing reference to their personal affairs by making a request under the Freedom of Information Act. They may then request a correction to any information about themselves that is incomplete, inaccurate, misleading or out of date.

To gain access to such Council records, a member of the public must complete a Freedom of Information Request Form as set out in clause 4.3 above, outlining the records that he or she wishes to inspect.

**6. Alexandrina Council Freedom of Information Requests**

Council received 8 Freedom of Information applications during 2014/2015.

	<b>Personal</b>	<b>Non Personal</b>	<b>Total</b>
Applications received	0	9	9
Determined	0	7	7
Withdrawn	0	1	1
Application to be determined 2015/2016	0	1	1

**7. Location of the council offices**

Alexandrina Council principal office is at Goolwa.

**Goolwa Council office**

11 Cadell Street

Goolwa SA 5214

Telephone: 08 8555 7000

Goolwa Customer Service Centre is open Monday to Friday from 9 am until 5 pm and on Saturdays from 9 am until 12 noon.

**Strathalbyn Community Centre**

1 Colman Terrace

Strathalbyn SA 5255

Telephone: 08 8555 7000

Strathalbyn Community Centre is open Monday to Friday from 9 am until 5 pm and Saturdays from 9 am until 12 noon.



Enquiries regarding any of council's policies, codes and registers should be directed to Council's Governance Administration Officer 08 8555 7000.

Alexandrina Council

# Financial Statements 30 June 2015



CONNECTING COMMUNITIES



# Alexandrina Council

## General Purpose Financial Statements for the year ended 30 June 2015

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## Alexandrina Council

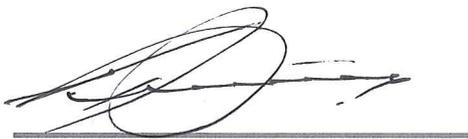
### General Purpose Financial Statements for the year ended 30 June 2015

### Certification of Financial Statements

**We have been authorised by the Council to certify the financial statements in their final form.**

**In our opinion:**

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Peter Dinning  
**CHIEF EXECUTIVE OFFICER**



Keith Parkes  
**MAYOR**

Date: 1 | 10 | 2015

## Alexandrina Council

### Statement of Comprehensive Income

for the year ended 30 June 2015

\$ '000	Notes	2015	2014
<b>Income</b>			
Rates Revenues	2a	33,008	31,065
Statutory Charges	2b	951	833
User Charges	2c	2,090	2,260
Grants, Subsidies and Contributions	2g	3,389	1,724
Investment Income	2d	48	77
Reimbursements	2e	436	407
Other Income	2f	633	506
Net Gain - Equity Accounted Council Businesses	19	56	40
<b>Total Income</b>		<b>40,611</b>	<b>36,912</b>
<b>Expenses</b>			
Employee Costs	3a	12,768	11,873
Materials, Contracts & Other Expenses	3b	15,827	15,738
Depreciation, Amortisation & Impairment	3c	9,547	9,257
Finance Costs	3d	1,498	1,576
Net loss - Equity Accounted Council Businesses	19	-	17
<b>Total Expenses</b>		<b>39,640</b>	<b>38,461</b>
<b>Operating Surplus / (Deficit)</b>		<b>971</b>	<b>(1,549)</b>
Asset Disposal & Fair Value Adjustments	4	(859)	21
Amounts Received Specifically for New or Upgraded Assets	2g	1,834	2,670
Physical Resources Received Free of Charge	2i	1,201	2,239
<b>Net Surplus / (Deficit) <sup>1</sup></b>		<b>3,147</b>	<b>3,381</b>
<b>Other Comprehensive Income</b>			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	(3,508)	29,221
Impairment (Expense) / Recoupments Offset to Asset Revaluation Reserve	9a	-	(369)
<b>Total Other Comprehensive Income</b>		<b>(3,508)</b>	<b>28,852</b>
<b>Total Comprehensive Income</b>		<b>(361)</b>	<b>32,233</b>

<sup>1</sup> Transferred to Equity Statement

# Alexandrina Council

## Statement of Financial Position

as at 30 June 2015

\$ '000	Notes	2015	2014
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	5a	1,118	1,139
Trade & Other Receivables	5b	3,732	3,051
Inventories	5c	19	47
<b>Total Current Assets</b>		<b>4,869</b>	<b>4,237</b>
<b>Non-Current Assets</b>			
Financial Assets	6a	300	1,578
Equity Accounted Investments in Council Businesses	6b	457	401
Infrastructure, Property, Plant & Equipment	7a	412,142	412,123
<b>Total Non-Current Assets</b>		<b>412,899</b>	<b>414,102</b>
<b>TOTAL ASSETS</b>		<b>417,768</b>	<b>418,339</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8a	5,155	3,958
Borrowings	8b	1,069	1,158
Provisions	8c	1,788	1,961
<b>Total Current Liabilities</b>		<b>8,012</b>	<b>7,077</b>
<b>Non-Current Liabilities</b>			
Borrowings	8b	24,713	25,924
Provisions	8c	2,845	2,779
<b>Total Non-Current Liabilities</b>		<b>27,558</b>	<b>28,703</b>
<b>TOTAL LIABILITIES</b>		<b>35,570</b>	<b>35,780</b>
<b>Net Assets</b>		<b>382,198</b>	<b>382,559</b>
<b>EQUITY</b>			
Accumulated Surplus		154,527	151,524
Asset Revaluation Reserves	9a	225,679	229,187
Other Reserves	9b	1,992	1,848
<b>Total Council Equity</b>		<b>382,198</b>	<b>382,559</b>

# Alexandrina Council

## Statement of Changes in Equity for the year ended 30 June 2015

\$ '000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
<b>2015</b>					
<b>Balance at the end of previous reporting period</b>		151,524	229,187	1,848	<b>382,559</b>
<b>a. Net Surplus / (Deficit) for Year</b>		3,147	-	-	<b>3,147</b>
<b>b. Other Comprehensive Income</b>					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(3,508)	-	<b>(3,508)</b>
<b>Other Comprehensive Income</b>		-	(3,508)	-	<b>(3,508)</b>
<b>Total Comprehensive Income</b>		<b>3,147</b>	<b>(3,508)</b>	-	<b>(361)</b>
<b>c. Transfers between Reserves</b>		(144)	-	144	-
<b>Balance at the end of period</b>		<b>154,527</b>	<b>225,679</b>	<b>1,992</b>	<b>382,198</b>
<b>2014</b>					
<b>Balance at the end of previous reporting period</b>		147,822	200,335	2,169	<b>350,326</b>
<b>a. Net Surplus / (Deficit) for Year</b>		3,381	-	-	<b>3,381</b>
<b>b. Other Comprehensive Income</b>					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	29,221	-	<b>29,221</b>
- IPP&E Impairment (Expense) / Recoupments Offset to ARR	7a	-	(369)	-	<b>(369)</b>
<b>Other Comprehensive Income</b>		-	28,852	-	<b>28,852</b>
<b>Total Comprehensive Income</b>		<b>3,381</b>	<b>28,852</b>	-	<b>32,233</b>
<b>c. Transfers between Reserves</b>		321	-	(321)	-
<b>Balance at the end of period</b>		<b>151,524</b>	<b>229,187</b>	<b>1,848</b>	<b>382,559</b>

# Alexandrina Council

## Statement of Cash Flows

for the year ended 30 June 2015

\$ '000	Notes	2015	2014
<b>Cash Flows from Operating Activities</b>			
<b><u>Receipts</u></b>			
Operating Receipts		40,383	36,443
Investment Receipts		48	77
<b><u>Payments</u></b>			
Operating Payments to Suppliers and Employees		(27,785)	(27,840)
Finance Payments		(1,540)	(1,560)
<b>Net Cash provided by (or used in) Operating Activities</b>	11b	<b>11,106</b>	<b>7,120</b>
<b>Cash Flows from Investing Activities</b>			
<b><u>Receipts</u></b>			
Amounts Received Specifically for New/Upgraded Assets		1,834	2,670
Sale of Replaced Assets		590	230
Repayments of Loans by Community Groups		1,375	85
Distributions Received from Equity Accounted Council Businesses		-	14
<b><u>Payments</u></b>			
Expenditure on Renewal/Replacement of Assets		(4,786)	(3,889)
Expenditure on New/Upgraded Assets		(8,730)	(7,323)
Loans Made to Community Groups		(110)	(169)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(9,827)</b>	<b>(8,382)</b>
<b>Cash Flows from Financing Activities</b>			
<b><u>Receipts</u></b>			
Proceeds from Borrowings		14,210	8,000
<b><u>Payments</u></b>			
Repayments of Borrowings		(15,510)	(9,046)
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>(1,300)</b>	<b>(1,046)</b>
<b>Net Increase (Decrease) in Cash Held</b>		<b>(21)</b>	<b>(2,308)</b>
plus: <b>Cash &amp; Cash Equivalents at beginning of period</b>	11	<b>1,139</b>	<b>3,447</b>
<b>Cash &amp; Cash Equivalents at end of period</b>	11	<b>1,118</b>	<b>1,139</b>

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

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## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 1. Summary of Significant Accounting Policies

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The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

##### 1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

#### 2 The Local Government Reporting Entity

Alexandrina Council is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 11 Cadell Street, GOOLWA. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

The principal activities and entities conducted other than in the Council's own name that have been included in these consolidated financial statements are:

1. Adelaide Hills Region Waste Management Authority
2. Fleurieu Regional Waste Authority

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

#### 3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In the month of June the Federal Government has paid amounts of untied financial assistance grants,

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 1. Summary of Significant Accounting Policies (continued)

which are recognised on receipt, in advance of the year of allocation. In June 2015, two quarters of the 2015/16 allocation amounting to \$650,899 was paid in advance; no amount was paid in advance in June 2014; Accordingly, the operating surplus of current year is overstated by \$650,899.

The actual amounts of untied grants received during the reporting periods are disclosed in Note 2.

#### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

#### 5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

#### 6 Infrastructure, Property, Plant & Equipment

##### 6.1 Transitional Provisions

As at 1 July 2008, Council has elected not to recognise any values for land under roads, acquired

before the commencement of AASB 1051 *Land Under Roads*.

##### 6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Road signs are not capitalised in infrastructure. Council has elected not to capitalise Library Book Stock.

##### 6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Infrastructure	\$10,000
Land	\$1
Land Improvements	\$20,000
Buildings	\$15,000
Furniture & Fittings	\$5,000
Operational Equipment	\$5,000
IT Equipment	\$3,000
Other	\$5,000
Plant	\$15,000

##### 6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies (continued)

value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

**6.5 Depreciation of Non-Current Assets**

Other than land, all infrastructures, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

*Plant, Furniture & Equipment*

Office Equipment	5 to 10 years
Office Furniture and Fittings	10 to 35 years
Office Electrical Equipment	4 to 10 years
Computer Equipment	3 to 10 years
Minor Equipment	5 to 25 years
Plant	units of usage

*Building & Other Structures*

Structure	40 to 100 years
Roofing	40 to 60 years
Fit out	20 years
Services	40 to 50 years
Non componentised Buildings & Structure	15 to 100 years

*Infrastructure*

Sealed Road Surfaces	13 to 40 years
Sealed Road Pavement	15 to 80 years
Unsealed Road Surfaces	12 to 35 years
Bridges	80 years
Footpaths	12 to 70 years
Kerbing	50 to 70 years

Stormwater Drainage	10 to 100 years
Water	15 to 80 years
Common Effluent Treatment Plant	15 to 80 years

**6.6 Impairment**

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

**7 Payables**

**7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

**7.2 Payments Received in Advance & Deposits**

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 1. Summary of Significant Accounting Policies (continued)

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#### 8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

#### 9 Employee Benefits

##### 9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Council has recognised a provision in for sick leave liabilities for the employees falling under AWU enterprise bargaining agreement.

##### 9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

#### 10 Provisions

##### 10.1 Provisions for Reinstatement, Restoration and Rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and

rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. Council's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

#### 11 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

#### 12 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities.

The Adelaide Hills Region Waste Management Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of Adelaide Hills Council, Alexandrina Council, The District Council of Mt Barker and Rural City of Murray Bridge, this organisation operates as a regional waste management authority within the combined area.

The Southern and Hills Local Government Association has been created as regional subsidiary to represent the interest of all Councils in the Southern Hills, Fleurieu Peninsula and Kangaroo Island, within Local Government in SA. The group meet on a monthly basis and discuss Local Government policy and procedures, and provide advice back to the LGA from a regional perspective.

The Fleurieu Regional Waste Authority is Local Government Authority Section 43 Regional Subsidiary under the control of Alexandrina Council, Kangaroo Island Council, Yankalilla Council and the

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies (continued)

City of Victor Harbor. This organisation operates as a regional waste management authority within the combined area.

**13 GST Implications**

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

**14 New accounting standards and UIG interpretations**

Certain new (or amended) accounting standards and interpretations have been published that are not mandatory for reporting periods ending 30 June 2015.

**Council has not adopted any of these standards early.**

Council's assessment of the impact of these new standards and interpretations is set out below.

**Applicable to Local Government with implications:**

**AASB 9 - Financial Instruments** (and associated amending standards)

AASB 9 replaces AASB 139 Financial Instruments: Recognition and Measurement and has an effective date for reporting periods beginning on or after 1 January 2018 (and must be applied retrospectively).

The overriding impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets.

Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories:

- fair value and
- amortised cost (where financial assets will only be able to be measured at amortised cost where very specific conditions are met).

**AASB 15 - Revenue from contracts with customers and associated amending standards**

AASB 15 introduces a five step process for revenue recognition with the core principle of the new Standard being that entities recognise revenue so as to depict the transfer of goods or services to customers in amounts that reflect the consideration (that is, payment) to which the entity expects to be entitled in exchange for those goods or services.

The changes in revenue recognition requirements in AASB 15 may cause changes to accounting policies relating to the timing and amount of revenue recorded in the financial statements as well as additional disclosures.

The full impact of AASB 15 has not yet been ascertained or quantified.

AASB 15 will replace AASB 118 which covers contracts for goods and services and AASB 111 which covers construction contracts.

The effective date of this standard is for annual reporting periods beginning on or after 1 January 2017.

**AASB 124 - Related Party Disclosures**

From 1 July 2016, AASB 124 Related Party Disclosures will apply to Council.

This means that Council will be required to disclose information about related parties and Council transactions with those related parties.

Related parties will more than likely include the Mayor, Councillors and certain Council staff. In addition, the close family members of those people and any organisations that they control or are associated with will be classified as related parties (and fall under the related party reporting requirements).

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies (continued)

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**AASB 2014 - 10 Sale or contribution of Assets between an Investor and its Associate or Joint Venture**

The amendments address an acknowledged inconsistency between the requirements in AASB 10 and those in AASB 128 (2011), in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

The main consequence of the amendments is that a full gain or loss is recognised when a transaction involves a business (whether it is housed in a subsidiary or not).

A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

The effective date of this standard is for annual reporting periods beginning on or after 1 January 2016.

This standard will only impact Council where there has been a sale or contribution of assets between the entity and the associate/joint venture

**AASB 2014 - Amendments to Australian Accounting Standards - Accounting for Acquisitions of Interests in Joint Operations [AASB 1 and AASB 11]**

This Standard amends AASB 11 to provide guidance on the accounting for acquisitions of interests in joint operations in which the activity constitutes a business.

The amendments require:

- (a) the acquirer of an interest in a joint operation in which the activity constitutes a business, as defined in AASB 3 Business Combinations, to apply all of the principles on business combinations accounting in AASB 3 and other Australian Accounting Standards except for those principles that conflict with the guidance in AASB 11; and
- (b) the acquirer to disclose the information required by AASB 3 and other Australian Accounting Standards for business combinations.

This Standard also makes an editorial correction to AASB 11.

The effective date of this standard is for annual reporting periods beginning on or after 1 January 2016.

If a joint operation is acquired during the reporting period, then this standard clarifies the accounting for the acquisition to be in accordance with AASB 3, i.e. assets and liabilities acquired to be measured at fair value.

There are no other standards that are “not yet effective” which are expected to have a material impact on Council in the current or future reporting periods and on foreseeable future transactions.

**15 Full Cost Attribution**

In reviewing Council’s allocation of each type of cost and the reliability of that allocation, costs are allocated directly wherever possible. This has resulted in a reduction in the type of costs allocated indirectly to a function.

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 2. Income

\$ '000	Notes	2015	2014
<b>(a). Rates Revenues</b>			
<b>General Rates</b>			
General Rates		28,675	27,001
Less: Discretionary Rebates, Remissions & Write Offs		(328)	(313)
<b>Total General Rates</b>		<b>28,347</b>	<b>26,688</b>
<b>Other Rates (Including Service Charges)</b>			
Natural Resource Management Levy		651	636
Water Supply		5	4
Community Wastewater Management Systems		3,848	3,591
<b>Total Other Rates</b>		<b>4,504</b>	<b>4,231</b>
<b>Other Charges</b>			
Penalties for Late Payment		157	146
<b>Total Other Charges</b>		<b>157</b>	<b>146</b>
<b>Total Rates Revenues</b>		<b>33,008</b>	<b>31,065</b>
<b>(b). Statutory Charges</b>			
Development Act Fees		267	186
Town Planning Fees		215	203
Health & Septic Tank Inspection Fees		144	153
Animal Registration Fees & Fines		201	191
Sundry		124	100
<b>Total Statutory Charges</b>		<b>951</b>	<b>833</b>
<b>(c). User Charges</b>			
Cemetery Fees		115	125
Community Wastewater Management Fees (CWMS)		464	754
Hall & Equipment Hire		114	103
Lease / Rental - Non-Investment Properties		526	444
Sundry		803	658
Waste Management Fees		53	161
Water Supply		15	15
<b>Total User Charges</b>		<b>2,090</b>	<b>2,260</b>

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 2. Income (continued)

\$ '000	Notes	2015	2014
<b>(d). Investment Income</b>			
Interest on Investments			
- Local Government Finance Authority		48	75
- Banks & Other		-	2
<b>Total Investment Income</b>		<b>48</b>	<b>77</b>
<b>(e). Reimbursements</b>			
Roadworks		26	28
Private Works		6	11
Other		404	368
<b>Total Reimbursements</b>		<b>436</b>	<b>407</b>
<b>(f). Other Income</b>			
Insurance & Other Recoupments - Infrastructure, IPP&E		28	37
Sundry		464	469
Remeasurement of Capping Provision		141	-
<b>Total Other Income</b>		<b>633</b>	<b>506</b>

Council keeps provisions for capping costs associated with the closure of landfills pits. The provision is based on the estimated cost required for the capping of these pits. During 2014-15 Council has remeasured the capping cost and reversed the excess amount.

### (g). Grants, Subsidies, Contributions

Amounts Received Specifically for New or Upgraded Assets	1,834	2,670
Other Grants, Subsidies and Contributions	2,738	1,724
Individually Significant Item - Additional Grants Commission Payment (refer below)	651	-
<b>Total Grants, Subsidies, Contributions</b>	<b>5,223</b>	<b>4,394</b>

The functions to which these grants relate are shown in Note 12.

#### (i) Sources of grants

Commonwealth Government	942	1,837
State Government	3,624	2,238
Other	657	319
<b>Total</b>	<b>5,223</b>	<b>4,394</b>

#### (ii) Individually Significant Items

Grant Commission (FAG) Grant Recognised as Income	651	-
---	-----	---

On 30 June 2015 Council received payment of the first two instalments of the 2015/2016 Grant Commission (FAG) grant. As has been done in previous years, these amounts are recognised as income upon receipt. The timing of these grant monies has varied over the last two years and this has had a material impact on Council's operating result.

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 2. Income (continued)

\$ '000	Notes	2015	2014
<b>(h). Conditions over Grants &amp; Contributions</b>			
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:			
<b>Unexpended at the close of the previous reporting period</b>		1,009	1,250
<i>Less:</i>			
<i>Expended during the current period from revenues recognised in previous reporting periods</i>			
Roads Infrastructure		-	(31)
Other Services		(833)	(1,181)
<b>Subtotal</b>		<b>(833)</b>	<b>(1,212)</b>
<i>Plus:</i>			
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>			
Other Services		908	971
<b>Subtotal</b>		<b>908</b>	<b>971</b>
<b>Unexpended at the close of this reporting period</b>		<b>1,084</b>	<b>1,009</b>
<b>Net increase (decrease) in assets subject to conditions in the current reporting period</b>		<b>75</b>	<b>(241)</b>
<b>(i). Physical Resources Received Free of Charge</b>			
Infrastructure - Roads		59	112
Infrastructure - Stormwater		367	564
Infrastructure - CWMS & Water		604	1,163
Infrastructure - Footpaths		85	81
Infrastructure - Kerbs		86	107
Infrastructure - Bridges & Major Culverts		-	212
<b>Total Physical Resources Received Free of Charge</b>		<b>1,201</b>	<b>2,239</b>

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 3. Expenses

\$ '000	Notes	2015	2014
<b>(a). Employee Costs</b>			
Salaries and Wages		10,090	9,444
Employee Leave Expense		1,521	1,400
Superannuation - Defined Contribution Plan Contributions	18	825	759
Superannuation - Defined Benefit Plan Contributions	18	282	282
Workers' Compensation Insurance		551	530
Accident & Sickness Insurance		183	168
Less: Capitalised and Distributed Costs		(684)	(710)
<b>Total Operating Employee Costs</b>		<b>12,768</b>	<b>11,873</b>
Total Number of Employees (full time equivalent at end of reporting period)		163	157
<b>(b). Materials, Contracts and Other Expenses</b>			
<b>(i) Prescribed Expenses</b>			
Auditor's Remuneration			
- Auditing the Financial Reports		14	13
Elected Members' Expenses		493	533
Election Expenses - LG Election was held in Nov-2014		99	10
<b>Subtotal - Prescribed Expenses</b>		<b>606</b>	<b>556</b>
<b>(ii) Other Materials, Contracts and Expenses</b>			
Contractors		3,988	3,802
- Waste Management		2,240	1,898
- Professional Services		950	944
- Legal Expenses		235	227
- Roadside Vegetation		284	303
- Community Wastewater Management Schemes		712	1,008
Communications (Phone, Fax, Mobiles, Internet & Postage)		444	339
Donations & Contributions		981	1,256
Energy		1,285	1,325
Insurance		413	408
Levies Paid to Government - NRM levy		653	635
Levies - Other		42	36
Sundry		2,994	3,001
<b>Subtotal - Other Material, Contracts &amp; Expenses</b>		<b>15,221</b>	<b>15,182</b>
<b>Total Materials, Contracts and Other Expenses</b>		<b>15,827</b>	<b>15,738</b>

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 3. Expenses (continued)

\$ '000	Notes	2015	2014
<b>(c). Depreciation, Amortisation and Impairment</b>			
<b>(i) Depreciation and Amortisation</b>			
Buildings & Other Structures (Level 2)		219	225
Buildings & Other Structures (Level 3)		1,089	1,073
Infrastructure			
- Stormwater		692	665
- CWMS		1,001	852
- Footpaths		238	240
- Kerbs		374	363
- Bridges & Major Culverts		321	319
- Water		16	15
- Roads		4,279	4,279
- Rec & Open Space		399	259
Furniture & Fittings		64	65
Plant		476	460
Equipment		369	326
Capping & Reinstatement		-	104
Other Assets		10	10
<b>Subtotal</b>		<b>9,547</b>	<b>9,255</b>
<b>(ii) Impairment</b>			
Buildings & Other Structures		-	369
Equipment		-	2
<b>Subtotal</b>		<b>-</b>	<b>371</b>
Less: Impairment Expense Offset to Asset Revaluation Reserve	9	-	(369)
<b>Total Depreciation, Amortisation and Impairment</b>		<b>9,547</b>	<b>9,257</b>
<b>(d). Finance Costs</b>			
Interest on Loans		1,498	1,576
<b>Total Finance Costs</b>		<b>1,498</b>	<b>1,576</b>

## Alexandrina Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2015

### Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	Notes	2015	2014
<b>Infrastructure, Property, Plant &amp; Equipment</b>			
<b>Assets Renewed or Directly Replaced</b>			
Proceeds from Disposal		590	230
Less: Carrying Amount of Assets Sold		(1,449)	(209)
<b>Gain (Loss) on Disposal</b>		<b>(859)</b>	<b>21</b>
<b>Net Gain (Loss) on Disposal or Revaluation of Assets</b>		<b>(859)</b>	<b>21</b>

### Note 5. Current Assets

#### (a). Cash & Cash Equivalents

Cash on Hand at Bank	149	266
Deposits at Call	969	873
<b>Total Cash &amp; Cash Equivalents</b>	<b>1,118</b>	<b>1,139</b>

#### (b). Trade & Other Receivables

Rates - General & Other	1,524	1,347
Accrued Revenues	10	16
Debtors - General	1,895	1,406
Prepayments	238	230
Loans to Community Organisations	76	63
<b>Subtotal</b>	<b>3,743</b>	<b>3,062</b>
Less: Allowance for Doubtful Debts	(11)	(11)
<b>Total Trade &amp; Other Receivables</b>	<b>3,732</b>	<b>3,051</b>

#### (c). Inventories

Stores & Materials	19	47
<b>Total Inventories</b>	<b>19</b>	<b>47</b>

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 6. Non-Current Assets

\$ '000	Notes	2015	2014
<b>(a). Financial Assets</b>			
<b>Receivables</b>			
Loans to Community Organisations*		285	1,563
Other - Deferred Debtors		15	15
<b>Total Receivables</b>		<b>300</b>	<b>1,578</b>
<b>Total Financial Assets</b>		<b>300</b>	<b>1,578</b>

\* During 2014/15 Council reached an agreement with a Community Organisation to adjust their loan balance by \$1.3 million in return for the acquisition of a strategic building asset.

### **(b). Equity Accounted Investments in Council Businesses**

Adelaide Hills Regional Waste Management Authority	19	231	229
Fleurieu Regional Waste Authority	19	226	172
<b>Total Equity Accounted Investments in Council Businesses</b>		<b>457</b>	<b>401</b>

Alexandrina Council

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2015

Note 7a (i). Infrastructure, Property, Plant & Equipment

\$ '000	Fair Value Level	as at 30/6/2014				Asset Movements during the Reporting Period										as at 30/6/2015			
		At Fair Value	At Cost	Accumulated Dep'n	Carrying Value	Asset Additions		WDV of Asset Disposals	Depreciation Expense (Note 3c)	Impairment Loss (recognised in P/L) (Note 3c)	Impairment Loss (recognised in Equity) (Note 9)	WIP Transfers	Classification Transfers	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Dep'n	Carrying Value
						New / Upgrade	Renewals												
Capital Work in Progress		-	6,553	-	6,553	2,487	413	-	-	-	-	(6,339)	-	-	-	-	-	-	-
Land	2	97,575	332	-	97,907	340	-	(69)	-	-	-	15	-	-	-	-	-	-	-
Land Improvements		-	4,644	-	4,644	-	-	-	-	-	-	-	1,482	-	-	-	-	-	-
Buildings & Other Structures	2	14,908	60	6,736	8,232	1,541	26	-	(219)	-	-	-	-	-	-	-	-	-	-
Buildings & Other Structures Infrastructure	3	55,002	931	19,538	36,395	100	91	-	(1,089)	-	-	19	-	-	-	-	-	-	-
- Stormwater	3	53,568	614	12,142	42,040	799	7	(35)	(692)	-	-	15	-	-	1,101	-	-	-	-
- CWMS	3	48,256	2,798	17,680	33,374	2,702	133	(106)	(1,001)	-	-	5,855	(1,482)	(3,296)	-	-	-	-	-
- Footpaths	3	12,316	828	3,071	10,073	882	125	(80)	(238)	-	-	198	-	-	183	-	-	-	-
- Kerbs	3	25,485	255	10,594	15,146	150	11	(7)	(374)	-	-	-	-	(44)	-	-	-	-	-
- Bridges & Major Culverts	3	30,180	234	9,410	21,004	-	-	-	(321)	-	-	-	-	-	290	-	-	-	-
- Water	3	1,230	-	651	579	-	-	-	(16)	-	-	-	-	-	8	-	-	-	-
- Roads	3	152,337	2,257	32,036	122,558	353	2,346	(575)	(4,279)	-	-	23	-	(1,750)	-	-	-	-	-
- Rec & Open Space	3	7,929	798	2,035	6,692	395	209	-	(399)	-	-	20	-	-	-	-	-	-	-
Furniture & Fittings		1,130	62	632	560	27	-	-	(64)	-	-	-	-	-	-	-	-	-	-
Plant		6,756	820	2,966	4,610	-	1,330	(545)	(476)	-	-	-	-	-	-	-	-	-	-
Equipment		2,594	390	1,470	1,514	156	95	(34)	(369)	-	-	-	-	-	-	-	-	-	-
Capping & Reinstatement		-	856	856	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Assets		-	649	407	242	-	-	-	(10)	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure, Property, Plant &amp; Equipment</b>		<b>509,266</b>	<b>23,081</b>	<b>120,224</b>	<b>412,123</b>	<b>9,932</b>	<b>4,786</b>	<b>(1,451)</b>	<b>(9,547)</b>	<b>-</b>	<b>-</b>	<b>(194)</b>	<b>-</b>	<b>(5,090)</b>	<b>1,582</b>	<b>525,074</b>	<b>17,682</b>	<b>130,614</b>	<b>412,142</b>
<b>Comparatives</b>		<b>470,153</b>	<b>33,721</b>	<b>124,588</b>	<b>379,286</b>	<b>9,562</b>	<b>3,889</b>	<b>(209)</b>	<b>(9,255)</b>	<b>(2)</b>	<b>(369)</b>	<b>-</b>	<b>-</b>	<b>(14,374)</b>	<b>43,595</b>	<b>509,266</b>	<b>23,081</b>	<b>120,224</b>	<b>412,123</b>

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

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\$ '000

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##### Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

**Level 1:** Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

##### Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

##### Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

##### Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

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\$ '000

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#### Valuation of Assets (continued)

##### Land

- Basis of valuation: Fair Value (Market Value as required)
- Date of valuation: 30 June 2013.
- Valuer: Office of the Valuer General

##### Land Improvements

- Basis of valuation: Recognised at Cost

##### Buildings & Major Structures

- Basis of valuation: Fair Value (Market Value as required)
- Date of valuation: 1 July 2013.
- Valuer: Maloney Field Services Pty Ltd

Alexandrina Council have identified assets which are required to be valued under a market approach, in accordance with AASB 13 - Fair Value Measurement. The assets were subsequently valued by Maloney Field Services as at 1 July 2013. The balance of the assets were valued at Depreciated Replacement Cost.

##### Infrastructure

- Basis of valuation: Fair Value (Replacement Cost). Additions at cost.
- Date of valuation: 30 June 2015.
- Valuer: Council valuation using unit rates and benchmarked by W&G Engineering.

Council's unit rates were indexed using the Local Government Price Index for 31 March 2015 of 1.4%.

Council has incorporated residual values for:

Footpaths	30%
Road Pavement	30%

Council plans to undertake condition based assessments of its Infrastructure assets on a four-yearly rolling program according to the following schedule in consultation with its external asset management consultants.

Bridges & Major Culverts	2017/18
Parks & Open Spaces	2015/16
Roads, Carparks	2017/18
Kerbs & Footpaths	2016/17
CWMS & Water Supply	2015/16
Stormwater	2015/16

Parks & Open Spaces: During 2012/13 financial year Council took steps for the data collection of Parks & Openspaces Infrastructure. Due to the large number of assets and the need to collect quality data this project continued during 2013/14 and 2014/15 financial years to be completed in the 2015/16 financial year.

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

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\$ '000

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##### Valuation of Assets (continued)

###### Plant

- Basis of valuation: Market Value / Written down current replacement cost. Additions are recognised at cost.
- Date of valuation: 1 July 2010.
- Valuer: Maloney Field Services Pty Ltd

###### Equipment

- Basis of valuation: Written down current replacement cost. Additions are recognised at cost .

###### Furniture & Fittings

- Basis of valuation: Market Value. Additions are recognised at cost.
- Date of valuation: 1 July 2011.
- Valuer: Maloney Field Services Pty Ltd

###### Capping and Reinstatement

Recognised at Cost

###### Other Assets

Recognised at Cost

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 8. Liabilities

\$ '000	Notes	2015 Current	2015 Non Current	2014 Current	2014 Non Current
<b>(a). Trade and Other Payables</b>					
Goods & Services		3,369	-	2,781	-
Payments Received in Advance		868	-	332	-
Accrued Expenses - Employee Entitlements		257	-	217	-
Accrued Expenses - Finance Costs		492	-	534	-
Accrued Expenses - Other		21	-	23	-
Deposits, Retentions & Bonds		148	-	71	-
<b>Total Trade and Other Payables</b>		<b>5,155</b>	<b>-</b>	<b>3,958</b>	<b>-</b>

#### (b). Borrowings

Loans	1,069	24,713	1,158	25,924
<b>Total Borrowings</b>	<b>1,069</b>	<b>24,713</b>	<b>1,158</b>	<b>25,924</b>

All interest bearing liabilities are secured over the future revenues of the Council

#### (c). Provisions

Employee Entitlements (including oncosts)	1,514	1,981	1,357	1,846
Future Reinstatement / Restoration, etc	153	824	393	833
Other	121	40	211	100
<b>Total Provisions</b>	<b>1,788</b>	<b>2,845</b>	<b>1,961</b>	<b>2,779</b>

#### Movements in Provisions

\$ '000				
2015 (current & non-current)		Employee Entitlements (including oncosts)	Future Reinstatement	Other
<b>Opening Balance</b>		3,203	1,226	311
Add	Additional Amounts Recognised	1,395	-	16
(Less)	Payments	(1,109)	(121)	(166)
	Unused Amounts Reversed	(15)	(141)	-
Add (Less)	Remeasurement Adjustments	21	13	-
<b>Closing Balance</b>		<b>3,495</b>	<b>977</b>	<b>161</b>

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 9. Reserves

\$ '000	1/7/2014	Increments (Decrements)	Transfers	Impairments	30/6/2015
<b>(a). Asset Revaluation Reserve</b>					
Land	75,589	-	-	-	75,589
Buildings & Other Structures	16,954	-	-	-	16,954
- Stormwater	32,582	1,101	-	-	33,683
- CWMS	8,269	(3,296)	-	-	4,973
- Footpaths	4,288	183	-	-	4,471
- Kerbs	7,637	(44)	-	-	7,593
- Bridges & Major Culverts	17,153	290	-	-	17,443
- Water	552	8	-	-	560
- Roads	65,998	(1,750)	-	-	64,248
Furniture & Fittings	165	-	-	-	165
<b>Total Asset Revaluation Reserve</b>	<b>229,187</b>	<b>(3,508)</b>	<b>-</b>	<b>-</b>	<b>225,679</b>
<b>Comparatives</b>	<b>200,335</b>	<b>29,221</b>	<b>-</b>	<b>(369)</b>	<b>229,187</b>
<b>(b). Other Reserves</b>					
Open Space	53	1	-	-	54
AHRWMA	229	2	-	-	231
FRWA	172	54	-	-	226
CWMS	465	6,978	(6,932)	-	511
Water Supply	22	-	(22)	-	-
Boating	87	88	(83)	-	92
Library	7	7	(6)	-	8
Other	813	1,067	(1,010)	-	870
<b>Total Other Reserves</b>	<b>1,848</b>	<b>8,197</b>	<b>(8,053)</b>	<b>-</b>	<b>1,992</b>
<b>Comparatives</b>	<b>2,169</b>	<b>9,322</b>	<b>(9,642)</b>	<b>-</b>	<b>1,848</b>

#### PURPOSES OF RESERVES

##### Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

##### Open Space

In compliance with Div 4 s50(10)(a) of the Development Act 1993, Council has created a reserve for Open Space Contributions.

##### AHRWMA - Adelaide Hills Regional Waste Management Authority

Alexandrina Council's interest in the Adelaide Hills Regional Waste Management Authority.

##### FRWA - Fleurieu Regional Waste Authority

Alexandrina Council's interest in the Fleurieu Regional Waste Authority.

##### CWMS - Community Wastewater Management Scheme

In compliance with s155(6)(a)&(b) of the Local Government Act 1993, Council has created a reserve for Community Wastewater Management Schemes.

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 9. Reserves (continued)

\$ '000

##### Water Supply

Council supplies water to Finniss.

##### Boating

Boating activities funds held in reserve for Section 41 Committee of Council.

##### Library

Friends of Goolwa Library funds held in reserve for Section 41 Committee of Council.

##### Other

Strathalbyn Woodshed, Strategic Projects, and ACPA Support Committee funds held in reserve and unspent grants and contributions.

#### Note 10. Assets Subject to Restrictions

\$ '000

Notes

2015

2014

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

##### Cash & Financial Assets

###### Unexpended amounts received from Federal Government

Unexpended amounts received from Other Levels of Government

523

544

CWMS Contributions

511

465

Water Schemes

-

22

###### **Total Cash & Financial Assets**

**1,034**

**1,031**

#### Note 11. Reconciliation to Statement of Cash Flows

##### (a). Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets

5

1,118

1,139

###### **Balances per Statement of Cash Flows**

**1,118**

**1,139**

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 11. Reconciliation to Statement of Cash Flows (continued)

\$ '000	Notes	2015	2014
<b>(b). Reconciliation of Change in Net Assets to Cash from Operating Activities</b>			
<b>Net Surplus/(Deficit)</b>		<b>3,147</b>	<b>3,381</b>
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		9,547	9,257
Equity Movements in Equity Accounted Investments (Increase)/Decrease		(56)	(23)
Non-Cash Asset Acquisitions		(1,201)	(2,239)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)		(1,834)	(2,670)
Net (Gain) Loss on Disposals		859	(21)
Work In Progress WIP Adjustment		194	-
		<b>10,656</b>	<b>7,685</b>
<b>Add (Less): Changes in Net Current Assets</b>			
Net (Increase)/Decrease in Receivables		(668)	(216)
Net (Increase)/Decrease in Inventories		28	(16)
Net Increase/(Decrease) in Trade & Other Payables		1,197	(2,154)
Net Increase/(Decrease) in Unpaid Employee Benefits		292	1,502
Net Increase/(Decrease) in Other Provisions		(399)	319
<b>Net Cash provided by (or used in) operations</b>		<b>11,106</b>	<b>7,120</b>
<b>(c). Non-Cash Financing and Investing Activities</b>			
<b>Acquisition of assets by means of:</b>			
- Physical Resources Received Free of Charge	2i	1,201	2,239
<b>Total Non-Cash Financing &amp; Investing Activities</b>		<b>1,201</b>	<b>2,239</b>
<b>(d). Financing Arrangements</b>			
<b>Unrestricted access was available at balance date to the following lines of credit:</b>			
Bank Overdrafts		1,200	1,200
Corporate Credit Cards		41	46
LGFA Cash Advance Debenture Facility		27,070	26,960

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

## Alexandrina Council

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2015

#### Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2015	Actual 2014	Actual 2015	Actual 2014	Actual 2015	Actual 2014	Actual 2015	Actual 2014	Actual 2015	Actual 2014
<b>\$ '000</b>										
Office of the Chief Executive	-	5	1,153	1,073	(1,153)	(1,068)	-	-	146	144
Organisation & Culture	32,115	29,644	8,791	8,705	23,324	20,939	1,738	1,085	3,938	3,627
Infrastructure & Assets	1,314	1,175	6,034	6,161	(4,720)	(4,986)	51	7	69,120	67,585
Engineering & Environment	7,126	6,048	23,662	22,503	(16,536)	(16,455)	1,599	631	344,508	346,983
<b>Total Functions/Activities</b>	<b>40,555</b>	<b>36,872</b>	<b>39,640</b>	<b>38,442</b>	<b>915</b>	<b>(1,570)</b>	<b>3,388</b>	<b>1,723</b>	<b>417,768</b>	<b>418,339</b>

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 12b. Components of Functions

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\$ '000

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**The activities relating to Council functions are as follows:**

#### **OFFICE OF THE CHIEF EXECUTIVE**

Elected members, Chief Executive's Office.

#### **ORGANISATION & CULTURE**

Work Health & Safety, Risk Management, General Administration, Human Resource Management, Payroll, Audit, Strategic Management, Communications, Signal Point Interpretive Centre, Cultural Services and Regional Art Centre.,Rate Revenue, Finance General, Rate Processing, Debtors, Creditors, Loans & Investments Management, Libraries (Goolwa and Strathalbyn) & Customer Service, Centre for Positive Ageing, Aged/Disabled/Disadvantaged Homes, Community bus, Community Aid Services, Fleurieu Families/Family Links, Home Assist, Community Services and Youth Services., Tourism and Events, Oscar W, Wooden Boat Festival, Goolwa Visitor Information Centre and Strathalbyn Visitor Centre.

#### **INFRASTRUCTURE & ASSETS**

Records Management, Information Technology,Management of Council Owned Properties (inc Halls, Administration Centres, Public Conveniences, Caravan Parks etc), Economic Development, Infrastructure/Assets/Contracts Management, Development Assessment (Planning & Building), Swimming Centres

#### **ENGINEERING & ENVIRONMENT**

Health Prevention Services, Noxious Insects, Health Services, General Inspectors (Dog & Cat Management, Impounding Livestock, Parking), Fire Protection, Natural Resources,Public Conveniences, Street Lighting, Parking Off Street, Sport and Recreation Facilities, Private Works, Foreshore Protection, Alexandrina Riverfront, Recreational Boating, Parks and Gardens, Playgrounds, Road Reserves, Cemeteries, Water Supply Scheme, Community Wastewater Management Schemes, Sanitary and Garbage, Street Cleaning, Stormwater Drainage, Traffic Control, Road Maintenance, Resheeting, Footpath/Cycle Tracks, Vandalism, Plant Operations, Works Depot, and Technical Services.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 13. Financial Instruments

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\$ '000

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#### Recognised Financial Instruments

##### Bank, Deposits at Call, Short Term Deposits

##### Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

##### Terms & Conditions:

Deposits are returning fixed interest rates between 2.25% and 2.5% (2014: 2.5% and 2.75%).

##### Carrying Amount:

Approximates fair value due to the short term to maturity.

##### Receivables

##### Rates & Associated Charges

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

##### Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

##### Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.6042% (2014: 0.6458%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

##### Carrying Amount:

Approximates fair value (after deduction of any allowance).

##### Receivables

##### Fees & Other Charges

##### Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

##### Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

##### Carrying Amount:

Approximates fair value (after deduction of any allowance).

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 13. Financial Instruments (continued)

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\$ '000

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#### Recognised Financial Instruments

##### Receivables

##### Other Levels of Government

##### Accounting Policy:

Carried at nominal value.

##### Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

##### Carrying Amount:

Approximates fair value.

##### Liabilities

##### Creditors and Accruals

##### Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

##### Terms & Conditions:

Liabilities are normally settled on 30 day terms.

##### Carrying Amount:

Approximates fair value.

##### Liabilities

##### Interest Bearing Borrowings

##### Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

##### Terms & Conditions:

Secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 5.3% and 7.2% (2014: 5.3% and 7.2%).

##### Carrying Amount:

Approximates fair value.

##### Liabilities

##### Finance Leases

##### Accounting Policy:

Accounted for in accordance with AASB 117.

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>2015</b>					
<b>Financial Assets</b>					
Cash & Equivalents	1,118	-	-	1,118	1,118
Receivables	3,504	300	-	3,804	3,794
<b>Total Financial Assets</b>	<b>4,622</b>	<b>300</b>	<b>-</b>	<b>4,922</b>	<b>4,912</b>
<b>Financial Liabilities</b>					
Payables	4,385	-	-	4,385	4,385
Current Borrowings	1,990	-	-	1,990	1,069
Non-Current Borrowings	-	14,743	18,972	33,715	24,713
<b>Total Financial Liabilities</b>	<b>6,375</b>	<b>14,743</b>	<b>18,972</b>	<b>40,090</b>	<b>30,167</b>

\$ '000	Due < 1 year	Due > 1 year & 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>2014</b>					
<b>Financial Assets</b>					
Cash & Equivalents	1,139	-	-	1,139	1,139
Receivables	2,832	1,578	-	4,410	4,399
<b>Total Financial Assets</b>	<b>3,971</b>	<b>1,578</b>	<b>-</b>	<b>5,549</b>	<b>5,538</b>
<b>Financial Liabilities</b>					
Payables	3,184	-	-	3,184	3,184
Current Borrowings	2,613	-	-	2,613	1,158
Non-Current Borrowings	-	16,476	15,478	31,954	25,924
<b>Total Financial Liabilities</b>	<b>5,797</b>	<b>16,476</b>	<b>15,478</b>	<b>37,751</b>	<b>30,266</b>

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2015		30 June 2014	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	4.25%	9,606	4.75%	9,815
Fixed Interest Rates	5.77%	16,176	5.81%	17,267
		<b>25,782</b>		<b>27,082</b>

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 13. Financial Instruments (continued)

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\$ '000

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##### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 14. Commitments for Expenditure

\$ '000	Notes	2015	2014
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#### (a). Capital Commitments

##### Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Infrastructure	834	300
Plant & Equipment	149	-
	<u>983</u>	<u>300</u>

##### These expenditures are payable:

Not later than one year	983	150
Later than one year and not later than 5 years	-	150
	<u>983</u>	<u>300</u>

Alexandrina Council at the time of preparing the financial statements have entered into a joint project with the City of Victor Harbor to construct a Regional Aquatic Centre, no commitments have been entered into as at 30 June 2015.

#### (b). Other Expenditure Commitments

##### Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Audit Services	32	12
Waste Management Services	1,552	3,104
Other	781	1,044
	<u>2,365</u>	<u>4,160</u>

##### These expenditures are payable:

Not later than one year	2,230	2,160
Later than one year and not later than 5 years	135	2,000
	<u>2,365</u>	<u>4,160</u>

#### (c). Finance Lease Commitments

Council has no Finance Leases.

# Alexandrina Council

## Notes to and forming part of the Financial Statements for the year ended 30 June 2015

### Note 15. Financial Indicators

\$ '000	Amounts 2015	Indicator 2015	Prior Periods 2014	2013
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These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

#### 1. Operating Surplus Ratio

Operating Surplus	971			
Rates - General & Other Less NRM levy	32,357	3%	(5%)	0%

*This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.*

#### 1a. Adjusted Operating Surplus Ratio

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

315				
32,357	1%	(3%)	0%	

#### 2. Net Financial Liabilities Ratio

Net Financial Liabilities	30,420			
Total Operating Revenue	40,611	75%	83%	84%

*Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.*

#### 3. Asset Sustainability Ratio \*

Net Asset Renewals	4,196			
Infrastructure & Asset Management Plan required expenditure	8,414	50%	40%	43%

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

\* Council is comfortable that its expenditure on the renewal of assets is sufficient to maintain Council's asset stock in accordance with agreed levels of service. Council acknowledges the need to update its Asset Management Plans to better reflect these expenditure levels. Once these plans have been updated Council's ratio will be closer to 100%.

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 16. Uniform Presentation of Finances

\$ '000	2015	2014
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	40,611	36,912
less Expenses	(39,640)	(38,461)
<b>Operating Surplus / (Deficit)</b>	<b>971</b>	<b>(1,549)</b>
<p>less <b>Net Outlays on Existing Assets</b></p>		
Capital Expenditure on Renewal and Replacement of Existing Assets	4,786	3,889
less Depreciation, Amortisation and Impairment	(9,547)	(9,257)
less Proceeds from Sale of Replaced Assets	(590)	(230)
<b>Subtotal</b>	<b>(5,351)</b>	<b>(5,598)</b>
<p>less <b>Net Outlays on New and Upgraded Assets</b></p>		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	8,731	7,323
less Amounts Received Specifically for New and Upgraded Assets	(1,834)	(2,670)
<b>Subtotal</b>	<b>6,897</b>	<b>4,653</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(575)</b>	<b>(604)</b>

#### Note 17. Operating Leases

##### Leases Providing Revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 18. Superannuation

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\$ '000

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The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

##### **Accumulation only Members**

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation and Council's Enterprise Bargaining Agreement. For ASU members the rate is currently 10% (10% 2013/14) while for AWU employees the rate is currently 9.50% (9.25% in 2013/14). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

##### **Salarylink (Defined Benefit Fund) Members**

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2013/14) of "superannuation" salary.

In addition, Council makes a separate contribution (4% of salary for ASU, 3% for AWU) for Salarylink members to their Marketlink account. The total contribution for Salarylink members is 10.3% for ASU employees and 9.3% for AWU employees. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

##### **Contributions to Other Superannuation Schemes**

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 19. Interests in Other Entities

\$ '000

**All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.**

	Council's Share of Net Income		Council's Share of Net Assets	
	2015	2014	2015	2014
Joint Ventures	56	23	457	401
<b>Total</b>	<b>56</b>	<b>23</b>	<b>457</b>	<b>401</b>

#### JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

##### (a) Carrying Amounts

Name of Entity	Principal Activity	2015	2014
Adelaide Hills Regional Waste Management Authority	Waste Management	231	229
Southern and Hills Local Government Association	Local Government Policies & Procedures	-	-
Fleurieu Regional Waste Authority	Waste Management	226	172
<b>Total Carrying Amounts - Joint Ventures &amp; Associates</b>		<b>457</b>	<b>401</b>

##### Adelaide Hills Regional Waste Management Authority

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of Adelaide Hills Council, Alexandrina Council, The District of Mount Barker and Rural City of Murray Bridge. This organisation operates as a regional waste management authority within the combined area.

##### Southern and Hills Local Government Association

The Southern and Hills Local Government Association is a regional subsidiary to represent the interests of all Councils in the Southern Hills, Fleurieu Peninsula and Kangaroo Island, within Local Government in SA. The group meet on a monthly basis and discuss Local Government policy and procedures, and provide advice back to the LGA from a regional perspective.

Alexandrina Councils interest in the Southern & Hills Local Government Association for 2014-15 is deemed to be immaterial in amount and has not been recognised. This will be reviewed annually.

##### Fleurieu Regional Waste Authority

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of Victor Harbour, Alexandrina Council, Kangaroo Island Council and Yankalilla District Council. This organisation operates as a regional waste management authority within the combined area.

##### (b) Relevant Interests

Name of Entity	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2015	2014	2015	2014	2015	2014
Adelaide Hills Regional Waste Management Authority	12%	3%	10%	10%	25%	25%
Southern and Hills Local Government Association			14%	14%	14%	14%
Fleurieu Regional Waste Authority			35%	35%	22%	22%

## Alexandrina Council

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 19. Interests in Other Entities (continued)

\$ '000

##### (c) Movement in Investment in Joint Venture or Associate

	Adelaide Hills Regional Waste Management Authority		Southern and Hills Local Government Association	
	2015	2014	2015	2014
Opening Balance	229	255	-	5
Share in Operating Result	2	(12)	-	(5)
Distributions Received	-	(14)	-	-
<b>Council's Equity Share in the Joint Venture or Associate</b>	<b>231</b>	<b>229</b>	<b>-</b>	<b>-</b>

	Fleurieu Regional Waste Authority	
	2015	2014
Opening Balance	172	132
Share in Operating Result	54	40
<b>Council's Equity Share in the Joint Venture or Associate</b>	<b>226</b>	<b>172</b>

##### Basham Beach Trust

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. Council performs a custodial role in respect of Basham Beach Trust monies, and because the monies cannot be used for Council purposes, they are not brought to account in the financial report, but are disclosed for information purposes.

	Basham Beach Trust	
	2015	2014
Opening Balance	761	668
Add Port Elliot Caravan Park Lease (55%)	113	77
Interest	16	17
	890	762
Less Reimbursed Expenditure	100	1
	<b>790</b>	<b>761</b>

### Notes to and forming part of the Financial Statements for the year ended 30 June 2015

#### Note 20. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

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The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge & is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

##### 1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

##### 2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

##### 3. BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$120,000 (2014: \$100,000) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

##### 4. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs.

All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

##### 5. CARBON TAX

From 1 July 2012 a new tax on emissions of certain "greenhouse" gases commenced operation. Council has a number of garbage landfill facilities which emit, and will continue for many years to emit, gases of this type.

The Carbon Tax was abolished effective 1 July 2014. As greenhouse emissions from the landfill site prior to 1 July 2014 did not exceed minimum levels to cause the Council to be liable to pay a tax, there is therefore no liability for this tax to be recorded.

#### Note 21. Events after the Balance Sheet Date

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Events that occur after the reporting date of 30 June 2015, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 01/10/15.

Council is aware of the following "non adjusting events" that merit disclosure;

In July 2015, the construction contract for the Fleurieu Regional Aquatic Centre was awarded. This is a joint project between the City of Victor Harbour and Alexandrina Council.

Alexandrina Council have an allocation of \$6.85 million in 2015-16 for construction costs associated with this project.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ALEXANDRINA COUNCIL

We have audited the accompanying financial report of the Alexandrina Council, which comprises the statement of financial position as at 30 June 2015 and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

### *The Responsibility of the Chief Executive Officer for the Financial Report*

The Chief Executive Officer of the Alexandrina Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

### **Independence**

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

### **Auditor's Opinion**

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Alexandrina Council as of 30 June 2015, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

**DEAN NEWBERY & PARTNERS**  
**CHARTERED ACCOUNTANTS**



**SAMANTHA ALLARD**  
**PARTNER**

Signed on the 8<sup>th</sup> day of October 2015,  
at 214 Melbourne Street, North Adelaide, South Australia 5006.

## Alexandrina Council

### General Purpose Financial Statements for the year ended 30 June 2015

### Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Alexandrina Council for the year ended 30 June 2015, the Council's Auditor, Dean Newbery & Partners has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



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Peter Dinning  
**CHIEF EXECUTIVE OFFICER**



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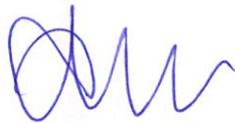
John Comrie  
**PRESIDING MEMBER, AUDIT COMMITTEE**

Date: 1/10/2015

## **Certification of Auditor's Independence**

I confirm that, for the audit of the financial statements of the Alexandrina Council for the year ended 30 June 2015, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



**SAMANTHA ALLARD**

**Partner**

**DEAN NEWBERY & PARTNERS**  
**CHARTERED ACCOUNTANTS**

**Dated this 8<sup>th</sup> day of October 2015**

# SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

## FINANCIAL STATEMENTS

### Statement of Comprehensive Income for the Year Ending 30<sup>th</sup> June 2015

	Notes	2015 \$	2014 \$
<b>Income</b>			
Subscriptions	1.8	107,235	98,423
Operating Grants		88,395	37,225
Investment Income	1.7	1,829	1,988
Other		28,282	19,269
Total Income		<u>225,650</u>	<u>156,905</u>
<b>Expenditure</b>			
Contractual Services	3	164,320	128,575
Finance Charges		3,121	3,588
Other		14,135	15,790
Total Expenditure		<u>181,576</u>	<u>147,953</u>
<b>Surplus (Deficit) from Operations</b>		<u><b>44,074</b></u>	<u><b>8,953</b></u>

The above Income Statement should be read in conjunction with the accompanying notes

# SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

## Balance Sheet as at 30<sup>th</sup> June 2015

	Notes	2015 \$	2014 \$
<b>Current Assets</b>			
Investments		107,772	59,548
Debtors		4,118	3,721
Total Current Assets		<u>111,890</u>	<u>63,269</u>
<b>Current Liabilities</b>			
Accounts Payable		<u>22,945</u>	<u>18,398</u>
Total Current Liabilities		<u>22,945</u>	<u>18,398</u>
<b>Net Current Assets</b>		<u>88,945</u>	<u>44,871</u>
<b>Net Assets</b>	1.4	<u>88,945</u>	<u>44,871</u>
<b>Equity</b>			
Accumulated Surplus		<u>88,945</u>	<u>44,871</u>
<b>Total Equity</b>		<u>88,945</u>	<u>44,871</u>

The above Balance Sheet should be read in conjunction with the accompanying notes

**SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION**  
**Statement of Changes in Equity for the Year Ended 30<sup>th</sup> June 2015**

		2015	2014
	Notes	\$	\$
<b>Accumulated Surplus</b>			
Balance at beginning of period		44,871	35,918
Net Surplus / (Deficit)		44,074	8,953
		88,945	44,871
		88,945	44,871
<b>Total Equity</b>		<b>88,945</b>	<b>44,871</b>

The above Statement of Change in Equity should be read in conjunction with the accompanying notes

## SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

### Statement of Cash Flows for the Year Ended 30<sup>th</sup> June 2015

	2015	2014
Notes	\$	\$
<b>Cash Flows from Operating Activities</b>		
Receipts	223,425	176,348
Payments	(177,029)	(164,401)
Interest Receipts	1,829	1,988
Net Cash Provided by (Used in) Operating Activities	48,225	13,935
<b>Net increase in Cash Held</b>	<b>48,225</b>	<b>13,935</b>
<b>Cash at the beginning of the reporting period</b>	<b>59,548</b>	<b>45,613</b>
<b>Cash at the end of the reporting period</b>	<b>107,773</b>	<b>59,548</b>

### Reconciliation of Change in Net Assets to Cash from operating activities

	2015
	\$
Net Surplus	44,074
Less	
Net Increase in Debtors	(396)
Add	
Net Increase in Accounts Payable	4,547
<b>Net Cash provided by Operating Activities</b>	<b>48,225</b>

The above Statement of cash Flows should be read in conjunction with the accompanying notes

# SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

For the year ended 30 June 2015

### Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, interpretations and relevant South Australian legislation

The Southern & Hills Local Government Association is a Regional Subsidiary under Section 43 and Schedule 2 Of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, Alexandrina Council, The Barossa Council, Kangaroo Island Council, District Council of Mt Barker, City of Victor Harbor and District Council of Yankalilla.

All funds received and expended by the Association have been included in the financial statements forming part of this financial report.

##### 1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this note.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar

##### 1.5 Non Current Assets and Non Current Liabilities

The Association has no non current assets or non current liabilities.

##### 1.6 Employees

The Association has no employees.

##### 1.7 Investments

Investments are valued at cost. Interest revenues are recognized as they accrue.

##### 1.8 Subscriptions

Clause 6 of the Charter of the Association prescribes that subscriptions by Constituent Councils are equal.

Constituent Council Subscription 2015	\$10,250
Constituent Council Subscription 2014	\$10,000

# SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### 1.9 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognized when the authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever occurs first.

### 1.10 Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis.

### 1.11 New accounting standards for application in future periods

The Australian Accounting Standards Board has issued new and amended Accounting Standards and interpretations that have mandatory application dates for future periods. The organisation has assessed that it is not expected to be materially impacted by those changes.

## 2 Functions / Activities of the Association

2.1 Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note 2.2.

2.2 The activities of the Association are categorised into the following broad functions:

**Administration:** The operation of the Office of the Association and its decision making forums.

**Special projects:** The research into and implementation of projects prescribed by Acts or regulations or approved by Board decision.

**Transport and Communication:** The review and implementation of the S&H 2020 Transport Plan.

### Note 2.2 Functions / Activities of the Southern & Hills Local Government Association

#### Administration

Year	Revenue				Expenses		Surplus (Deficit)
	Grants	Other	Total Revenue	%	Expenses Total	%	
2015	88,305	109,341	197,650	87.6%	151,385	83.4%	46,265
2014	37,225	84,180	121,405	77.4%	117,777	79.6%	3,628
<b>Projects</b>							
2015	0	28,000	28,000	12.4%	28,871	15.9%	(871)
2014	0	18,000	18,000	11.5%	22,000	14.9%	(4,000)
<b>Transport and Communication</b>							
2015	0	0	0	0%	1,320	0.7%	(1,320)
2014	0	17,500	17,500	11.1%	8,175	5.5%	9,325

## SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

Year	Revenue			%	Expenses		Surplus (Deficit)
	Grants	Other	Total Revenue		Expenses Total	%	
<b>Total</b>							
2015	88,305	137,346	225,650	100.0%	181,576	100.0%	44,074
2014	37,225	119,680	156,905	100.0%	147,953	100.0%	8,953

### 3. Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

		2015	2014
Consultants:	Suter Planners	\$28,000	\$22,000
	Grange Advisors Pty Ltd	\$135,000	\$98,400
	HDS Australia Pty Ltd	<u>\$1,320</u>	<u>\$8,175</u>
	Totals	\$164,320	\$128,575

### 4. Comparison of Budget and Actual Results

	2015		2014	
	Budget \$	Actual \$	Budget \$	Actual \$
<b>Revenue</b>				
Administration	121,827	147,650	119,257	121,405
Projects	53,000	78,000	20,500	18,000
Transport and Communication	0	0	17,500	17,500
<b>Total Revenue</b>	<b>174,827</b>	<b>225,650</b>	<b>157,257</b>	<b>156,905</b>
<b>Expenditure</b>				
Administration	159,150	151,385	116,933	117,777
Projects	28,000	28,871	30,000	22,000
Transport and Communication	1,200	1,320	17,500	8,175
<b>Total Expenditure</b>	<b>188,350</b>	<b>181,576</b>	<b>164,433</b>	<b>147,952</b>
<b>Surplus (Deficit)</b>	<b>(13,523)</b>	<b>44,074</b>	<b>(7,176)</b>	<b>8,953</b>

## CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Southern & Hills Local Government Association to certify the financial statements in their final form. In our opinion:

- o the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- o the financial statements present a true and fair view of the Association's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year.
- o internal controls implemented by the Authority provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- o the financial statements accurately reflect the Association's accounting and other records.

Dated 30<sup>th</sup> August 2015



**Graeme Martin**  
**EXECUTIVE OFFICER**



**Mayor Bill Spragg**  
**PRESIDENT**

## CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Southern & Hills Local Government Association for the year ended 30 June 2015, the Association's Auditor, HLB Mann Judd, 169 Fullarton Rd, Adelaide, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Dated 30<sup>th</sup> August 2015



**Graeme Martin**  
**EXECUTIVE OFFICER**



**Mayor Bill Spragg**  
**PRESIDENT**

**SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION  
INDEPENDENT AUDITOR'S REPORT**

To the constituent councils of the Southern & Hills Local Government Association:

We have audited the accompanying financial report of Southern & Hills Local Government Association, which comprises the balance sheet as at 30 June 2015, and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

***Board's responsibility for the Financial Report***

The board of the association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (Including the Australian Accounting Interpretations), the Local Government Act 1999, and the Local Government (Financial Management) Regulations 2011 (Regulations) made under that Act. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or error selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

***Auditor's Responsibility***

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Southern & Hills Local Government Association, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**HLB Mann Judd (SA Partnership) ABN: 22 640 925 071**

169 Fullarton Road, Dulwich SA | Telephone +61 (0)8 8133 5000 | Facsimile +61 (0)8 8431 3502

Postal: PO Box 377, Kent Town SA 5071

HLB Mann Judd (SA Partnership) is a member of  international. A world-wide organisation of accounting firms and business advisers.

Liability limited by a scheme approved under Professional Standards Legislation

**SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION  
INDEPENDENT AUDITOR'S REPORT (continued)**

***Independence***

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the Local Government Act and Regulations.

***Auditor's Opinion***

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Southern & Hills Local Government Association as at 30 June 2015 and its financial performance and its cash flows for the year then ended; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Regulations.

*HLB Mann Judd*  
HLB Mann Judd  
Chartered Accountants

*Trevor Hirth*  
Trevor Hirth  
Partner

Adelaide, South Australia

3 September 2015

**HLB Mann Judd (SA Partnership) ABN: 22 640 925 071**

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# *Annual Report 2014/ 2015*



# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY



Cr. Ian Bailey – Chair AHRWMA

The 2014/15 financial year has seen a move to positive growth and improved financial performance for the Authority. This has resulted in an improvement of \$420k in our net financial position and a return to profit. In addition, there have been significant long term benefits achieved for some of our Member Councils as part of a joint Collection Tender process.

The Authority was able to coordinate a joint waste, recyclables and organics collection tender process between some of our Member Councils. This was done to achieve a greater economies of scale which has in turn led to significantly improved collection contract rates and substantial savings for participating Member Councils. This is consistent with the Authority's current vision to achieve "*Sustainable Waste Management through Shared Services*" for its Member Councils.

The Authority welcomed the addition of Peter Brass as its new independent Audit Committee Presiding Member. Peter brings with him a wealth of risk management and audit experience both within state and local government, including other waste authorities. Following on from a recent review of our internal financial controls the Audit Committee will be focusing on ensuring that we have appropriate procedures and policies in place. This will lead up to conducting a statutory compliance review which will be undertaken in the 2015/16 financial year.

The Authority has also commenced a significant review of its Charter. This is to ensure that the Charter reflects the current environment in which we operate and provides certainty and continued benefits for its Member Councils. This review process should be completed in the 2015/16 financial year.

I would like to thank Member Councils for their support of the Authority through what has been a very testing period with increased competition and a legal challenge. Thanks also goes to the Executive Officer and his team for achieving a great result in a difficult environment.

We are looking forward to an exciting period as the Authority continues to pursue opportunities where it can add value to Member Council waste and recycling services.

# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## THE BOARD

### Mount Barker District Council



Lindsay Campbell  
Councillor



David Peters  
GM Corporate Services



Greg Morrison (Deputy)  
Councillor

### Alexandrina Council



Madeleine Walker  
(Deputy Chair)  
Councillor



Simon Grenfell  
GM Infrastructure & Environment



Jim Davis (Deputy)  
Councillor

### Adelaide Hills Council



Ian Bailey (Chair)  
Councillor



Marc Salver  
Director Strategy & Development



Lynton Vonow (Deputy)  
Councillor

### Rural City of Murray Bridge



Theo Weinmann  
Councillor



Simon Bradley  
GM Infrastructure and Environment



Andrew Baltensperger (Deputy)  
Councillor

# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## THE VISION

***"Sustainable Waste Management through Shared Services for the communities of Adelaide Hills, Alexandrina, Mt Barker and Murray Bridge".***

## THE MISSION

- *To meet the Zero Waste SA Resource Recovery Targets across the region where economically and environmentally justified.*
- *To continue to develop and manage the Authority's landfill as an EPA compliant model regional landfill that provides the most cost effective disposal option for Member Councils and commercial customers.*
- *To educate the regional community on responsible waste choices that enhance and maintain their environment.*

## THE OBJECTIVES

The Authority's vision and mission will be achieved through five key objectives:

1. To take a leadership role in resource recovery and community education.
2. Responsibly develop and manage the Authority's landfill to be a model regional landfill meeting all legislative requirements and operating benchmarks.
3. Financial sustainability in waste services for Member Councils by pursuing a shared services model.
4. Advocate, research and promote best practice waste management and actively represent Member Councils in all forums.
5. A fully compliant Regional Subsidiary that meets the highest standards in governance, financial and human resource management.

# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## SUMMARY OF 2014/15

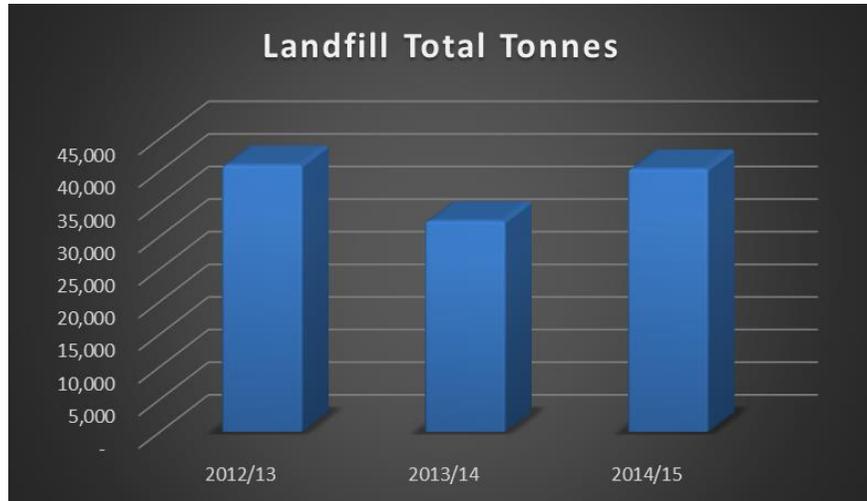
Some of the key activities for this year include:

- Appointed new Audit Committee Chair/Independent Member - Peter Brass.
- Continued legal response to SWR Claim.
- Commenced design of new Brinkley Cell 8/9.
- Completed construction and obtained approval for use of a new leachate pond at the Brinkley Landfill.
- Continued consultancy service role offered and provided to Member Councils.
- Successful tender finalised for combined collection tender contract with participation by Rural City of Murray Bridge, District Council of Mount Barker and Adelaide Hills Council.
- Roll out of Safe Work SA's new transfer station requirements. This has involved designing, manufacturing and installing new boom gate safety barriers to separate customers from potential fall from height risks whilst unloading their vehicles and trailers.
- Authority's crushing plant will have crushed approximately 15,000 tonnes this financial year – we are aiming to grow this to 25-30,000 tonnes per annum.
- The sorting and baling plants, part funded by ZerowasteSA, have to date processed approximately 4,000 tonnes of cardboard, paper and plastics which have been diverted from landfill, baled and supplied into the recyclables market.
- Continuing the implementation of actions from the review of the Authority's current financial controls which was undertaken by UHY Haines Norton.
- Substantial Charter Review underway with assistance from Norman Waterhouse Lawyers.
- A proposal was submitted to operate the Windmill Hill Transfer Station on behalf of Mount Barker District Council.
- There was strong Growth in patronage at Heathfield.
- An extended hours trial is currently underway at the Brinkley Transfer Station.
- There was steady growth in landfill operations achieving favourable revenue of \$177k

# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Landfill Operations

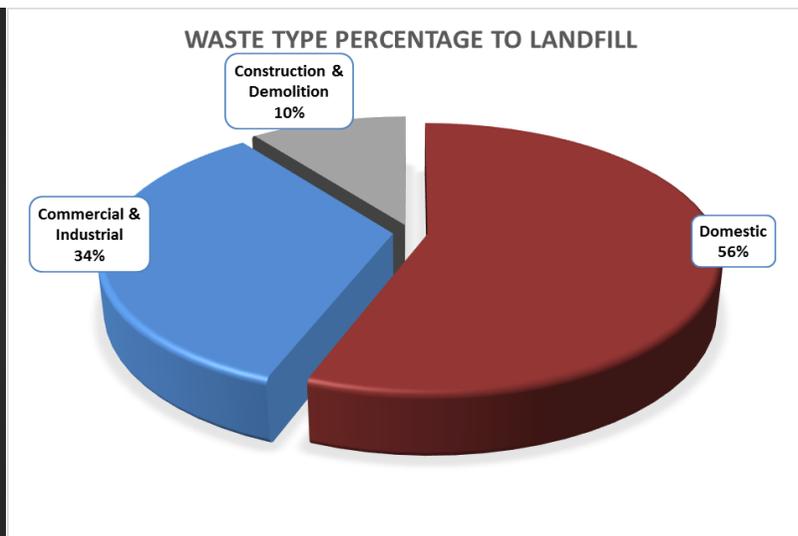
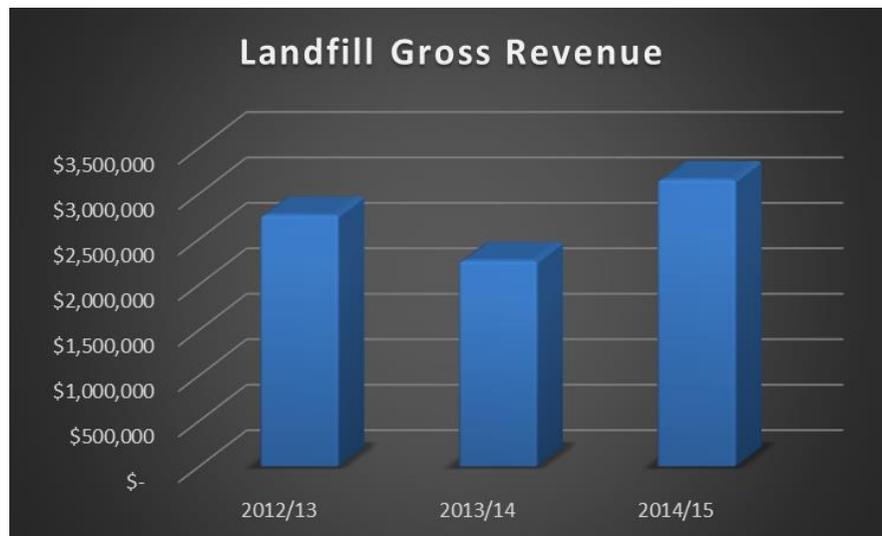
### Brinkley Landfill Statistics



With the move to the Brinkley Landfill site and a new operator being established at the Hartley Landfill in February 2013 there has been increased competition for waste streams. This is evident in the 2013/14 financial year where substantial discounts have been offered by the Hartley operators. The Authority has not offered discounts to match the Hartley site but has instead focused on providing quality service and looking at opportunities to value add for customers.

It is important for Local Government that the waste and recycling industry be sustainable both now and into the future.

The increased tonnes in the 2014/15 financial year is a positive indicator for this strategy. We will however continue to monitor the market effects on our longer term planning.



# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Transfer Station Operations

The Authority currently manages two transfer stations on behalf of its Member Councils. These sites are the Heathfield Transfer Station which serves the Adelaide Hills Council area with an approximate population of 40,000 people and the Brinkley Transfer Station which serves the Rural City of Murray Bridge area with an approximate population of 21,000 people.

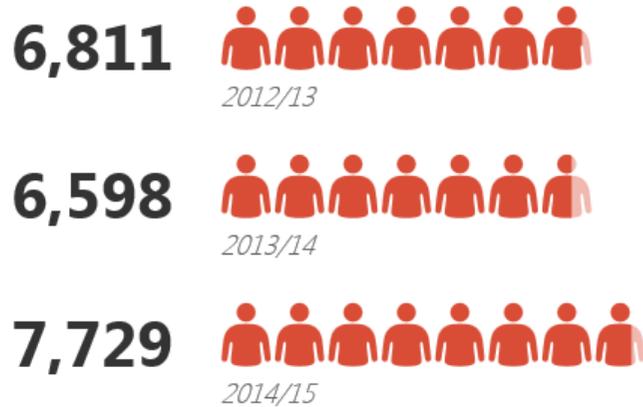


The Heathfield Transfer Station has shown strong customer growth since the Authority commenced operations in 2012. This has been assisted by the continued and consistent use of the facility by the Adelaide Hills Council (AHC) operations area and joint projects to produce quality road base materials from recycled products.

# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

The Brinkley Transfer Station has shown improved usage in the 2014/15 financial year. The use of the site by the Rural City of Murray Bridges (RCMB) operations area has been inconsistent over recent years which has resulted in fluctuations of site usage.

## BRINKLEY TS TRANSACTIONS

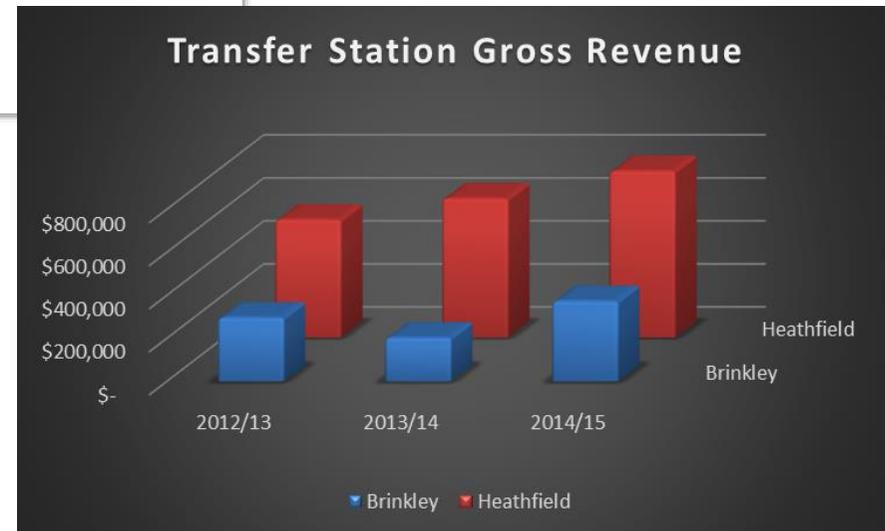


The Authority will continue to focus on expanding the construction and demolition resource recovery operations at the site which should further improve performance of the transfer station.

In addition, there will need to be a more concerted marketing campaign to promote the Brinkley Transfer Station's services.

The Heathfield Transfer Station finished the year with a net loss of approximately \$83,000 compared to its budgeted net loss of \$63,000. This is a good outcome considering the additional expenses that were associated with upgrading the site to comply with new Safe Work SA transfer station requirements. When removing these extraordinary costs, the Heathfield Transfer Station essentially met its budget for the 2014/15 financial year.

The Brinkley Transfer Station was able to return a small profit of \$4,389 for the 2014/15 financial year which was favourable compared to the break-even budgeted target. The favourable net revenue is returned to the Rural City of Murray Bridge.



# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Kerbside Waste and Recycling Collections

The Adelaide Hills Region Waste Management Authority employs a Waste Strategy Coordinator on behalf of three of its Member Councils. The Waste Strategy Coordinator manages waste services across the Adelaide Hills Council, the Mount Barker District Council and the Rural City of Murray Bridge.

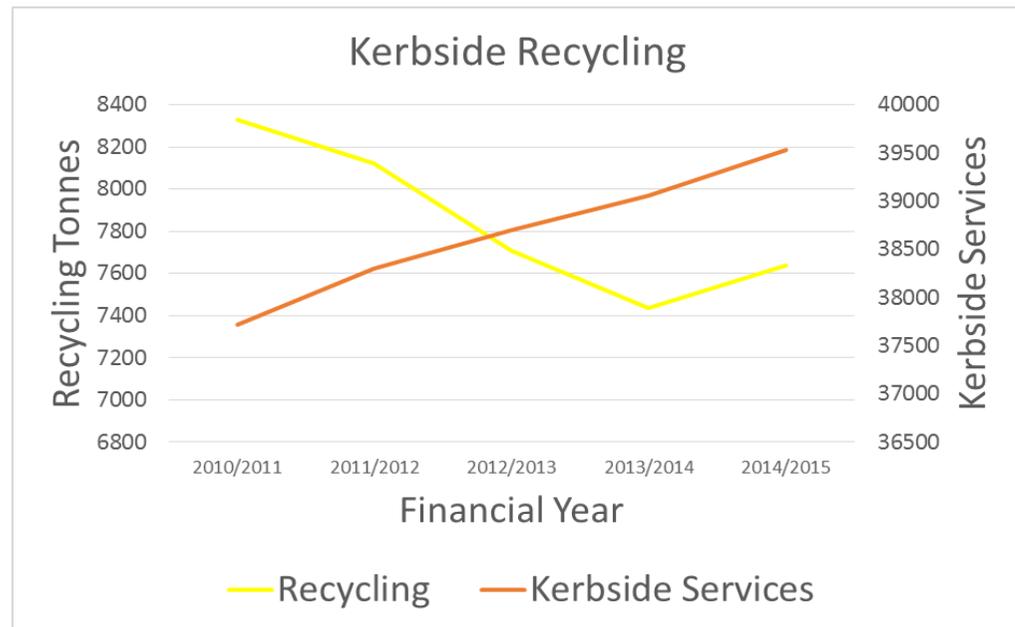
### Recycling Service

The amount of recyclables collected through the kerbside service across the three member Councils is 3.7kg per household per week (kg/hh/wk), which is very similar to the previous year. This indicates that the kerbside recycling collection service is being well utilised.

#### Kerbside recycling tonnage comparisons

Year	Services	Tonnes Collected
2010-2011	37722	8330
2011-2012	38298	8122
2012-2013	38696	7706
2013-2014	39059	7435
2014-2015	39533	7640

Whilst there has been an increase in recyclables collected this year the overall tonnes of recyclables collected are still down in comparison to 2010-2011. This may be due to an initial large uptake following the introduction the new service which also included an education campaign. The Authority will assist in the coordination of a new education campaign to be rolled out in conjunction with the new collection contracts scheduled for commencement in October 2015. The results from future kerbside audits will help us to better understand what underlying factors are at play. These results will be fed into future education programs.



# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Waste Service

The amount of waste collected through the kerbside service across the three member Councils is 8.9kg/hh/wk, which is 0.2 kg/hh/wk more than the previous year. The waste disposed to landfill per property has seen slight a reduction over the past five years, from 9kg/hh/wk down to 8.9kg/hh/wk, with the lowest being 8.7kg/hh/wk in 2011/2012 and 2012/2013. Waste production has not exceeded growth, which is positive when considering that the number of products and packaging generated for sale would likely have increased during this time.

### Kerbside waste tonnage comparisons

Year	Services	Tonnes Collected
2010-2011	37722	17674
2011-2012	38298	17839
2012-2013	38696	17406
2013-2014	39059	17625
2014-2015	39533	18206

The focus on a new waste and recycling education program, with the introduction of new collection services in October 2015, should lead to a reduction in the kgs per household going to landfill. Future kerbside audits will also assist our understanding of any trends that may be occurring within the makeup of waste going to landfill and whether any changes are required.



# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Green Organics Service

Properties within the Township areas of the three Councils are entitled to a green bin service. The details of the number of services within those townships over the past five years is not available. However during 2014-2015 approximately 28,768 properties were entitled to a green bin service. Based on this it can be determined that 5.2kg/hh/wk of green organics are collected.

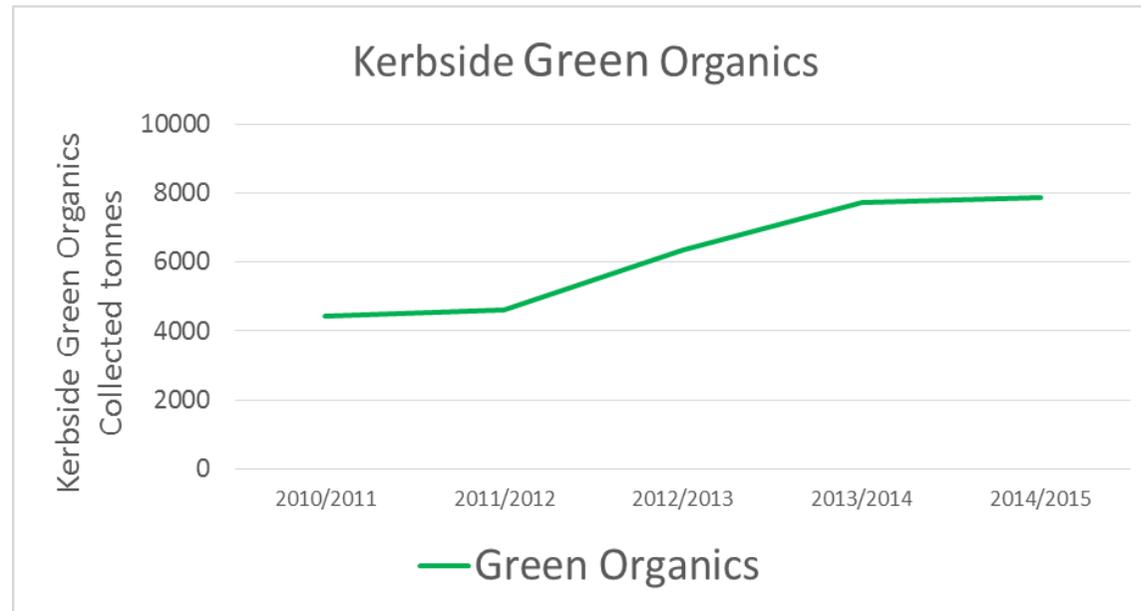
The table and graph below shows that the amount of green organics collected has increased significantly over the last five years, with the introduction of the kerbside service to townships within the Adelaide Hills Council and the introduction of a complete food scraps collection program across the Mount Barker District Council and an optional program within the Adelaide Hills Council.

### Kerbside green organics tonnage comparisons

Year	Tonnes Collected
2010-2011	4430
2011-2012	4624
2012-2013	6360
2013-2014	7718
2014-2015	7850

There has been positive growth in the diversion and collection of Kerbside Green Organics. At 5.2 kg per household per week the average yield is lower than for metropolitan council areas where the average is typically 3 kg higher. This may be due to a higher percentage of residents doing their own composting within the hills areas.

More research will be required to assess what the underlying factors are.



## ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

A new Collection contract will commence across the Rural City of Murray Bridge and the Mount Barker District Council and all Councils will now receive a return for their recyclables. A new education campaign will be implemented to further increase the recyclables collected and reduce the contamination rates within the recycling bins. Contamination, as is currently reported by the recycler, is approximately 27%, however detailed kerbside audits will give a better indication of contamination rates in the future.

All three Councils Waste Strategies are in the process of being updated which will provide new direction for waste management services within those Council areas for the next five years.

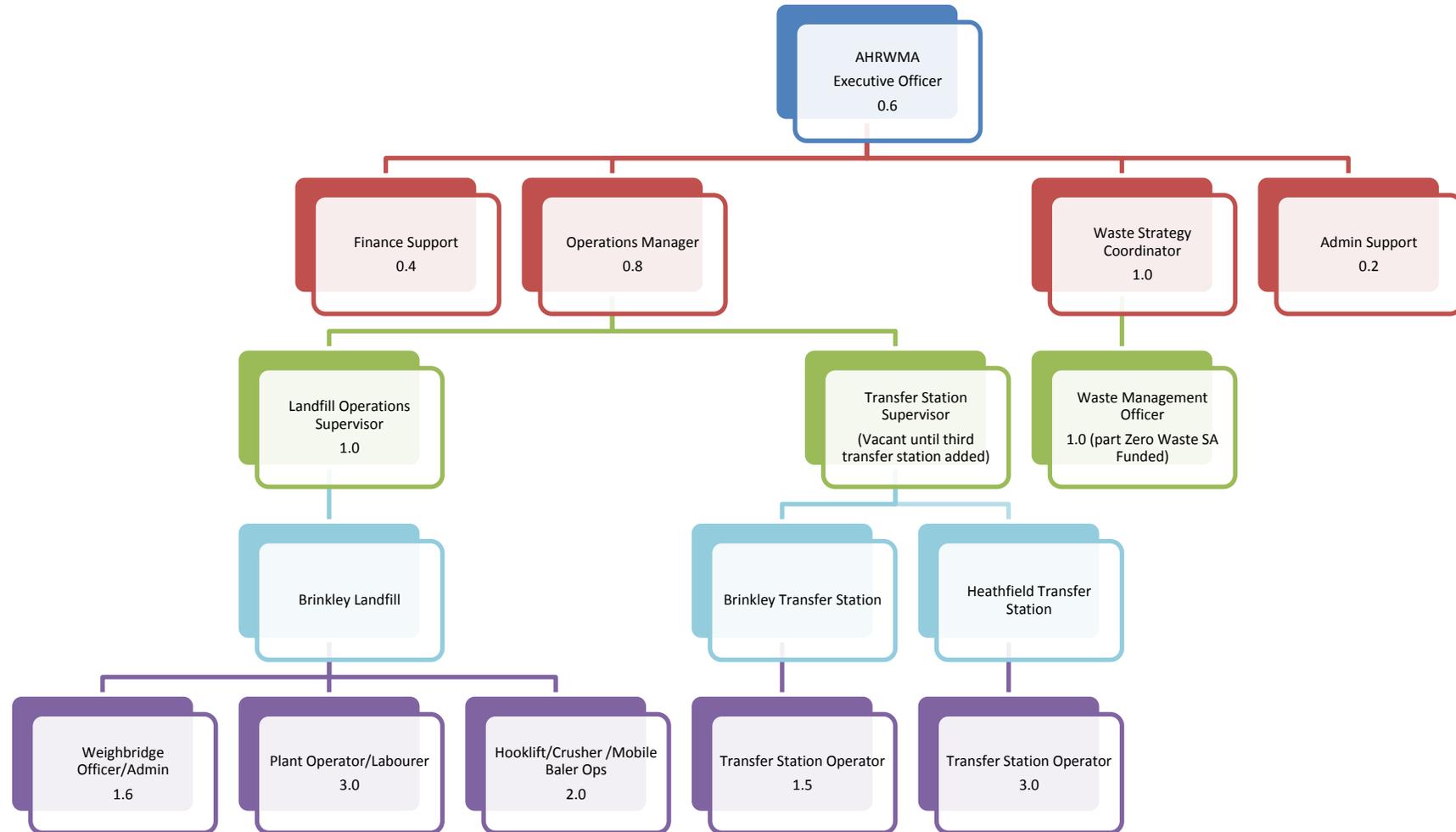
A bin tagging trial program has been completed and a report detailing the outcome of this project will be prepared, which will identify opportunities for using this as an education tool into the future.

The Adelaide Hills Council's 6-month Hard Waste Collection Service is due to commence again in October 2015, this service is currently being provided by Finding Workable Solutions, a not for profit community organisation, and is focuses on the reuse of the hard waste items collected.

The Adelaide Hills Council and the Mount Barker District Council continue to hold free green organics days throughout the year. There are three of these events held each year on a coordinated basis between the two Councils.

# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Organisational Chart



# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

## Financial Performance

### Profit & Loss [Budget Analysis]

July 2014 To June 2015

	Selected Period	Budgeted	\$ Difference
<b>Income</b>			
Interest	\$1,196	\$0	\$1,196
Landfill Income	\$3,166,970	\$2,989,000	\$177,970
Transfer Station Income	\$1,185,436	\$804,053	\$381,383
AHRWMA Income	\$451,650	\$283,310	\$168,340
Other Income	\$215,363	\$203,000	\$12,363
<b>Total Income</b>	<b>\$5,020,615</b>	<b>\$4,279,363</b>	<b>\$741,252</b>
<b>Expenses</b>			
Human Resources	\$852,582	\$965,730	(\$113,148)
Administration	\$618,376	\$678,038	(\$59,662)
Operations	\$2,829,141	\$2,160,682	\$668,459
Depreciation/Amortisation	\$704,744	\$639,752	\$64,992
<b>Total Expenses</b>	<b>\$5,004,844</b>	<b>\$4,444,202</b>	<b>\$560,642</b>
<b>Net Profit/(Loss)</b>	<b>\$15,771</b>	<b>(\$164,839)</b>	<b>\$180,610</b>

Improvements in Landfill Income have enabled a favourable outcome in our net budget with a small profit of \$15,771 compared to the original budgeted loss of \$164,839.

Our revised Long Term Financial Plan shows the Authority returning to sustained profit in future years.

# Adelaide Hills Region Waste Management Authority

## General Purpose Financial Reports for the year ended 30 June 2015

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**Adelaide Hills Region Waste Management Authority**

**STATEMENT OF COMPREHENSIVE INCOME**  
for the year ended 30 June 2015

	Notes	2015 \$	2014 \$
<b>INCOME</b>			
User charges	2	<b>3,153,995</b>	2,262,588
Investment income	2	<b>1,196</b>	3,242
Other income	2	<b>1,865,424</b>	1,819,189
<b>Total Income</b>		<b><u>5,020,615</u></b>	<u>4,085,019</u>
<b>EXPENSES</b>			
Employee costs	3	<b>852,582</b>	840,452
Materials, contracts & other expenses	3	<b>3,415,025</b>	2,979,455
Depreciation, amortisation & impairment	3	<b>704,744</b>	652,737
Finance costs	3	<b>11,504</b>	9,488
<b>Total Expenses</b>		<b><u>4,983,855</u></b>	<u>4,482,132</u>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>36,760</b>	(397,113)
Asset disposal & fair value adjustments	4	<b>(20,989)</b>	(7,079)
Amounts received specifically for new or upgraded assets	2	<b>-</b>	-
<b>NET SURPLUS / (DEFICIT)</b>		<b><u>15,771</u></b>	<u>(404,192)</u>
transferred to Equity Statement			(404,192)
<b>TOTAL COMPREHENSIVE INCOME</b>		<b><u>15,771</u></b>	<u>(404,192)</u>

This Statement is to be read in conjunction with the attached Notes.

**Adelaide Hills Region Waste Management Authority**

**STATEMENT OF FINANCIAL POSITION**  
as at 30 June 2015

	Notes	2015 \$	2014 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	5	<b>309,028</b>	192,437
Trade & other receivables	5	<b>477,982</b>	629,817
Inventories	5	<b>6,430</b>	12,689
<b>Total Current Assets</b>		<b><u>793,440</u></b>	<u>834,943</u>
<b>Non-current Assets</b>			
Infrastructure, Property, Plant & Equipment	6	<b>3,104,599</b>	3,371,647
<b>Total Non-current Assets</b>		<b><u>3,104,599</u></b>	<u>3,371,647</u>
<b>Total Assets</b>		<b><u>3,898,039</u></b>	<u>4,206,590</u>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	7	<b>515,049</b>	582,290
Provisions	7	<b>71,891</b>	70,115
<b>Total Current Liabilities</b>		<b><u>586,940</u></b>	<u>652,405</u>
<b>Non-current Liabilities</b>			
Borrowings	7	<b>200,000</b>	427,000
Provisions	7	<b>878,994</b>	910,851
<b>Total Non-current Liabilities</b>		<b><u>1,078,994</u></b>	<u>1,337,851</u>
<b>Total Liabilities</b>		<b><u>1,665,934</u></b>	<u>1,990,256</u>
<b>NET ASSETS</b>		<b><u>2,232,105</u></b>	<u>2,216,334</u>
<b>EQUITY</b>			
Accumulated Surplus	8	<b>2,232,105</b>	2,216,334
<b>TOTAL EQUITY</b>		<b><u>2,232,105</u></b>	<u>2,216,334</u>

This Statement is to be read in conjunction with the attached Notes.

# Adelaide Hills Region Waste Management Authority

## STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2015

		Accumulated Surplus	TOTAL EQUITY
2015	Notes	\$	\$
Balance at end of previous reporting period		<u>2,216,334</u>	<u>2,216,334</u>
<b>Net Surplus / (Deficit) for Year</b>		<u>15,771</u>	<u>15,771</u>
<b>Balance at end of period</b>		<u><b>2,232,105</b></u>	<u><b>2,232,105</b></u>
<b>2014</b>			
Balance at end of previous reporting period		2,620,526	2,620,526
Distribution to Councils		-	-
<b>Net Surplus / (Deficit) for Year</b>		<u>(404,192)</u>	<u>(404,192)</u>
<b>Balance at end of period</b>		<u><b>2,216,334</b></u>	<u><b>2,216,334</b></u>

This Statement is to be read in conjunction with the attached Notes.

# Adelaide Hills Region Waste Management Authority

## STATEMENT OF CASH FLOWS for the year ended 30 June 2015

		2015	2014
	Notes	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Operating receipts		5,536,594	4,183,197
Investment receipts		1,201	7,826
<u>Payments</u>			
Operating payments to suppliers & employees		(4,667,414)	(4,330,162)
Finance payments		(15,805)	(9,488)
<b>Net Cash provided by (or used in) Operating Activities</b>	10	<b>854,576</b>	(148,627)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		-	-
Sale of replaced assets		20,555	44,902
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(80,994)	(134,861)
Expenditure on new/upgraded assets		(450,546)	(942,934)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(510,985)</b>	(1,032,893)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from Borrowings		-	427,000
<u>Payments</u>			
Repayments of Borrowings		(227,000)	-
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>(227,000)</b>	427,000
<b>Net Increase (Decrease) in cash held</b>		<b>116,591</b>	(754,520)
Cash & cash equivalents at beginning of period	10	<u>192,437</u>	<u>946,957</u>
<b>Cash &amp; cash equivalents at end of period</b>	10	<b><u>309,028</u></b>	<b><u>192,437</u></b>

This Statement is to be read in conjunction with the attached Notes.

# ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015

## Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### **1 Basis of Preparation**

#### **1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of Adelaide Hills Council, Alexandrina Council, The District Council of Mt Barker and Rural City of Murray Bridge.

#### **1.2 Historical Cost Convention**

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

#### **1.3 Critical Accounting Estimates**

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

#### **1.4 Rounding**

All amounts in the financial statements have been rounded to the nearest dollar.

### **2 The Local Government Reporting Entity**

Adelaide Hills Region Waste Management Authority operates as a regional subsidiary pursuant to Section 43 of the Local Government Act 1999 & Section 25 of the Local Government Implementation Act, and has its principal place of business at c/- of The District Council of Mt Barker, 6 Dutton Road, Mt Barker. These financial statements have been prepared for use by constituent Councils of the Authority.

### **3 Income recognition**

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as income during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as income in a previous reporting period which were obtained in respect of the Authority's operations for the current reporting period.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015

Note 1 - Significant Accounting Policies (cont)

**4 Cash, Cash Equivalents and other Financial Instruments**

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policy applied to financial instruments forms part of Note 11.

**5 Inventories**

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

**6 Infrastructure, Property, Plant & Equipment**

**6.1 Initial Recognition**

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

**6.2 Materiality**

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$1,000
Other Plant & Equipment	\$1,000
Road Construction & Reconstruction	\$10,000
Paving & Footpaths, Kerb & Gutter	\$2,000

**6.3 Subsequent Recognition**

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset.

**6.4 Depreciation of Non-Current Assets**

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015

Note 1 - Significant Accounting Policies (cont)

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

<u>Plant, Furniture &amp; Equipment</u>	
Office Equipment	5 years
Other Plant & Equipment	5 years
<u>Infrastructure</u>	
Unsealed Roads	15 years
Fencing	15 years
Water Tanks	30 years
Litter Fence	5 years
Pumps	5 years
Monitor Bore	10 years
Buildings	20 years
Roads	25 years

Cell construction expenditure for this year has been capitalised and will be amortised over the estimated life of the cell. Any further expenditure on the cell to complete its useful life will be amortised over that remaining life.

**6.5 Impairment**

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

**6.6 Borrowing Costs**

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with the allowed alternative treatment in AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

**7 Payables**

**7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015

Note 1 - Significant Accounting Policies (cont)

**7.2 Payments Received in Advance & Deposits**

Amounts (other than grants) received from external parties in advance of service delivery, and security deposits held against possible damage to Authority assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

**8 Borrowings**

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

**9 Employee Benefits**

**9.1 Salaries, Wages & Compensated Absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Authority does not make payment for untaken sick leave.

**9.2 Superannuation**

The Authority makes employer superannuation contributions in respect to its employees to the Local Government Superannuation Scheme. The scheme has two types of membership, each of which is funded differently. The Authority's employees are only members of the accumulated fund.

Accumulated fund members receive both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings in accordance with Superannuation Guarantee Legislation (9.25% in 2013/14; 9% in 2012/13). No further liability accrues to the employer as the superannuation benefits accruing to the employees are represented by their share of the net assets of the Fund.

The Authority also makes contributions to other superannuation schemes selected by employees under the 'choice of fund' legislation. All such schemes are of the accumulated type, where the superannuation benefits accruing to the employee are represented by their share of the new assets of the scheme, and no further liability attaches to the Authority.

**10 Construction Contracts**

Construction works undertaken by Authority for third parties are generally on an agency basis where the third party reimburses the Authority for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

**11 Joint Ventures and Associated Entities**

The Authority does not have or participates in cooperative arrangements with other Councils for the provision of services and facilities.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015

Note 1 - Significant Accounting Policies (cont)

**12 Leases**

*The Authority does not have any leases.*

**13 GST Implications**

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

**14 Rehabilitation**

Expenditures relating to ongoing rehabilitation and restoration reduce any provision previously established.

The Authority annually monitors the liability recorded for landfill rehabilitation and restoration estimates and make adjustment to the liability as required ensuring an accurate projected cost of the liability is showing in the Statement of Financial Position. The Authority will be undertaking further detailed reviews of all rehabilitation and restoration liability costs in future years with the assistance of external consultants to ensure all projected costs have been independently verified.

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 2 - INCOME

	Notes	2015 \$	2014 \$
<b>USER CHARGES</b>			
Waste disposal fee - Adelaide Hills Council		818,331	721,008
Waste disposal fee - Alexandrina Council		223,370	42,109
Waste disposal fee - District Council of Mt Barker		497,793	453,109
Waste disposal fee - Rural City of Murray Bridge		411,876	352,142
Waste disposal fee - Other Customers		<u>1,202,625</u>	<u>694,220</u>
		<b><u>3,153,995</u></b>	<b><u>2,262,588</u></b>
<b>INVESTMENT INCOME</b>			
Interest on investments			
Local Government Finance Authority		<u>1,196</u>	<u>3,242</u>
		<b><u>1,196</u></b>	<b><u>3,242</u></b>
<b>OTHER INCOME</b>			
Consultancy service		38,128	84,069
Waste officer contribution		168,237	144,474
Waste Transfer Station Income		1,185,436	996,923
Waste Transfer Station Management		83,324	246,824
Transport Income		163,272	124,364
Fuel Tax Rebate		40,744	38,393
Machinery Charge Out		134,060	155,905
Recycled Income		12,975	3,878
Sundry		<u>39,248</u>	<u>24,359</u>
		<b><u>1,865,424</u></b>	<b><u>1,819,189</u></b>

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 3 - EXPENSES

	Notes	2015 \$	2014 \$
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		644,196	635,310
Employee leave expense		89,710	80,992
Superannuation		65,959	60,879
Workers' Compensation Insurance		18,523	19,133
Other		34,194	44,138
<b>Total Operating Employee Costs</b>		<b>852,582</b>	<b>840,452</b>
<b>Total Number of Employees</b>		<b>10</b>	<b>10</b>
<i>(Full time equivalent at end of reporting period)</i>			
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		3,420	3,270
<u>Other Materials, Contracts &amp; Expenses</u>			
Contractors		245,880	276,728
Waste Transfer Station Expenses		907,030	849,451
Repairs and Maintenance		254,819	213,781
Leachate Monitoring/Pumping		1,385	495
Research and Development		6,660	17,883
Administration and Accountancy Service		43,148	45,146
EPA Waste Levy		1,221,150	892,682
EPA Licence Fees		7,741	7,057
Royalty To Landowners/Lease		48,878	62,781
Insurance and Legal		154,213	118,952
Professional Services		362,466	325,173
Parts, accessories & consumables		152,133	161,840
Sundry		6,102	4,216
Subtotal - Other Materials, Contracts & Expenses		3,411,605	2,976,185
		<b>3,415,025</b>	<b>2,979,455</b>

## Adelaide Hills Region Waste Management Authority

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

**Note 3 - EXPENSES (cont)**

	Notes	2015 \$	2014 \$
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>			
<b>Depreciation</b>			
Road Infrastructure		5,534	5,178
Buildings		16,036	14,844
Vehicles		18,510	22,722
Plant & Equipment		273,535	305,623
Landfill Cells		270,694	159,941
Lechate Ponds		6,157	4,464
Landfill Rehabilitation		17,922	59,632
Landfill Cell Capping		96,356	80,333
		<u>704,744</u>	<u>652,737</u>
<b>FINANCE COSTS</b>			
Interest on overdraft and short-term drawdown		11,504	9,488
Interest on Loans		-	-
		<u>11,504</u>	<u>9,488</u>

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	2015	2014
Notes	\$	\$
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>		
<b>Assets renewed or directly replaced</b>		
Proceeds from disposal	20,555	44,902
Less: Carrying amount of assets sold	<u>41,544</u>	<u>51,981</u>
<b>Gain (Loss) on disposal</b>	<b><u>(20,989)</u></b>	<b><u>(7,079)</u></b>
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>	<b><u>(20,989)</u></b>	<b><u>(7,079)</u></b>

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 5 - CURRENT ASSETS

	Notes	2015 \$	2014 \$
<b>CASH &amp; EQUIVALENT ASSETS</b>			
Cash on Hand and at Bank		299,741	183,907
Deposits at Call		9,287	8,530
		<u>309,028</u>	<u>192,437</u>
<b>TRADE &amp; OTHER RECEIVABLES</b>			
Accrued Revenues		37,000	175,408
Debtors - general		440,982	425,235
Prepayments		-	29,174
		<u>477,982</u>	<u>629,817</u>
<b>INVENTORIES</b>			
Stores & Materials		6,430	12,689
		<u>6,430</u>	<u>12,689</u>

## Adelaide Hills Region Waste Management Authority

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2014 \$				2015 \$			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Road Infrastructure	-	138,352	(5,603)	132,749	-	138,352	(11,137)	127,215
Buildings	-	284,432	(36,721)	247,711	-	291,938	(52,757)	239,181
Vehicles	-	83,704	(29,693)	54,011	-	86,498	(17,559)	68,939
Plant & Equipment	-	2,213,398	(860,572)	1,352,826	-	2,482,326	(1,118,330)	1,363,996
Landfill Cells	-	1,024,547	(224,840)	799,707	-	1,104,236	(495,534)	608,702
Lechate Ponds	-	89,280	(4,464)	84,816	-	173,938	(10,621)	163,317
Landfill Rehabilitation	-	364,000	(65,840)	298,160	-	424,300	(83,762)	340,538
Landfill Cell Capping	-	503,000	(101,333)	401,667	-	390,400	(197,689)	192,711
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	-	4,700,713	(1,329,066)	3,371,647	-	5,091,988	(1,987,389)	3,104,599
<b>Comparatives</b>		<b>3,384,700</b>	<b>(703,130)</b>	<b>2,681,570</b>		<b>4,700,713</b>	<b>(1,329,066)</b>	<b>3,371,647</b>

*This Note continues on the following page.*

## Adelaide Hills Region Waste Management Authority

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (cont.)

	2014	CARRYING AMOUNT MOVEMENTS DURING YEAR							2015
	\$	\$							\$
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Transfers	Net Revaluation	CARRYING AMOUNT
	New/Upgrade	Renewals							
Road Infrastructure	132,749	-	-	-	(5,534)	-	-	-	127,215
Buildings	247,711	7,506	-	-	(16,036)	-	-	-	239,181
Vehicles	54,011	10,265	35,608	(12,435)	(18,510)	-	-	-	68,939
Plant & Equipment	1,352,826	268,428	45,386	(29,109)	(273,535)	-	-	-	1,363,996
Landfill Cells	799,707	79,689	-	-	(270,694)	-	-	-	608,702
Lechate Ponds	84,816	84,658	-	-	(6,157)	-	-	-	163,317
Landfill Rehabilitation	298,160	-	60,300	-	(17,922)	-	-	-	340,538
Landfill Cell Capping	401,667	-	(112,600)	-	(96,356)	-	-	-	192,711
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>3,371,647</b>	<b>450,546</b>	<b>28,694</b>	<b>(41,544)</b>	<b>(704,744)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,104,599</b>
<b>Comparatives</b>	<b>2,681,570</b>	<b>942,934</b>	<b>451,861</b>	<b>(51,981)</b>	<b>(652,737)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,371,647</b>

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 7 - LIABILITIES

	Notes	2015		2014	
		Current	Non-current	Current	Non-current
<b>TRADE &amp; OTHER PAYABLES</b>					
Goods & Services		437,512		556,425	
Accrued expenses - other		313	-	4,614	-
Other		77,224	-	21,251	-
		<u>515,049</u>	<u>-</u>	<u>582,290</u>	<u>-</u>
<b>BORROWINGS</b>					
Loans		-	200,000	-	427,000
		<u>-</u>	<u>200,000</u>	<u>-</u>	<u>427,000</u>

*All interest bearing liabilities are secured over the future revenues of the Authority.*

#### PROVISIONS

Employee entitlements (including oncosts)	71,891	64,294	70,115	43,851
Future reinstatement / restoration, etc	-	814,700	-	867,000
	<u>71,891</u>	<u>878,994</u>	<u>70,115</u>	<u>910,851</u>

#### Movements in Provisions - 2015 year only (current & non-current)

	Future Reinstatement	Cell Capping
Opening Balance	364,000	503,000
Add Additional amounts recognised	60,300	(112,600)
Add (Less) Remeasurement Adjustments		
Closing Balance	<u>424,300</u>	<u>390,400</u>

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 8 - RESERVES & EQUITY

#### DISTRIBUTION SHARE OF SURPLUS/(DEFICIT)

The net surplus for the year has been distributed in proportion to the volumes of waste deposited by each respective constituent council.

Volumes of waste dumped (in tonnes)	2015		2014	
		%		%
Adelaide Hills Council	9,763	36.3%	9,170	40.7%
Alexandrina Council	3,349	12.4%	678	3.0%
District Council of Mt Barker	7,470	27.8%	7,289	32.4%
Rural City of Murray Bridge	6,311	23.5%	5,392	23.9%
	<u>26,893</u>	<u>100%</u>	<u>22,529</u>	<u>100%</u>

Distribution in accordance with the above percentages

	2015	2014
	\$	\$
Adelaide Hills Council	5,725	(164,506)
Alexandrina Council	1,956	(12,126)
District Council of Mt Barker	4,384	(130,958)
Rural City of Murray Bridge	3,706	(96,602)
	<u>15,771</u>	<u>(404,192)</u>

#### DISTRIBUTION SHARE OF EQUITY

Adelaide Hills Council		
Balance at end of previous reporting period	831,389	1,052,901
Distribution	-	(57,006)
Share of surplus	5,725	(164,506)
<b>Balance at end of period</b>	<u>837,114</u>	<u>831,389</u>

Alexandrina Council		
Balance at end of previous reporting period	229,419	255,371
Distribution	-	(13,826)
Share of surplus	1,956	(12,126)
<b>Balance at end of period</b>	<u>231,375</u>	<u>229,419</u>

District Council of Mt Barker		
Balance at end of previous reporting period	771,871	954,507
Distribution	-	(51,678)
Share of surplus	4,384	(130,958)
<b>Balance at end of period</b>	<u>776,255</u>	<u>771,871</u>

Rural City of Murray Bridge		
Balance at end of previous reporting period	383,655	507,747
Distribution	-	(27,490)
Share of surplus	3,706	(96,602)
<b>Balance at end of period</b>	<u>387,361</u>	<u>383,655</u>

**Distribution to Councils** - -

**TOTAL EQUITY AT END OF REPORTING PERIOD** 2,232,105 2,216,334

**Adelaide Hills Region Waste Management Authority**

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015**

**Note 9 - ASSETS SUBJECT TO RESTRICTIONS**

The Authority as at 30 June 2015 had no assets subject to restrictions.

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

#### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2015 \$	2014 \$
Total cash & equivalent assets	5	<b>309,028</b>	192,437
Balances per Cash Flow Statement		<b><u>309,028</u></b>	<b><u>192,437</u></b>

#### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		<b>15,771</b>	(404,192)
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		<b>707,675</b>	652,737
Net increase (decrease) in unpaid employee benefits		<b>22,219</b>	24,212
Grants for capital acquisitions treated as Investing Activity		-	-
Net (Gain) Loss on Disposals		<b>20,989</b>	7,079
		<b><u>766,654</u></b>	<b><u>279,836</u></b>
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		<b>151,835</b>	(331,318)
Net (increase) decrease in inventories		<b>6,259</b>	2,219
Net (increase) decrease in other current assets		-	-
Net increase (decrease) in trade & other payables		<b>(67,241)</b>	(99,364)
Net increase (decrease) in other provisions		-	-
<b>Net Cash provided by (or used in) operations</b>		<b><u>857,507</u></b>	<b><u>(148,627)</u></b>

#### (c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

- Estimated future reinstatement etc. costs		<b><u>6,300</u></b>	<b><u>317,000</u></b>
---	--	---------------------	-----------------------

#### (d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts	<b>450,000</b>	450,000
Loan Facilities - Outstanding Principle	-	-
Corporate Credit Cards	<b>6,000</b>	6,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice, this facility is provided by the Local Government Finance Authority of SA.

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 11 - FINANCIAL INSTRUMENTS

#### Recognised Financial Instruments

<b>Bank, Deposits at Call</b>	<p><b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p><b>Terms &amp; conditions:</b> Deposits at call have an average maturity of 90 days and an average interest rates of 2.35% (2014: 90 days, 2.50%).</p> <p><b>Carrying amount:</b> Approximates fair value due to the short term to maturity.</p>
<b>Receivables - Fees &amp; other charges</b>	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts.</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although the Authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authority's boundaries.</p> <p><b>Carrying amount:</b> Approximates fair value (after deduction of any allowance).</p>
<b>Liabilities - Creditors and Accruals</b>	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> Approximates fair value.</p>
<b>Liabilities - Interest Bearing Borrowings</b>	<p><b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p><b>Terms &amp; conditions:</b> Secured over future revenues, borrowings are repayable by biannual instalments of principle and interest.</p> <p><b>Carrying amount:</b> Approximates fair value.</p>
<b>Liabilities - Overdraft</b>	<p><b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p><b>Terms &amp; conditions:</b> Secured over future revenues interest is charged at an average variable rate of 4.7%.</p> <p><b>Carrying amount:</b> Approximates fair value.</p>

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 11 - FINANCIAL INSTRUMENTS (cont.)

#### Liquidity Analysis

2015	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$	\$	\$	\$	\$
<b>Financial Assets</b>					
Cash & Equivalents	309,028			309,028	309,028
Receivables	477,982	-	-	477,982	477,982
<b>Total</b>	<b>787,010</b>	<b>-</b>	<b>-</b>	<b>787,010</b>	<b>787,010</b>
<b>Financial Liabilities</b>					
Payables	514,736	-	-	514,736	514,736
Current Borrowings	-	200,000	-	200,000	200,000
<b>Total</b>	<b>514,736</b>	<b>200,000</b>	<b>-</b>	<b>714,736</b>	<b>714,736</b>
2014	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$	\$	\$	\$	\$
<b>Financial Assets</b>					
Cash & Equivalents	192,437			192,437	192,437
Receivables	629,817	-	-	629,817	629,817
<b>Total</b>	<b>822,254</b>	<b>-</b>	<b>-</b>	<b>822,254</b>	<b>822,254</b>
<b>Financial Liabilities</b>					
Payables	577,676	-	-	577,676	577,676
Non-Current Borrowings	-	427,000	-	427,000	427,000
<b>Total</b>	<b>577,676</b>	<b>427,000</b>	<b>-</b>	<b>1,004,676</b>	<b>1,004,676</b>

The following interest rates were applicable to the Authority's borrowings at balance date:

	30 June 2015		30 June 2014	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Overdraft	4.70	200,000	4.75	427,000
Non Interest Bearing	-	514,736	-	577,676
		<b>714,736</b>		<b>1,004,676</b>

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any allowance for doubtful debts. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

**Liquidity Risk** is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a bank overdraft that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

# **Adelaide Hills Region Waste Management Authority**

## **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015**

### **Note 12 - COMMITMENTS FOR EXPENDITURE**

The Authority as at 30 June 2015 had no commitments for expenditure.

### **Note 13 - OPERATING LEASES**

The Authority as at 30 June 2015 had no operating leases.

### **Note 14 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED**

The Authority as at 30 June 2015 is a defendant in Supreme Court proceedings in which it is asserted that the Authority made misleading representations at the time that it transferred its interests in the Hartley Landfill to a third party. The Authority is defending the claim and legal costs will continue to be incurred. At this time it is not possible to advise whether the Authority will have any additional financial exposure.

### **Note 15 - EVENTS OCCURRING AFTER REPORTING DATE**

There were no events subsequent to 30 June 2015 that need to be disclosed in the financial statements.

# Adelaide Hills Region Waste Management Authority

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

### Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2015 \$	2014 \$
Income	5,020,615	4,085,019
less Expenses	<u>4,983,855</u>	<u>4,482,132</u>
<b>Operating Surplus / (Deficit)</b>	<b>36,760</b>	<b>(397,113)</b>
<i>less Net Outlays on Existing Assets</i>		
Capital Expenditure on renewal and replacement of Existing Assets	80,994	134,861
less Depreciation, Amortisation and Impairment	704,744	652,737
less Proceeds from Sale of Replaced Assets	<u>20,555</u>	<u>44,902</u>
	<b>(644,305)</b>	<b>(562,778)</b>
<i>less Net Outlays on New and Upgraded Assets</i>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	450,546	942,934
less Amounts received specifically for New and Upgraded Assets	-	-
less Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<u>-</u>	<u>-</u>
	<b>450,546</b>	<b>942,934</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b><u>230,519</u></b>	<b><u>(777,269)</u></b>

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY**

**Report on the Financial Report**

We have audited the accompanying financial report of the Adelaide Hills Region Waste Management Authority which comprises the Statement of Financial Position as at 30 June 2015, Statement of Comprehensive Income, Statement of Changes in Equity, Cash Flow statement, a summary of the significant accounting policies, other explanatory notes and the Chief Executive Officer's Statement for the financial year ended on that date.

**Chief Executive Officer's Responsibility for the Financial Report**

The Chief Executive Officer of the Adelaide Hills Region Waste Management Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

**Auditor's responsibility**

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

**Independence**

In conducting our audit, we have complied with the independence requirements of the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011* and the Australian professional ethical pronouncements.

**Auditor's Opinion**

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Adelaide Hills Region Waste Management Authority as of 30 June 2015, and its financial performance and cash flows for the year then ended in accordance with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards (including Australian Accounting Interpretations).

**DEAN NEWBERY & PARTNERS**  
**CHARTERED ACCOUNTANTS**



**SAMANTHA ALLARD**  
**PARTNER**

Signed on the 7th day of September 2015,  
at 214 Melbourne Street, North Adelaide, South Australia 5006.

# Adelaide Hills Region Waste Management Authority

## ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2015

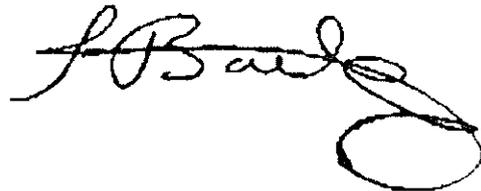
### CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by Adelaide Hills Region Waste Management Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.



.....  
Michael Lorenz  
EXECUTIVE OFFICER



.....  
Councillor Ian Bailey  
CHAIR PERSON

Date: 1/09/2015

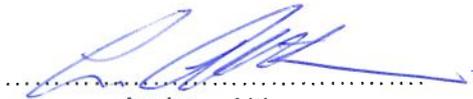
**ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITY**

**ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2015, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



Andrew Aitken  
**CHIEF EXECUTIVE OFFIER**  
Adelaide Hills Council

Date: 14 July 2015

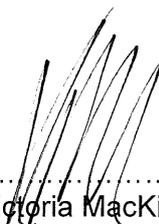
**ADELAIDE HILLS REGION WASTE MANAGEMENT  
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This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



.....  
Victoria MacKirdy  
**ACTING CHIEF EXECUTIVE OFFICER**  
Alexandrina Council

Date: 13 / 07 / 2015

**ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITY**

**ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

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This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



.....  
Andrew Stuart

**CHIEF EXECUTIVE OFFICER**  
District Council of Mount Barker

Date:

20/7/15

**ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITY**

**ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

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This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.

  
.....  
Michael Sedgman  
**CHIEF EXECUTIVE OFFICER**  
Rural City of Murray Bridge

Date: 01.09.2015

**ADELAIDE HILLS REGION WASTE MANAGEMENT  
AUTHORITY**

**ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2015, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



Michael Lorenz  
**CHIEF EXECUTIVE**



Peter Brass  
**CHAIR  
AUDIT COMMITTEE**

Date: 2/9/15

## **Certification of Auditor's Independence**

I confirm that, for the audit of the financial statements of the Adelaide Hills Region Waste Management Authority for the year ended 30 June 2015, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



**SAMANTHA ALLARD**

**Partner**

**DEAN NEWBERY & PARTNERS**  
**CHARTERED ACCOUNTANTS**

**Dated this 25<sup>th</sup> day of August 2015**



# Annual Report

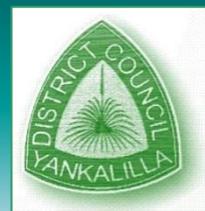
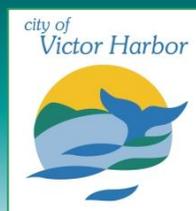
2014 - 2015



Fleurieu Regional Waste Authority

**CONSTITUENT COUNCILS:**

Alexandrina Council  
City of Victor Harbor  
Kangaroo Island Council  
Yankalilla District Council



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# About The Authority

## WHO WE REPRESENT

The Fleurieu Regional Waste Authority (FRWA) was formed by the member councils of the Fleurieu Peninsula in South Australia in order to manage their waste and recycling. The member councils are:

- Alexandrina Council
- City of Victor Harbor
- Kangaroo Island Council
- District Council of Yankalilla

## WHAT WE DO

FRWA provides and operates waste management services on behalf of the four councils. This includes:

- the operation of four Waste and Recycling Depots and four Bulky Waste Stations;
- the provision of waste, recycling and green waste kerbside collection services;
- public litter bin collections;
- event bin provision and collection; and
- the provision of community information and education.

These services are covered by a Service Level Agreement with each Council setting out the Key Performance Indicators (KPI's) that must be achieved and the agreed budgets to deliver the services.

The services are benchmarked against comparable services provided by Local Government and the Private Sector.

## OUR HISTORY

In 2007 the Constituent Councils of the Fleurieu Region unanimously adopted the Fleurieu Peninsula Waste Strategy. A key recommendation of the strategy was that if Councils decided to own and operate common assets, then they should establish a Regional Subsidiary pursuant to Section 43 of the Local Government Act, 1999.

The Fleurieu Regional Waste Authority (FRWA) was subsequently established as a regional subsidiary.

The FRWA Charter was approved in January 2010 and gazetted on 11 February 2010. A review and subsequent update was approved and gazetted in August 2012.

## THE FUTURE

An important factor going forward for FRWA is to ensure the region has the necessary strategy, infrastructure and planning in place to meet the legislative requirements under the EPA's Environment Protection (Waste to Resources Policy) and the regions population growth.

Education and promotional programs within the community will continue to remain a high priority with community education being based around:

- waste avoidance and reduction;
- recycle right, composting; and
- hazardous waste management.

The Authority commits to its continued support of local and regional businesses and services as their preferred suppliers where possible.

## Chairperson's Message

The Fleurieu Regional Waste Authority (FRWA) is charged with the responsibilities of providing sustainable waste and recycling services on behalf of its four Constituent Councils. This includes the operation of four waste and Recycling Depots (WRD) and the provision of waste, recycling and green waste collection services, public litter and event bin collections for the Constituent Councils. FRWA is also responsible for the delivery of waste education and information across the region, including of the education programs for kindergartens and primary schools.



During the past year we continued our work on a number of new approaches for sustainable and cost effective kerbside collection service for our Constituent Councils and have implemented a more resource efficient post collection management of waste and recyclables.

Integral to all our activities are engagement with our community and education activities to encourage greater diversion of waste from landfill.

Grants from Zero Waste SA assisted greatly in implementing further improvements to infrastructure at two of our four Waste and Recycling Depots to benefit the diversion of waste from landfill, improving on site processing and increasing recycling.

FRWA has further developed its professional links to neighboring councils, regional authorities and commercial business partners to ensure the continuous provision of efficient services for its communities.

On behalf of the Board of Fleurieu Regional Waste Authority, it is my pleasure to present the Annual Report for the 2014/15 financial year and to confirm that the Fleurieu Regional Waste Authority continues to meet its responsibilities under the FRWA Charter in a manner which is both fiscally and environmentally responsible.

During 2014/15 there were a number of changes to the Board with the departure of Kym McHugh (Mayor Alexandrina Council), Tim Telfer (Cr City of Victor Harbor), Malcolm Boxall (Cr KI Council) and Peter O'Neil (Cr DC Yankalilla) and Chris Smith senior staff members KI Council. Their input and knowledge have been greatly appreciated. Madeleine Walker (Cr Alexandrina Council), Tim Glazbrook (Cr City of Victor Harbor), Peter Denholm (Cr KI Council), Glen Rowlands (Mayor DC Yankalilla) and Ted Botham (Director Asset and Infrastructure Services KI Council) have since been appointed to the Board and have continued the good work with the same enthusiasm and dedication.

I would like to thank my fellow Board members for their continued support and encouragement and I particularly congratulate the Executive Officer, FRWA staff, drivers and Waste and Recycling Depot operators for their hard work and contribution to placing the Authority on such a sound strategic and financial footing to meet the challenges ahead.

**CATHERINE COOPER**  
**INDEPENDENT CHAIRPERSON**

# The Board

## THE BOARD MEMBERS

FRWA is governed by a nine member Board comprising an Independent Chair to govern and lead the Authority and eight other members, made up of an Elected Member and Officer from each Constituent Council.



**Catherine Cooper**  
Independent Chairperson



**Simon Grenfell**  
General Manager Engineering  
& Open Space  
Alexandrina Council



**Madeleine Walker**  
Councillor  
Alexandrina Council



**Glenn Sanford**  
Director Environment &  
Infrastructure  
City of Victor Harbor



**Tim Glazbrook**  
Councillor  
City of Victor Harbor



**Warren Keading**  
Manager Operations  
District Council of Yankalilla



**Glen Rowlands**  
Councillor  
District Council of Yankalilla



**Ted Botham**  
Director Business Support  
Kangaroo Island Council



**Peter Denholm**  
Councillor  
Kangaroo Island Council

## BOARD MEETINGS

The Board meets 6 to 8 times each year, with each council taking turns in hosting the proceedings. Special 'Out of Session' meetings are occasionally held for specific matters. All Board members complied with the statutory requirement to submit pecuniary interest returns.

## Executive Officer's Message

This year marked the 5<sup>th</sup> anniversary of the Fleurieu Regional Waste Authority providing waste and recycling services to the communities of our four member councils. The scope of services delivered by FRWA has increased considerably compared to our beginnings. Our achievements would not be possible without the valuable contribution of the FRWA Board and the dedication and good work of our staff.



### BEST PRACTICE SERVICES

Over the last 12 months waste streams have been steady in total quantities and composition. Through its best practice services FRWA achieved a diversion rate of 62.9% of waste from landfill across the region.

The majority of 78% of waste diversion from landfill is being achieved through our Waste and Recycling Depots. This includes 4,000t of greenwaste, 2,400t of scrap steel, 1,637 mattresses, 16,730ltrs of waste oil, 13t of drum Muster containers, 66kg of mobile phones, over 150t of e.waste, batteries and many other recyclables.

The Authority continues to work with neighboring councils and regional authorities on issues of common interest, including cost effective e.waste management, emerging energy from waste technologies and development of regional markets for recycled products.

FRWA represented its member councils on relevant state and national industry stakeholder working groups and forums and is an active member of the Waste Management Association of Australia/SA Branch.

### FRWA'S PEOPLE

#### Enterprise Bargaining Agreement

The Authority's second Enterprise Bargaining Agreement was cooperatively developed between management and employees. It came into effect on 1 December 2014 and will remain in force until 30 November 2017.

#### Employee Assistance Program & Crisiscare

FRWA continues to support an Employee Assistance Program and Crisiscare Program which is available for all employees to access.

#### Training and Development

The annual review of training and development needs and funding requirements for all Authority staff was completed and consolidated in the Training and Development Plan. Of 28 matters listed in the plan, all 21 essential training programs have been completed and 7 elective matters have been deferred to the next financial year.

### WORKPLACE HEALTH AND SAFETY (WHS) AND INJURY MANAGEMENT

In its endeavour for continuous improvement, FRWA management together with all staff developed the Safety Culture Improvement Strategy. The implementation of:

- the Safety Message '*Stay Alert- Don't Get Hurt*' and
- our vision '*Working Together To Achieve A Safe And Successful Workplace*'

go hand in hand with the completion of key programs and actions of the WHS and IM Improvement Plan 2014-2016.

### ZWSA FUNDING

ZWSA continued its support for the regional management position as well as to finalise the recycling shed at the Yankalilla Waste and Recycling Depot and the upgrade of the composting pad at Kingscote.

### WASTE AND RECYCLING DEPOTS (WRDs) AND BULKY WASTE STATIONS

FRWA operates Waste and Recycling Depots (WRD's) in Strathalbyn, Goolwa, Yankalilla and Kingscote as well as four Bulky Waste Stations on Kangaroo Island. All WRD's offer a wide range of services and are well received by our communities.

We also offer to our business and farming community important services such as drumMuster, Plasback and periodic ChemCollect programs for unwanted farm chemicals.

# Executive Officer’s Message

The increased popularity of salvage barns operated by FRWA and in partnership with other organisations is testimony for the success of waste avoidance by turning ‘Trash into Treasure’.

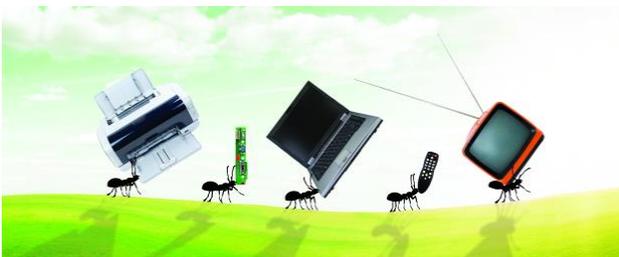
The sale of recycled products such as mulch made from greenwaste and crushed rock made from construction and demolition waste, complete the variety of services.



## E.WASTE

A total of 152 tonnes of e.waste were collected under the National Computer and Television Scheme across the three regional drop off centers, a decrease of 61.2% compared to the tonnages collected in 2013/14.

FRWA offers the e.waste drop off services as a hybrid of free campaign events and fees for service in line with the framework as set out under the National Scheme.. The fee payable for items covered under the National Scheme outside of free campaign events have contributed to the steep drop in e.waste items presented for recycling.



## KERBSIDE COLLECTIONS

FRWA provides kerbside services for over 32,000 premises across its four Constituent Councils in accordance with council approved collection schedules and frequencies.

Over the last 12 months we provided over 1.7 million bin pick ups across our four member councils, collecting 13,190t of general waste, 2,850t of greenwaste and 3,750t of comingled recyclables.

	Alexandrina Council	Co VH	DC of Yankalilla	KI Council
MSW	140lt weekly	140lt weekly	140lt weekly	140lt weekly
Recycling	240lt 4 weekly	240lt 4 weekly	240lt 4 weekly	140lt weekly
Greenwaste	240lt 4 weekly	240lt 4 weekly	x	x

Over the Christmas period, KI experienced a huge influx of holiday makers in comparison to previous years which resulted in a significant increase to kerbside operations, with some collection days increased by up to 30%.

The acquisition of new plant has enabled FRWA to transport its own waste and recyclables from all mainland sites to disposal and processing facilities.

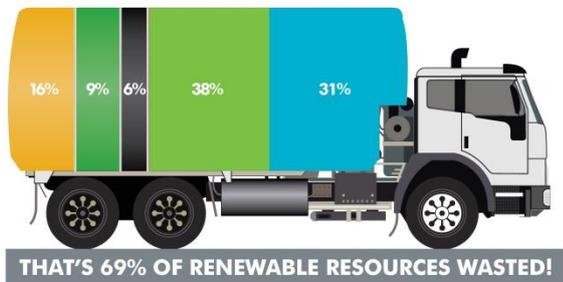
A kerbside bin audit was undertaken during October and November 2014 across all four member councils. Audit results show that the average general waste bin contains only 31 % of waste to landfill but 69 % of waste streams that are recyclable.

Significant improvements to the kerbside system are currently under consideration by member councils.

A key component is the increase of collection frequency for recyclables and greenwaste to capture from 4-weekly to fortnightly.

## Executive Officer's Message

Currently considered improvements to kerbside collection systems will aim to recover 16% dry recyclables, 9% green waste, 38% food waste and 6% other recyclables such as e.waste and clothing.



### COMMUNITY INFORMATION AND EDUCATION

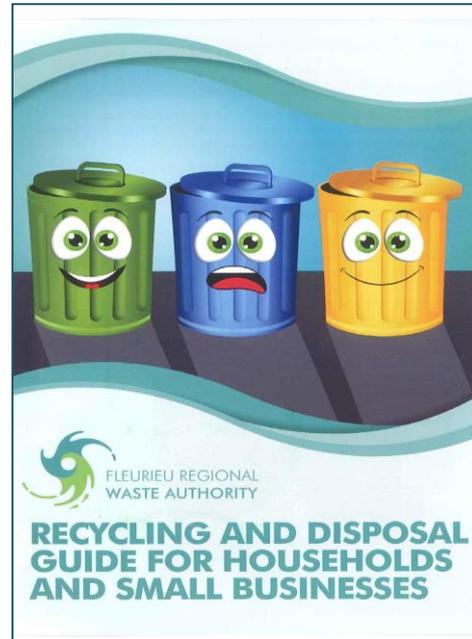
The Authority continued its successful education and information program with community groups, kindergartens and primary schools.

FRWA attended local markets across the region conducting information sessions on best practice for recycling and waste reuse.



Customer service staff responded to over 3,000 customer service calls through the year, of which 78% were general inquiries, 18% were related to kerbside collections and 4% complaints.

To assist our communities with their recycling endeavors a Recycling Brochure was developed for residents and small business in Alexandrina Council and City of Victor Harbor with brochures for the District Council of Yankalilla and Kangaroo Island to follow soon.



### INTERNAL AUDIT COMMITTEE

During the year the Internal Audit Committee provided advice and recommendations to the FRWA Board on the Authority's financial performance, the review of core financials controls and asset management matters.

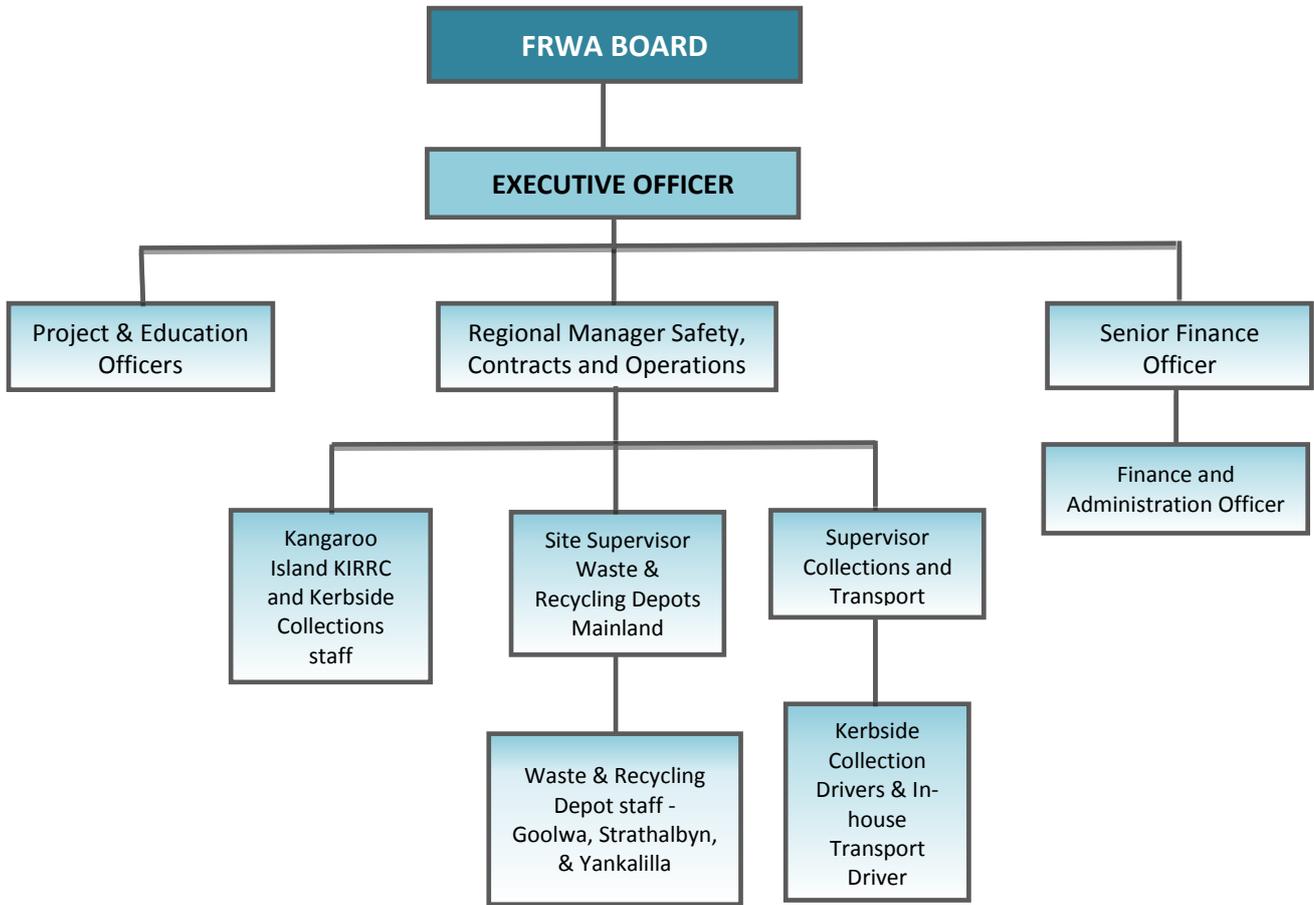
### FINANCIAL STATEMENTS

I am pleased to report that the overall performance of the Authority during the 2014/15 financial year meets the budget expectations and the Audited Financial Statements for the year have confirmed FRWA's expected results and performance. A complete copy of the Audited Financial Statement 2015 forms part of this report.

**MARINA WAGNER**  
EXECUTIVE OFFICER

# Our People

## ORGANISATIONAL CHART



## EMPLOYEES BY OCCUPATION

DESIGNATED GROUPS	2014/15 (FTE & Casual Staff)
Executive Officer	1
Managers	1
Supervisors	2
Finance & Projects	2.6
Kerbside Drivers, In-house Transport & Mechanic	14.6
Waste and Recycling Depot Operators	10.57
<b>Total</b>	<b>31.77 FTE &amp; Casual Staff</b>

### EXECUTIVE OFFICER

Marina Wagner

### MANAGER

Darren Stephens, Regional Manager Safety Contracts and Operations

## Corporate Governance

Good governance activities play a key role in ensuring the Authority achieves the highest standards of integrity and transparency.

The Authority's approach to good governance includes policy development and review, strategic planning, adherence to legislation and open and transparent reporting.

### **AUDITED FINANCIAL STATEMENTS 2014-2015**

Edward Marshall audited the 2014-2015 books and issued the Financial Statements which were provided to all Constituent Councils.

### **EXTERNAL MANAGEMENT REVIEW**

UHY Haines Norton Chartered Accountants completed quarterly external finance reviews during the financial year.

### **INTERNAL AUDIT COMMITTEE MEETINGS**

Four meetings of the Internal Audit Committee were conducted throughout the year.

### **POLICY DEVELOPMENT AND REVIEW**

Through this financial year the Authority continued to develop and review its Policies and Procedures. A number of corporate document reviews were completed across the financial year.

Newly developed documents:

- Light Vehicle, Plant & Heavy Vehicle Replacement Policy
- Disposal of Assets Policy
- Asset Management Plan – (Fleet and Plant)
- Receipting of Goods Procedure
- Motor Vehicle & Fuel Card Policy
- Bullying and Harassment Policy
- Business Plan 2014 - 2017

## Waste Statistics

	FRWA Region		Alexandrina Council		City of Victor Harbor *		DC of Yankalilla		KI Council	
	Kerbside & WRDs (t)	%	3 Bin Kerbside & WRDs (t)	%	3 Bin Kerbside only (t) **	%	2 Bin Kerbside & WRD (t)		2 Bin Kerbside & WRD (t)	%
<b>TOTAL 2014/15 (MSW/Greenwaste/Recycling)</b>	<b>48,073</b>		<b>34,958</b>		<b>6,117</b>		<b>3,503</b>		<b>3,495</b>	
Waste to Landfill	18,228	37.9	10,635	30.4	3,670	60	1,988	57	1,935	55.4
Waste diverted from Landfill	29,845	62.9	24,323	69.6	2,447	40	1,515	43	1,560	44.6

\* CoVH kerbside only / joint operation of the Goolwa WRD with Alexandrina Council

	Alexandrina Council (t)	City of Victor Harbor (t)	DC of Yankalilla (t)	Kangaroo Island Council (t)
Kerbside Waste to Landfill	6,044	3,670	1,578	1,894
Kerbside Greenwaste	1,725	1,126	0	0
Kerbside Recyclables	1,776	1,321	348	307
<b>Total Kerbside Diverted from Landfill</b>	<b>3,501</b>	<b>2,447</b>	<b>348</b>	<b>307</b>
Sub Total Kerbside Collected	9,545	6,117	1,926	2,201
WRD Waste to Landfill	4,591		410	41
WRD Waste Diverted from Landfill	20,822		1,167	1,254
Sub Total WRD Collected	* 25,413	**	1,577	1295
Total Waste to Landfill	10,635	3,670	1,988	1,935
Total Waste Diverted from Landfill	24,323	2,447	1,515	1,560
<b>GRAND TOTAL ALL WASTE STREAMS</b>	<b>34,958</b>	<b>6,117</b>	<b>3,503</b>	<b>3,495</b>

\* Goolwa WRD Subregional Centre for Alexandrina Council and City of VH

\*\* City of VH kerbside only, diversion from WRD is included in Alexandrina Council

The table above only includes waste streams that are weighed, there are a large range of waste products diverted from landfill not included in the table above which are managed per item, including: mattresses, lounges, batteries, fluoro lights and globes, waste oil, paint, tyres, x-rays, mobile phones and a wide range of salvage items. For example through the Goolwa WRD we diverted 1,235 mattresses, 1700ltrs waste oil, through the Strathalbyn WRD 269 mattresses and 4,700 ltrs of oil, Yankalilla WRD 2,900ltrs waste oil and on Ki 133 mattresses and a total of 7,430 ltrs of waste oil last financial year.

DIVERSION OF E.WASTE FROM LANDFILL PER COUNCIL	
Council	Tonnage Total
Alexandrina Council/Strathalbyn WRD	29
Alexandrina Council & CoVH/ Goolwa WRD	89
DC of Yankalilla	25
Kangaroo Island Council	9
<b>TOTAL TONNAGE</b>	<b>152</b>



# Financial Statements

2014 - 2015



Fleurieu Regional Waste Authority



# FLEURIEU REGIONAL WASTE AUTHORITY

## General Purpose Financial Reports for the year ended 30 June 2015

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## FLEURIEU REGIONAL WASTE AUTHORITY

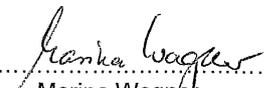


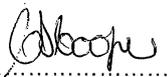
### ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30th JUNE 2015

#### CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.

  
.....  
Marina Wagner  
EXECUTIVE OFFICER

  
.....  
Catherine Cooper  
CHAIR OF THE BOARD

Date: 16/9/15

Date: 16/9/15

## FLEURIEU REGIONAL WASTE AUTHORITY

### STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2015

	Notes	2015 \$	2014 \$
<b>INCOME</b>			
User charges	2	7,054,993	6,621,775
Grants, subsidies and contributions	2	67,885	89,295
Investment income	2	32,706	28,939
Reimbursements	2	6,918	44,012
Other income	2	<u>65,785</u>	<u>38,359</u>
<b>Total Income</b>		<b><u>7,228,287</u></b>	<b><u>6,822,380</u></b>
<b>EXPENSES</b>			
Employee costs	3	2,509,112	2,239,551
Materials, contracts & other expenses	3	3,917,121	3,812,612
Depreciation, amortisation & impairment	3	519,699	528,936
Finance costs	3	<u>129,078</u>	<u>127,529</u>
<b>Total Expenses</b>		<b><u>7,075,010</u></b>	<b><u>7,708,628</u></b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>153,277</b>	<b>113,752</b>
<b>NET SURPLUS / (DEFICIT)</b>		<b><u>153,277</u></b>	<b><u>113,752</u></b>
transferred to Equity Statement			
<b>Other Comprehensive Income</b>		<b><u>-</u></b>	<b><u>-</u></b>
<b>Total Other Comprehensive Income</b>		<b>-</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b><u>153,277</u></b>	<b><u>113,752</u></b>

This Statement is to be read in conjunction with the attached Notes.

## FLEURIEU REGIONAL WASTE AUTHORITY

### STATEMENT OF FINANCIAL POSITION as at 30 June 2015

	Notes	2015 \$	2014 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash	4	1,382,140	1,189,690
Trade & other receivables	4	311,120	398,517
Inventories	4	42,773	45,493
		<u>1,736,033</u>	<u>1,633,700</u>
<b>Total Current Assets</b>		<b>1,736,033</b>	<b>1,633,700</b>
<b>Non-current Assets</b>			
Infrastructure, property, plant & equipment	5	2,045,810	1,965,191
<b>Total Non-current Assets</b>		<u>2,045,810</u>	<u>1,965,191</u>
<b>Total Assets</b>		<u><b>3,781,843</b></u>	<u><b>3,598,891</b></u>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables	6	939,157	1,058,456
Borrowings	6	451,310	359,128
Provisions	6	198,126	210,314
		<u>1,588,593</u>	<u>1,627,898</u>
<b>Total Current Liabilities</b>		<u><b>1,588,593</b></u>	<u><b>1,627,898</b></u>
<b>Non-current Liabilities</b>			
Borrowings	6	1,512,690	1,459,195
Provisions	6	35,666	20,181
<b>Total Non-current Liabilities</b>		<u>1,548,356</u>	<u>1,479,376</u>
<b>Total Liabilities</b>		<u><b>3,136,949</b></u>	<u><b>3,107,274</b></u>
<b>NET ASSETS</b>		<u><b>644,894</b></u>	<u><b>491,617</b></u>
<b>EQUITY</b>			
Accumulated Surplus		644,894	491,617
<b>TOTAL EQUITY</b>		<u><b>644,894</b></u>	<u><b>491,617</b></u>

This Statement is to be read in conjunction with the attached Notes.

## FLEURIEU REGIONAL WASTE AUTHORITY

### STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2015

		Accumulated Surplus	TOTAL EQUITY
2015	Notes	\$	\$
Balance at end of previous reporting period		491,617	491,617
<b>Net Surplus / (Deficit) for Year</b>		<b>153,277</b>	<b>153,277</b>
<b>Other Comprehensive Income</b>		<b>-</b>	<b>-</b>
<b>Balance at end of period</b>		<b>644,894</b>	<b>644,894</b>
<b>2014</b>			
Balance at end of previous reporting period		377,865	377,865
<b>Net Surplus / (Deficit) for Year</b>		<b>113,752</b>	<b>113,752</b>
<b>Other Comprehensive Income</b>		<b>-</b>	<b>-</b>
<b>Balance at end of period</b>		<b>491,617</b>	<b>491,617</b>

This Statement is to be read in conjunction with the attached Notes

## FLEURIEU REGIONAL WASTE AUTHORITY

### STATEMENT OF CASH FLOWS for the year ended 30 June 2015

	Notes	2015 \$	2014 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
User charges		7,145,072	7,073,196
Investment receipts		32,706	28,939
Grants utilised for operating purposes		67,885	95,992
Reimbursements		65,785	48,413
Other revenues		6,918	42,195
<u>Payments</u>			
Employee costs		(2,509,267)	(2,156,689)
Materials, contracts & other expenses		(4,029,358)	(4,235,835)
Finance payments		(132,650)	(134,761)
<b>Net Cash provided by (or used in ) Operating Activities</b>		<b>647,091</b>	<b>761,450</b>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>			
<u>Payments</u>			
Expenditure on new/upgraded assets		(600,318)	(96,321)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(600,318)</b>	<b>(96,321)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from borrowings		537,568	-
<u>Payments</u>			
Repayments of borrowings		(391,891)	(336,387)
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>145,677</b>	<b>(336,387)</b>
<b>Net Increase (Decrease) in cash held</b>		<b>192,450</b>	<b>328,742</b>
Cash & cash equivalents at beginning of period	7	1,189,690	860,948
Cash & cash equivalents at end of period	7	<b>1,382,140</b>	<b>1,189,690</b>

This Statement is to be read in conjunction with the attached Notes

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of the City of Victor Harbour, Alexandrina Council, The District of Yankalilla and The District Council of Kangaroo Island. The Authority commenced trading as from 5<sup>th</sup> July 2010.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 16<sup>th</sup> September 2015.

##### 1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollars.

#### 2 The Local Government Reporting Entity

The Fleurieu Regional Waste Authority operates as a regional subsidiary pursuant to Section 43 of the SA Local Government Act 1999 and has its principal place of business at 25b Hutchinson Street, Goolwa SA 5214. These financial statements have been prepared for use by the constituents Councils of the Authority.

#### 3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Authority's operations for the current reporting period.

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 1 - Significant Accounting Policies (cont)

#### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 8.

#### 5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

#### 6 Infrastructure, Property, Plant & Equipment

##### 6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

##### 6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 5. No capitalisation threshold is applied to the acquisition of land or interests in land.

##### 6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 5.

##### 6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Authority, best reflects the consumption of the service potential embodied in those assets.

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 1 - Significant Accounting Policies (cont)

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 5. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

#### 6.5 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if the Authority were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

#### 7 Payables

##### 7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

##### 7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to the Authority assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

#### 8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

#### 9 Employee Benefits

##### 9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 1 - Significant Accounting Policies (cont)

No accrual is made for sick leave as the Authority experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Authority does not make payment for untaken sick leave.

#### 9.2 Superannuation

The Authority makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Authority's involvement with the schemes are reported in Note 13.

#### 10 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where the Authority substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Authority is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

#### 11 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

#### 12 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2015 reporting period and have not been used in preparing these reports.

AASB 7	Financial Instruments – Disclosures
AASB 9	Financial Instruments
AASB 15	Revenue from Contracts with Customers
AASB 124	Related Party Disclosures

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 14-10, AASB 15-1, AASB 15-2, AASB 15-3, AASB 15-4, AASB 15-5 and AASB 2015-6.

(Standards not affecting local government have been excluded from the above list.)

*The Authority is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.*

**FLEURIEU REGIONAL WASTE AUTHORITY****NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015****Note 1 - Significant Accounting Policies (cont)**

The Australian Accounting Standards Board is currently reviewing AASB 1004 *Contributions*. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 2 - INCOME

	Notes	2015 \$	2014 \$
<b>USER CHARGES</b>			
Waste Disposal Operations		<u>7,054,993</u>	<u>6,621,775</u>
		<u>7,054,993</u>	<u>6,621,775</u>
<b>INVESTMENT INCOME</b>			
Interest on investments			
Local Government Finance Authority		5,300	2,208
Banks & other		<u>27,406</u>	<u>26,731</u>
		<u>32,706</u>	<u>28,939</u>
<b>REIMBURSEMENTS</b>			
- Other		<u>6,918</u>	44,012
		<u>6,918</u>	<u>44,012</u>
<b>OTHER INCOME</b>			
Insurance & other recoupments – infrastructure, property, plant & equipment		60,682	32,643
Sundry		<u>5,103</u>	<u>5,716</u>
		<u>65,785</u>	<u>38,359</u>
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>			
Other grants, subsidies and contributions		<u>67,885</u>	89,295
		<u>67,885</u>	<u>89,295</u>
<b>Sources of grants</b>			
Commonwealth government		46,285	-
State government		21,600	-
Other		-	-
		<u>67,885</u>	<u>89,295</u>

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 3 - EXPENSES

	Notes	2015 \$	2014 \$
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		2,144,990	1,888,354
Employee leave expense		29,854	71,585
Superannuation - defined contribution plan contributions	18	190,898	162,107
Superannuation - defined benefit plan contributions	18		
Workers' Compensation Insurance		107,008	88,096
Other		36,362	29,409
<b>Total Operating Employee Costs</b>		<b>2,509,112</b>	<b>2,239,551</b>
<b>Total Number of Employees</b>			26
<i>(Full time equivalent at end of reporting period)</i>			
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		11,082	8,450
Board members' expenses		15,738	28,464
Operating Lease Rentals – non-cancellable leases	12		
- minimum lease payments		27,264	26,000
Subtotal – Prescribed Expenses		54,084	62,914
<u>Other Materials, Contracts &amp; Expenses</u>			
Contractors		928,158	792,944
Energy		548,451	574,693
Waste Disposal		1,419,823	1,214,030
Maintenance		473,636	515,789
Legal Expenses		28,843	-
Parts, accessories & consumables		17,622	14,433
Professional services		129,622	109,117
Sundry		316,882	528,692
Subtotal – Other Materials, Contracts & Expenses		3,863,037	3,749,698
		<b>3,917,121</b>	<b>3,812,612</b>
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>			
<b>Depreciation</b>			
Building & Other Structures		-	971
Plant & Equipment		514,910	521,087
Furniture & Fittings		4,789	6,878
		519,699	528,936
		<b>519,699</b>	<b>528,936</b>
<b>FINANCE COSTS</b>			
Interest on Loans		129,078	127,529
		<b>129,078</b>	<b>127,529</b>

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 4 - CURRENT ASSETS

	Notes	2015	2014
<b>CASH &amp; EQUIVALENT ASSETS</b>		<b>\$</b>	<b>\$</b>
Cash on Hand and at Bank		151,547	147,615
Deposit at Call		<u>1,230,593</u>	<u>1,042,075</u>
		<b><u>1,382,140</u></b>	<b><u>1,189,690</u></b>
 <b>TRADE &amp; OTHER RECEIVABLES</b>			
Debtors – general		266,113	398,517
Prepayments		2,682	-
Other Debtors		<u>42,325</u>	<u>-</u>
Total		<b><u>311,120</u></b>	<b><u>398,517</u></b>
 <i>Amounts included in receivables that are not expected to be received within 12 months of reporting date.</i>		-	-
 <b>INVENTORIES</b>			
Stores & Materials		<u>42,773</u>	<u>45,493</u>
		<b><u>42,773</u></b>	<b><u>45,493</u></b>
 <i>Amounts included in inventories that are not expected to be received within 12 months of reporting date.</i>		-	-

**FLEURIEU REGIONAL WASTE AUTHORITY**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**for the year ended 30 June 2015**

**Note 5 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

	Fair Value Level	2014 \$				2015 \$			
		AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Buildings & Other Structures	2	-	3,181	(3,181)	-	-	3,181	(3,181)	-
Plant & Equipment		-	3,410,514	(1,450,112)	1,960,402	-	4,010,832	(1,965,022)	2,045,810
Furniture & Fittings		-	20,634	(15,845)	4,789	-	20,634	(20,634)	-
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>		-	3,434,329	(1,469,138)	1,965,191	-	4,034,647	(1,988,837)	2,045,810
<i>Comparatives</i>			<b>3,338,008</b>	<b>(940,202)</b>	<b>2,397,806</b>	-	<b>3,434,329</b>	<b>(1,469,138)</b>	<b>1,965,191</b>

*This Note continues on the following pages.*

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 5 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2014	CARRYING AMOUNT MOVEMENTS DURING YEAR							2015	
	\$	\$							\$	
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Transfers		Net Revaluation	CARRYING AMOUNT
	New/Upgrade	Renewals	In				Out			
Plant & Equipment	1,960,402	600,318	-	-	(514,910)	-	-	-	-	2,045,810
Furniture & Fittings	4,789	-	-	-	(4,789)	-	-	-	-	-
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>1,965,191</b>	<b>600,318</b>	<b>-</b>	<b>-</b>	<b>(519,699)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,045,810</b>
<i>Comparatives</i>	<b>2,397,806</b>	<b>96,321</b>			<b>(528,936)</b>					<b>1,965,191</b>

*This Note continues on the following pages.*

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 5 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

##### Valuation of Assets

##### **Buildings & Other Structures**

Buildings and other structures generally are recognised on the cost basis.

##### **Plant, Furniture & Equipment**

These assets are recognised on the cost basis.

##### Capitalisation thresholds

Capitalisation thresholds used by the Authority for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$1,000
Other Plant & Equipment	\$1,000
Buildings - new construction/extensions	\$1,000

##### Estimated Useful Lives

Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	3 to 20 years
Building & Other Structures	30 to 80 years

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 6 - LIABILITIES

	Notes	2015		2014	
		Current	Non-current	Current	Non-current
<b>TRADE &amp; OTHER PAYABLES</b>					
Goods & Services		542,674	-	782,660	-
Accrued expenses - employee entitlements		243,763	-	211,864	-
Accrued expenses - other		149,505	-	60,367	-
Other		3,215	-	3,565	-
		<u>939,157</u>	<u>-</u>	<u>1,058,456</u>	<u>-</u>
<b>BORROWINGS</b>					
Loans		451,310	1,512,690	359,128	1,459,195
		<u>451,310</u>	<u>1,512,690</u>	<u>359,128</u>	<u>1,459,195</u>
<i>All interest bearing liabilities are secured over the future revenues of the Authority</i>					
<b>PROVISIONS</b>					
Employee entitlements (including oncosts)		58,126	35,666	105,314	20,181
Other		140,000	-	105,000	-
		<u>198,126</u>	<u>35,666</u>	<u>210,314</u>	<u>20,181</u>

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 7 - RECONCILIATION TO CSH FLOW STATEMENT

**(a) Reconciliation of Cash**

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2015 \$	2014 \$
Total cash & equivalent assets	4	<u>1,382,140</u>	<u>1,189,690</u>
Balances per Cash Flow Statement		<u>1,382,140</u>	<u>1,189,690</u>
<b>(b) Reconciliation of Change in Net Assets to Cash from Operating Activities</b>			
Net Surplus (Deficit)		153,277	113,752
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		519,699	528,936
Net Increase (decrease) in unpaid employee benefits		<u>(31,703)</u>	<u>82,862</u>
		641,273	725,550
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		87,397	(281,642)
Net (increase) decrease in inventories		2,720	(34,581)
Net increase (decrease) in trade & other payables		(119,300)	317,123
Net increase (decrease) in other provisions		<u>35,000</u>	<u>35,000</u>
<b>Net Cash provided by (or used in) operations</b>		<u>647,090</u>	<u>761,450</u>

**(c) Non-Cash Financing and Investing Activities**

- -

**(d) Financing Arrangements**

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	10,000	10,000
LGFA Cash Advance Debenture facility	500,000	500,000

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 8 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

##### Accounting Policies - Recognised Financial Instruments

<b>Bank, Deposits at Call, Short Term Deposits</b>	<p><b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p><b>Terms &amp; conditions:</b> Deposits are returning fixed interest rates between 1% and 3% (2014:1% and 3.5%).</p> <p><b>Carrying amount:</b> approximates fair value due to the short term to maturity.</p>
<b>Receivables - Fees &amp; other charges</b>	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although the Authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authority's boundaries</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Liabilities - Creditors and Accruals</b>	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Interest Bearing Borrowings</b>	<p><b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p><b>Terms &amp; conditions:</b> secured over future revenues, borrowings are repayable on a 6 monthly basis; interest is charged at fixed rates between 4.8% and 6.65% (2014: 6.65%)</p> <p><b>Carrying amount:</b> approximates fair value.</p>

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 8 (cont) - FINANCIAL STATEMENTS

##### Liquidity Analysis

2015	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flow	Carrying Values
<b>Financial Assets</b>	\$	\$	\$	\$	\$
Cash & Equivalents	1,382,140			1,382,140	1,382,140
Receivables	308,438	-	-	308,438	311,120
<b>Total</b>	<b>1,690,578</b>	<b>-</b>	<b>-</b>	<b>1,690,578</b>	<b>1,693,260</b>
<b>Financial Liabilities</b>					
Payables	695,394	-	-	695,394	545,889
Current Borrowings	565,502	-	-	565,502	451,310
Non-Current Borrowings	-	1,550,746	136,991	1,687,737	1,512,690
<b>Total</b>	<b>1,260,896</b>	<b>1,550,746</b>	<b>136,991</b>	<b>2,948,633</b>	<b>2,509,889</b>
<b>2014</b>	Due < 1 year	Due > 1 year; ≥ 5 years	Due > 5 years	Total Contractual Cash Flow	Carrying Values
<b>Financial Assets</b>	\$	\$	\$	\$	\$
Cash & Equivalents	1,189,690			1,189,690	1,189,690
Receivables	398,517	-	-	398,517	398,517
<b>Total</b>	<b>1,588,207</b>	<b>-</b>	<b>-</b>	<b>1,588,207</b>	<b>1,588,207</b>
<b>Financial Liabilities</b>					
Payables	846,592	-	-	846,592	786,225
Current Borrowings	474,174	-	-	474,174	359,128
Non-current Borrowings	-	1,659,609	-	1,659,609	1,459,195
<b>Total</b>	<b>1,320,766</b>	<b>1,659,609</b>	<b>-</b>	<b>2,980,375</b>	<b>2,604,548</b>

The following interest rates were applicable to Authority's borrowings at balance date:

	30 June 2015		30 June 2014	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
Fixed Interest Rates	6.21	\$ 1,964,000	6.65	\$ 1,818,323
		<b>1,964,000</b>		<b>1,818,323</b>

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority

#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any allowance for doubtful debts. All of the Authority's investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

**Liquidity Risk** is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a range of bank overdraft and standby borrowing facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 9 - COMMITMENTS FOR EXPENDITURE

	<u>Notes</u>	2015 \$	2014 \$
<b>Capital Commitments</b>			
<b>Other Expenditure Commitments</b>			
Capital expenditure commitment for at the reporting date but not recognised in the financial statements as liabilities			
Audit Services		9,600	9,000
Kangaroo Island Bin Replacement		105,000	140,000
Employee Remuneration Contracts		174,890	143,895
Maintenance contracts		43,200	82,560
		<b>332,690</b>	<b>375,455</b>
These expenditures are payable:			
No later than one year		227,690	192,255
Later than one year and not later than 5 years		105,000	183,200
		<b>332,690</b>	<b>375,455</b>

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 10 - FINANCIAL INDICATORS

	2015	2014	2013
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These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

#### **Operating Surplus Ratio**

<u>Operating Surplus</u>	2%	2%	1%
Rates - general & other less NRM levy			

*This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.*

#### **Adjusted Operating Surplus Ratio**

	2%	2%	1%
--	----	----	----

*In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The **Adjusted Operating Surplus Ratio** adjusts for the resulting distortion in the disclosed operating result for each year.*

#### **Net Financial Liabilities Ratio**

<u>Net Financial Liabilities</u>	20%	22%	31%
Total Operating Revenue			

*Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.*

#### **Asset Sustainability Ratio**

<u>Net Asset Renewals</u>	NA	NA	NA
Infrastructure & Asset Management Plan required expenditure	*	*	*

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets*

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 11 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2015	2014
	\$	\$
Income	7,228,287	6,822,380
less Expenses	<u>7,075,010</u>	<u>6,708,628</u>
<b>Operating Surplus / (Deficit)</b>	<b>153,277</b>	<b>113,752</b>
<b>less Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Depreciation, Amortisation and Impairment	(519,699)	(528,936)
Proceeds from Sale of Replaced Assets	<u>-</u>	<u>-</u>
	<b>(519,699)</b>	<b>(528,936)</b>
<b>less Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	<b>600,318</b>	96,321
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<u>-</u>	<u>-</u>
	<b>600,318</b>	<b>96,321</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b><u>72,658</u></b>	<b><u>546,367</u></b>

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

#### Note 12 - OPERATING LEASES

***Lease payment commitments of Authority***

The Authority has entered into non-cancellable operating leases for office premises in Goolwa.

No lease imposes any additional restrictions on the Authority in relation to additional debt or further leasing.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

	2015	2014
	\$	\$
Not later than one year	26,000	26,000
Later than one year and not later than 5 years	<u>-</u>	<u>15,167</u>
	<u>26,000</u>	<u>41,167</u>

## FLEURIEU REGIONAL WASTE AUTHORITY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

The Authority makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to MarketLink and/or Salarylink. All other employees (including casuals) have all contributions allocated to MarketLink.

#### MarketLink (Accumulation Fund) Members

MarketLink receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2014/15; 9.25% in 2013/14). No further liability accrues to the Authority as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

#### Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. The Authority makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2013/14) of "superannuation" salary.

In addition, the Authority makes a separate contribution of 3% of salary for Salarylink members to their MarketLink account. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), the Authority does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Scheme's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to the Authority's contribution rates at some future time.

#### Contributions to Other Superannuation Schemes

The Authority also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Authority.

**FLEURIEU REGIONAL WASTE AUTHORITY****NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015****Note 14 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED  
IN THE STATEMENT OF FINANCIAL POSITION**

At times there are contingencies, assets or liabilities that do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to the user of the financial report making and evaluating decisions about the allocation of scarce resources. From our knowledge there are no known contingencies, assets or liabilities that should be disclosed that have not been included in the balance sheet

**FLEURIEU REGIONAL WASTE AUTHORITY****NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2015****Note 15 - EVENTS OCCURRING AFTER REPORTING DATE IN THE BALANCE  
SHEET**

There were no events subsequent to 30 June 2015 that need to be disclosed in the financial statements.



Edwards Marshall

**FLEURIEU REGIONAL WASTE AUTHORITY  
ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2015  
STATEMENT BY AUDITOR**

I confirm that, for the audit of the financial statements of Fleurieu Regional Waste Authority for the year ended 30 June 2015, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board and in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

Jamie Dreckow  
Partner

Edwards Marshall  
Chartered Accountants

16 September 2015

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a worldwide network of independent accounting and consulting firms.*

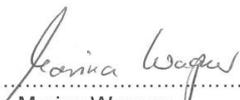


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**FLEURIEU REGIONAL WASTE AUTHORITY****ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2015, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

  
.....  
Marina Wagner  
**EXECUTIVE OFFICER**  
Fleurieu Regional Waste Authority

**PRESIDING MEMBER  
AUDIT COMMITTEE**  
Subsidiary is exempt from requirements for  
an audit committee

Date: 20.8.2015

**FLEURIEU REGIONAL WASTE AUTHORITY****ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2015, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Peter Dinning  
CHIEF EXECUTIVE OFFICER  
ALEXANDRINA COUNCIL

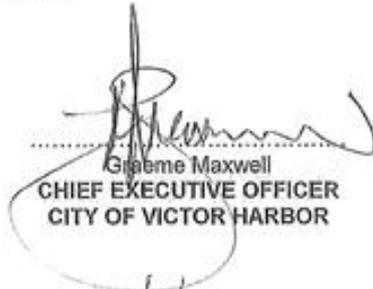
PRESIDING MEMBER  
AUDIT COMMITTEE  
Subsidiary is exempt from requirements for  
an audit committee

Date: 28/08/2015

**FLEURIEU REGIONAL WASTE AUTHORITY****ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2015, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

  
.....  
Graeme Maxwell  
CHIEF EXECUTIVE OFFICER  
CITY OF VICTOR HARBOR

**PRESIDING MEMBER  
AUDIT COMMITTEE**  
Subsidiary is exempt from requirements for  
an audit committee

Date: 17/8/15

**FLEURIEU REGIONAL WASTE AUTHORITY****ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2015, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Andrew Boardman  
CHIEF EXECUTIVE OFFICER  
KANGAROO ISLAND COUNCIL

**PRESIDING MEMBER  
AUDIT COMMITTEE**  
Subsidiary is exempt from requirements for  
an audit committee

Date:

**FLEURIEU REGIONAL WASTE AUTHORITY**



**ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2015, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

  
 .....  
 Adrian Skull  
**CHIEF EXECUTIVE OFFICER**  
**DISTRICT COUNCIL OF YANKALILLA**

**PRESIDING MEMBER**  
**AUDIT COMMITTEE**  
 Subsidiary is exempt from requirements for  
 an audit committee

Date: 17. 8. 15

**FLEURIEU REGIONAL WASTE AUTHORITY****ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2015****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2015, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

  
.....  
Catherine Cooper  
CHAIR OF THE BOARD

**PRESIDING MEMBER  
AUDIT COMMITTEE**  
Subsidiary is exempt from requirements for  
an audit committee

Date: 20.8.2015



## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FLEURIEU REGIONAL WASTE AUTHORITY

### Report on the Financial Report

We have audited the accompanying financial report of Fleurieu Regional Waste Authority, which comprises the Statement of Financial Position as at 30 June 2015 and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the Certification of Financial Statements.

### *Board's Responsibility for the Financial Report*

The Board of Fleurieu Regional Waste Authority are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011. The Board's responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report so that it is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Independence*

In conducting our audit, we have complied with the independence requirements of the Australian professional ethical pronouncements and the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.



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Edwards Marshall

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
FLEURIEU REGIONAL WASTE AUTHORITY (CONT)**

***Auditor's Opinion***

In our opinion, the financial report presents fairly, in all material respects, the financial position of Fleurieu Regional Waste Authority as at 30 June 2015, and its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011.

Edwards Marshall  
Chartered Accountants

Jamie Dreckow  
Partner

Adelaide  
South Australia

16 September 2015



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Fleurieu Regional Waste Authority

